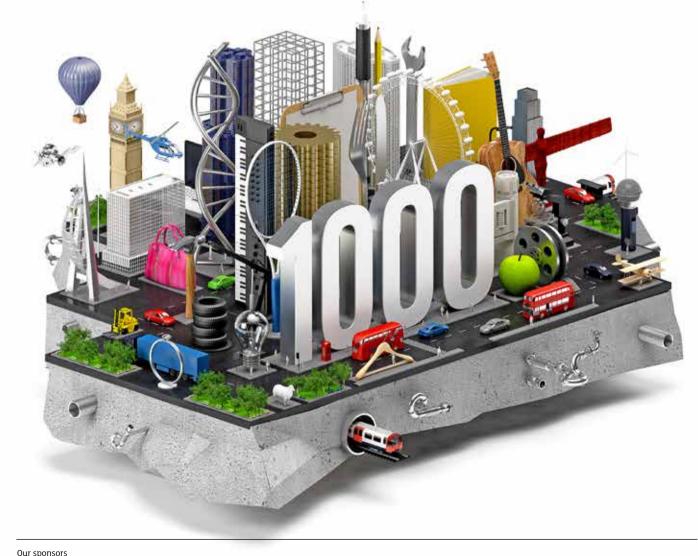


1000 COMPANIES TO INSPIRE N BRITAIN











10000 COMPANIES TO INSPIRE PORTION BRITAIN

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Charlotte Tapp (Project Director); John Faulkner and Jack Morgan (Production)

Wardour, Drury House, 34–43 Russell Street, London WC2B 5HA, United Kingdom +44 (0)20 7010 0999 www.wardour.co.uk



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Contents

Forewords

5 Xavier Rolet KBE CEO, London Stock Exchange Group

9 Stephen Welton CEO, Business Growth Fund

11 Jim Durkin

CEO, Cenkos

14 Ian Stuart

UK and European Head of Commercial Banking, HSBC UK

16 James Quinn Group Business Editor, *The Telegraph*

17 Justin Fitzpatrick
Co-founder and COO. DueDil

Research findings

18 Crunching the numbers

20 1000 companies: UK snapshot

Sponsored features

32 HSBC

52 Business Growth Fund

74 Cenkos

Expert commentary

The Rt Hon Theresa May MP
Prime Minister of the United Kingdom

8 The Rt Hon Nicola Sturgeon MSP First Minister of Scotland

10 Rebecca Long Bailey MP Shadow Secretary of State for Business,

Energy and Industrial Strategy

Martin McTague

Policy Director, Federation of Small Businesses

41 Dr Adam MarshallDirector General, British Chambers of Commerce

50 Keith Morgan CEO, British Business Bank

61 Luca Peyrano CEO, ELITE

62 Jenny Tooth OBEChief Executive, UK Business
Angels Association

72 Terry Scuoler CEO, EEF, The Manufacturers' Organisation

83 Liz Cameron OBE

Director and Chief Executive, Scottish Chambers of Commerce

84 Tim Hames

Director General, British Private Equity & Venture Capital Association

94 Gerard Grech CEO, Tech City UK 95 Carolyn Fairbairn

Director-General, CBI

105 Irene Graham CEO, ScaleUp Institute

113 Tim Ward CEO, Quoted Companies Alliance

Sectors

24 Creative Industries

Why Creature of London is harnessing the power of intelligent misbehaviour

34 Food & Drink

Belvoir Fruit Farm's refreshing approach

42 Retail

How Westmorland and Monica Vinader stand out from the crowd

54 ELITE

Showcasing Britain's best and brightest

4 Manufacturing & Engineering
How Bee Health has embraced online
shopping to transform its business

76 Scottish Firms

Spotlight on some of the companies making waves north of the border

Technology & Digital
How Gaming Realms has hit the jackpot

6 Loicuro

Why embracing individuality has paid off for The Breakfast Club and Everyman

106 Green

POD Point is driving the mass adoption of electric vehicles

At a glance

115 Getting to 1000

Understanding our research methodology

116 Directory

Companies, sectors, regions and revenues

152 Contacts

About London Stock Exchange Group

COMMENTARY

THE RT HON THERESA MAY MP

PRIME MINISTER OF THE UNITED KINGDOM

THIS IS AN EXCITING TIME FOR OUR COUNTRY'S HIGH GROWTH BUSINESSES – OLD AND NEW



Britain's small and medium-sized businesses are the cornerstone of our economy. From dynamic start-ups to established family firms, they showcase the UK as an entrepreneurial and versatile place to do business.

Businesses play a crucial role in creating jobs, training staff, generating wealth and supporting a stronger economy and fairer society.

So I welcome London Stock Exchange Group's focus in this publication on the UK's most dynamic and fastest growing businesses, and I want to congratulate all of the 1000 high growth and innovative companies across the UK featured in this year's report.

Those businesses and many more like them are going to be a crucial part of our mission to build a stronger, fairer country. They are the ones who will help deliver prosperity that is shared by everyone, helping to command the public trust that is needed to maximise the opportunities that free markets and free trade bring.

And this is an exciting time for our country's high growth businesses – old and new. There are brilliant inventions and innovations being created in every part of the UK – and there is huge untapped potential, as highlighted in this report, which we must do our best to nurture.

Across all sectors and all parts of the country, small businesses need to have the opportunity to turn from

"I WELCOME LSEG'S FOCUS IN THIS PUBLICATION ON THE UK'S MOST DYNAMIC AND FASTEST GROWING BUSINESSES"

bright start-ups into successful scale-ups. We need to back these innovators with long-term investment and patient capital

London Stock Exchange Group does important work in promoting non-bank finance to growth and scale-up companies across the UK. This report is a great example of that, as well as its ELITE business education programme for high-growth firms. LSEG also provides the UK with a key and unique asset: the AIM market – the world's most successful stock market for high growth companies.

The Government's work in producing a Modern Industrial Strategy is important to this, too. As part of our Plan for Britain we will encourage and support the key sectors of our economy, spreading jobs, prosperity and opportunity around the whole of the United Kingdom. We will do everything possible to make sure that Britain is one of the most competitive places in the world to found or grow a business. We will work to break down the obstacles to getting long-term investment into innovative firms, including through our Patient Capital Review.

And we will make sure that Britain leads the world in the industries of the future – and that our children and grandchildren are equipped to do the high-skilled, high-paid jobs these industries will provide.

INSIDE THE REPORT



"These companies are our greatest prospect for building a resilient and productive economy that works for everyone"

Xavier Rolet KBE, CEO, London Stock Exchange Group Welcome to the fourth edition of our annual report highlighting 1000 Companies to Inspire Britain. This pioneering publication continues to identify the United Kingdom's most dynamic SMEs and high growth potential companies across sectors and regions, highlighting the best of British small business.

When we launched the inaugural edition of 1000 Companies to Inspire Britain in 2013, we said our aim was to bring to life what we instinctively knew to be true: that these companies are the lifeblood of the UK economy.

Four years on, this report not only shows that continues to be the case, but also that – in these times of global macroeconomic and geo-political uncertainty – these companies are our greatest prospect for building a resilient and productive economy that, in the words of the Prime Minister, 'works for everyone'.

Combined with the fact the UK created a record number of 650,000 start-up firms in 2016, this report starkly illustrates the economic potential of the UK's SMEs. As I've written before, their impact is to create an 'anti-fragile' SME economy: more robust; more flexible and less prone to boom and bust, an idea that was first put forth by economist Naseem Taleb, author of The Black Swan. Our independent research validates that view.

This report gives a platform to companies growing at exceptional rates – 70 per cent on average. Our selection criteria (full details on p115) also require these firms to have out-performed their sector peers. And the composition of companies continues to show a community of UK businesses more rich and varied than we believe has been identified in any other similar exercise.

The amount a 1% increase in the number of high-growth businesses would add to GDP

"It is important to highlight companies with the potential to 'scale-up' — those which have problem in our economy. an astonishing impact on our

> For example, the biggest sector represented by number of companies this year – engineering and construction – is closely followed by financial services, demonstrating that the UK has great promise for both our traditional and more recent economic success stories.

And over half of the companies come from outside London and the South East with over 35 per cent coming from the Northern Powerhouse and Midlands Engine regions.

It is important here to highlight companies with the potential to 'scale-up' - those which have an astonishing impact on our economic output.

The CBI have previously confirmed how just 3,000 scaleup medium sized businesses contributed a vital £59bn to the UK economy over three years when the UK economy was fighting to stave off recession. A mere 1% increase in the number of high growth businesses would create 230,000 new jobs and add £38bn to UK GDP.

economic output"

Over a third of this year's companies come from the Northern Powerhouse and Midlands Engine regions

And because these companies tend to grow through innovation – either offering new services or reimagining the provision of existing business models – the jobs they create are more productive, addressing another major structural

The right kind of growth finance

So their potential is clear. The question is: how do we realise it?

In their Green Paper on creating a Modern Industrial Strategy, the Government identified a growing number of startups as a positive thing, but pointed out it will also mean there will be more firms in need of later stage growth funding in the coming years.

The overwhelming majority of fast growing companies in this report are micro-companies, with annual revenues between £6 and £50 million. We need to help more of these smaller companies to scale-up to the next level and beyond.

"While debt may be a suitable funding tool to help established blue-chip firms, it is ill-suited to help SMEs, entrepreneurs and high growth potential companies"

Regrettably, UK corporate finance has traditionally been skewed towards supporting larger established blue chip companies who, in the last decade, have grown slowly and created few net new jobs. These large companies mainly rely on debt to manage and re-finance their obligations. In fact, last year the UK and European Governments spent €570bn of taxpayers' money subsidising corporate debt.

But while debt may be a suitable funding tool to help established blue chip firms, it is ill-suited to help SMEs, entrepreneurs and high growth potential companies. Small companies in receipt of a bank loan must prioritise managing that debt or risk default, instead of using all their financial and human capital to innovate and grow.

The proportion of UK SME lending that's still in the form of debt

What they need is long-term 'patient' capital, like equity, where people seek investment to grow their business either through individual investors, on capital markets, or through crowdfunding and peer-to-peer platforms. They need capital to flow directly from investors to risk-takers, innovators, entrepreneurs and small business owners up and down the country, instead of being concentrated through a few big banks. Finance must come from the bottom up, not the

However, 80 per cent of UK SME lending is still in the form of debt. Why does this bias against innovative high growth potential companies persist? Because debt is tax deductible, whilst every pound of equity income is taxed up to four times – through corporate income tax, capital gains tax, dividend tax and the financial transaction tax also known as "stamp duty".

Yet the economic potential of patient equity capital is so clear: when the Government previously made shares on AIM (the UK growth market which has raised £100bn specifically for 3,600 high growth companies) eligible for ISA inclusion, over £4bn flowed into these companies, practically overnight, helping them to grow and invest.

So the Government's focus on supporting businesses to start and grow in their Industrial Strategy Green paper is very welcome – especially their review into long-term patient capital. As they continue to rebalance our economy so it works for everyone, they should recalibrate our tax system to give equity – and the SMEs that depend on it – a chance.

Additionally, they are also correct to note that these companies do not just need appropriate growth capital to scale-up, but also leadership and management skills to make the right decisions for a business. I am delighted that London Stock Exchange Group's very own ELITE initiative – a bespoke business support and capital raising programme to develop high growth private companies – now supports over 700 global firms, including over 90 in the UK.

Our supporters

I would like to sincerely thank all of our sponsors. The Business Growth Fund, Cenkos and HSBC have been supporters of this report for a number of editions, together with DueDil, and were instrumental in making this publication possible.

"I am delighted that London Stock Exchange Group's very own ELITE initiative now supports more than 700 global firms, including over 90 in the UK"

All these businesses have distinguished themselves as champions of SMEs at key stages of their funding and development process.

Our media partner, The Telegraph, continues to be committed to supporting entrepreneurs and the vital role companies like these play within the UK economy.

The breadth of expert contributors: the UK BAA, BCC, BVCA, CBI, British Business Bank, EEF, FSB, QCA, ScaleUp Institute, Scottish Chambers of Commerce and Tech City UK are testament to the quality of this report.

Last but not least, I would like to extend my personal gratitude to The Rt Hon Theresa May MP, The Prime Minister of the United Kingdom, The First Minister of Scotland, The Rt Hon Nicola Sturgeon MSP, Rebecca Long Bailey MP, Shadow Secretary of State for Business, Energy and Industrial Strategy and other senior politicians who have contributed to this report. Their support underlines the cross party support for, and commitment to, advancing policies to help UK SMEs grow, which is so vital for the country's economic future.

I hope you enjoy reading the report and exploring the list of these fantastic companies that are doing so much to inspire Britain.

CEO, London Stock Exchange Group

COMMENTARY

THE RT HON NICOLA STURGEON MSP

FIRST MINISTER OF SCOTLAND

SMEs PLAYING A PIVOTAL ROLE IN SCOTLAND



The Scottish companies featured in this publication are excellent examples of how innovative businesses are across the full breadth of sectors, and across the country.

Small and medium-sized enterprises play a pivotal role in Scotland's economy, with 348,000 operating in Scotland, providing an estimated 1.2 million jobs.

The Scottish Government has consistently been committed to creating a positive and supportive business environment for all businesses to flourish in Scotland, which helped us to attract more foreign direct investment projects than any other part of the UK outside of London in 2015.

Scotland's economic strategy sets out an over-arching framework for how we aim to achieve a more productive, cohesive and fairer Scotland. Our approach is based on two mutually reinforcing pillars; increasing competitiveness and tackling inequality.

Our budget proposals provide investment in key drivers of growth, such as transport, higher and further education, digital infrastructure, housing and energy. The proposals also ensure that Scotland has a highly competitive business rates regime.

We are in a position where the fundamentals of Scotland's economy remain strong, with GDP continuing to grow over the past year and 40,000 more people in employment than before the recession.

Despite Scotland overwhelmingly rejecting Brexit, the potential economic damage from leaving the EU – and especially from the hard Brexit now promoted by the UK Government – means we must continue to act to make Scotland as competitive as possible.

Our first priority is protecting our place in Europe, and crucially our continued place in the single market – which is around eight times larger than the UK's alone.

Our infrastructure investment plan is delivering major improvements, with projects worth almost $\mathfrak{L}6$ billion currently under construction.

To help small and medium-sized businesses grow and enter new markets, we will launch our £500 million Scottish Growth Scheme, where the Scottish Government shares the risk with lenders to help companies undertake investment. This will offer guarantees to young businesses — which would otherwise be unable to secure sufficient capital from lenders — to meet their full growth ambitions.

We will also continue to offer a highly competitive business rates regime. In April 2017 we cut the rates poundage and expanded the Small Business Bonus Scheme – which has already saved businesses more than £1.2 billion since 2008 – so that it lifts 100,000 properties out of rates altogether. Taken together, our proposals will support jobs by delivering a fair and competitive tax environment, ensuring that Scotland's businesses can develop and expand.

Partnership is a key element of supporting businesses in Scotland. We are working with local government partners to deliver Business Gateway, as well as with Scottish Enterprise and Highlands & Islands Enterprise to ensure businesses are supported to meet their growth aspirations, invest in R&D, innovation and efficiency improvements, and help companies maximise the returns on their investment.

Such partnerships are not only within Scotland. Our international outlook is at the heart of developing new links and seeking new investment opportunities that are so important to increasing production of businesses in Scotland.

We are supporting this through our programme to develop Innovation and Investment hubs in Dublin, Brussels, London and Berlin, as well as expanding our efforts through Scottish Development International in Europe to promote our exports.

We've got the people, the natural resources, the research base and the international reputation to achieve greater success.





"Every one of the businesses we have backed is committed to pursuing growth, taking risks and making personal sacrifices in order to continue building bigger businesses" Congratulations to each of the businesses that feature in this year's 1000 Companies to Inspire Britain book. It is a fantastic achievement and a recognition of everything that you have done to build a thriving company.

We hear it said a lot that smaller and medium-sized enterprises (SMEs) are the lifeblood of the British economy. This is not rhetoric: it is absolutely and inescapably true. SMEs create up to two-thirds of all new jobs, they account for 60% of all private sector employment and 47% of all private sector turnover in the UK. They are also the main drivers of productivity growth.

Take a look at the government's *Building our Industrial Strategy* consultation paper and you will see an emphasis on productivity. Right now, Britain is on average one day a week less productive than France, Germany and the US. That's a sobering thought, but it's also a clear marker in the sand.

The most effective way to reduce this gap is to identify, support, encourage and invest in the nation's most innovative, ambitious and entrepreneurial companies – and then to hold them up as a beacon to others. We cannot and should not be shy about this.

This is why London Stock Exchange Group's 1000 Companies to Inspire Britain book is so important, and it is why Business Growth Fund (BGF) is so passionate about offering our support to the campaign.

BGF has invested in more than 160 companies across the UK, some of whom feature in this book. Every one of the businesses we have backed is committed to pursuing growth, taking risks and making personal sacrifices in order to continue building bigger businesses. In exchange, we provide them with long-term funding and support to help them achieve their ambitions.

Looking ahead, the next 12 months are not likely to be easy for any business. For the time being, uncertainty is firmly entrenched. But many good entrepreneurs and management teams know that uncertainty, in and of itself, isn't always a bad thing. Most have learnt not to obsess about an ideal situation and will look out for the opportunities amid the uncertainty.

My hope is that you will remain visible over the next 12 months and beyond; that you continue to grow; and that your achievements continue to be recognised. If the UK succeeds in closing the productivity gap, there is no doubt in my mind that this will be because of the collective efforts of businesses just like yours.

Stephen Welton CEO, Business Growth Fund

COMMENTARY

REBECCA LONG BAILEY MP

SHADOW SECRETARY OF STATE FOR BUSINESS, ENERGY AND INDUSTRIAL STRATEGY

HELPING SMEs RISE TO THE CHALLENGE



Small and medium-sized enterprises (SMEs) are the backbone of the British economy – they constitute 99.9% of businesses, employ 60% of people in the private sector and have a combined turnover of £1.8tn, which is 47% of all private-sector turnover. SMEs play a pivotal role in the British economy and their strength is integral to Britain's prosperity.

London Stock Exchange Group's 1000 Companies to Inspire Britain report is a celebration of the most exciting and dynamic SMEs in the UK. It highlights the importance of supporting these enterprises in order to encourage an inclusive and productive economy. These firms form the lifeblood of UK high streets and town centres, and the stories catalogued in this report provide a wealth of examples of SMEs embracing the changing UK economic landscape.

There are, however, a number of challenges ahead for SMEs. First, though only one in five businesses export, they do so overwhelmingly to the European Union (EU). Getting a Brexit deal that protects these businesses is therefore vital.

Second, tax regulation for SMEs can often be complicated. In some cases it can be unfair. Business rates are one such example that often unfairly disadvantage SMEs in expensive town centres, compared to large online firms with no physical presence or an out-of-town location.

"SMEs CONSTITUTE 99.9% OF BUSINESSES, EMPLOY 60% OF PEOPLE IN THE PRIVATE SECTOR AND HAVE A COMBINED TURNOVER OF £1.8TN, 47% OF ALL PRIVATE-SECTOR TURNOVER"

Third, there are regional disparities. Business densities across all firm types remain higher in the south than in the north – so there remains scope for expansion of SMEs in the north.

Despite these challenges, at the beginning of 2017 the confidence measure currently stands at +8.5, up from -2.9 in the previous quarter. In the face of numerous challenges, SMEs remain resilient. This is why it is so often these enterprises that embrace change and drive forward our economy.

The 1000 Companies to Inspire Britain report is thus an important contribution to the literature on SMEs. It raises awareness of Britain's success in this area, as well as highlighting what needs to be done to make business flourish.

EENKOS



"We continue to see investor support for promising businesses with ambitious management" We are once again delighted to be sponsoring the fourth edition of London Stock Exchange Group's report showcasing companies that inspire Britain. Since the publication of the first edition in 2013, the UK economy has continued on its path to recovery across a range of businesses. Access to capital, together with entrepreneurial and managerial talent, has been and will continue to be a critical enabler of this growth.

Despite the challenging economic backdrop, we remain optimistic about the UK business environment and prospects, and are pleased to have experienced a strong start to the year, with a number of significant fundraisings successfully executed for our clients. We continue to see investor support for promising businesses with ambitious management.

The local equity markets represent a competitive advantage for businesses in the UK, particularly in the case of smaller companies where AIM is unrivalled in Europe. In 2016, £20.8bn was raised in the London equity markets. This compares with £34.5bn and £32.3bn in 2015 and 2014 respectively.

Cenkos has raised in excess of £15bn since its inception in 2005. We are proud to have contributed to the success of some of the companies highlighted on the following pages, from executing an initial IPO to raising the capital and providing the advisory support for ambitious corporate transactions. Our clients are representative of the sector and regional diversity of the 1000 companies, and our efforts are aligned to meet their needs.

Cenkos remains committed to bringing together capital and enterprise, and to playing an ongoing role as a leading stockbroker in fostering shareholder returns. This effort sits at the core of the virtuous cycle of investment and reinvestment in the leading businesses of the future.

Jim Durkin CEO, Cenkos

So, what exactly is our investment focus? High-tech to high street. **Factories to fitness. Print to digital.** Getaways to takeaways. Hard data to software. Big energy to a wee dram. Downtime to downloads. Good design to good health. Clicks to bricks. Whatever the sector, our focus will always be on you, your business and your plans.

BGF is the UK's most active provider of growth capital for companies with turnover of £5m to £100m. Since October 2011 we have invested in excess of £1.1bn in businesses just like yours. Any more questions?

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HSBC (X)



"Even with a backdrop of ongoing economic and political flux, the UK currently has record levels of employment and encouraging GDP forecasts. Now is the time for businesses to turn the situation to their advantage"

Since we were founded in 1865 to finance trade between Asia and the West, HSBC has been where the growth is, connecting our customers to opportunities. Our fundamental aims have remained the same, enabling businesses to thrive and economies to prosper, while also, ultimately, helping people to realise their ambitions.

Over the past century and a half, we have seen unprecedented change across the globe and are always ready to support our customers as they seek growth, regardless of the challenges in the broader economic and geopolitical climate.

With President Donald Trump coming into power earlier this year and the outcome from Brexit negotiations still far from clear, businesses continue to operate in a time of real uncertainty. For many, the temptation is to adopt a 'wait and see' approach; however, despite the fact that the dust is yet to settle, I believe 2017 is a time for action and businesses should not put their growth plans on hold.

Even with a backdrop of ongoing economic and political flux, we should recognise that the UK currently has record levels of employment and encouraging GDP forecasts. Liquidity also remains strong. As a result, now is the time for businesses to turn the situation to their advantage and it's our commitment at HSBC to support businesses in realising their plans.

At a fundamental level, UK plc is in excellent shape because of the high quality of management overseeing our corporates across the country. This, along with intelligent and prudent balance sheet management, cost control, innovation and improved productivity gives me confidence. Though these are unprecedented times, there is an inherent strength and resilience in UK plc that will allow us all to come through this period of uncertainty.

HSBC continues to work with businesses to enable their expansion both at home and overseas. We like to be where the action is; we like to be where the business is. At HSBC, we want UK businesses to thrive and prosper, and we are here to support them every step of the way.



Ian Stuart
UK and European Head of Commercial Banking, HSBC UK



The Telegraph



"Understanding how to grow is at the root of each and every successful business, big or small, and it is what binds the companies in this inspiring list" Sustained growth is like a chimera – oft talked about, but rarely seen. It is sought after by most in business, but found by few. And even fewer know what the triggers are to deliver it. But growth is one of the, if not the, most important metrics a small business can be measured on.

Without growth, there is no sustainability of earnings. Without growth there are no earnings. Growth can be many things, and come in many different ways, but without it, a company cannot continue to survive. Not for very long in any case. Understanding how to grow is at the root of each and every successful business, big or small, and it is what binds the companies in this inspiring list of the UK's fastest-growing ventures.

Resting on their laurels or past successes is not on the agenda for the founders and executives of these 1000 companies. Instead, they have got to where they are today – and where they will be tomorrow – by hard graft, sheer determination and a willingness to do something different. They are a varied bunch – from Monica Vinader, the jewellery maker said to be a favourite of the Duchess of Cambridge, to tonic maker Fever-Tree – but each one has growth at its core.

Although engineering and construction is by far the biggest sector represented, all business is here – from FinTech and IT to retailers and manufacturing. The geographical spread of the chosen 1000 is also stark. As a proud Lancastrian by birth I am more than pleased to say that more than half of the companies come from outside London and the South East, with 35% from the great Northern Powerhouse and the more recent Midlands Engine.

Those who have followed the 1000 Companies project for the last few years – *The Telegraph* has been proudly partnering London Stock Exchange Group on this since it began in 2013 – will know that it has previously featured success stories such as fashion retailer Boohoo and The Hut Group.

Lurking within this year's list are bound to be companies that, in short order, can and will be just as, if not more, successful as such standout businesses. *The Telegraph* is proud to put its name to this list, and to toast those businesses that have been chosen that are already forming the lifeblood of the British economy.

James Quinn Group Business Editor, *The Telegraph*

O DueDil



"Some of these fast-growing smaller companies will soon become vital to the nation's economy as they scale domestically and abroad" We at DueDil are proud to partner with London Stock Exchange Group on 1000 Companies to Inspire Britain for the third year running. As a financial technology business in constant contact with the UK's most exciting companies, we knew our data would shine a spotlight on some inspiring ideas and people. Importantly, it also shows that Britain is a great place to start and grow a company, even in these times of uncertainty.

This year's 1000 Companies to Inspire Britain report contains familiar names, but it also includes a huge number of lesser-known companies with turnover between £6m and £50m. These companies come from a range of industries and are based all across the country, not just in London. Some of these fast-growing smaller companies will soon become vital to the nation's economy as they scale domestically and abroad. The future is very bright.

As an American entrepreneur, I'm often asked why DueDil is based in London, as opposed to New York or Silicon Valley. One in every 11 directors of the companies listed in this book is also non-British. Like DueDil, their companies benefit from the UK's entrepreneur-friendly environment, including tax incentives, proportionate and consistent regulation, and visas for highly qualified migrants. Long may this situation continue.

We started DueDil to realise our vision of an open information economy; an economy where companies of all sizes can access information and tools to help them identify growth opportunities and mitigate risks. Soon to be the largest and richest source of company information in Europe, DueDil has millions of interesting stories within its data. The companies that we've found as part of this report are set to inspire the next generation of British business success. Through the power of DueDil, now you can know about them as well.

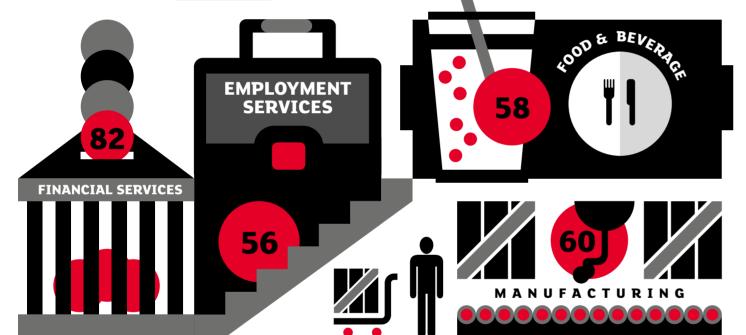
Justin Fitzpatrick
Co-founder and COO DueDil

Julin W. Thy

CRUNCHING THE NUMBERS

HERE IS A SNAPSHOT OF OUR RESEARCH INTO THE 1000 COMPANIES THAT ARE INSPIRING BRITAIN AND DRIVING THE ECONOMY

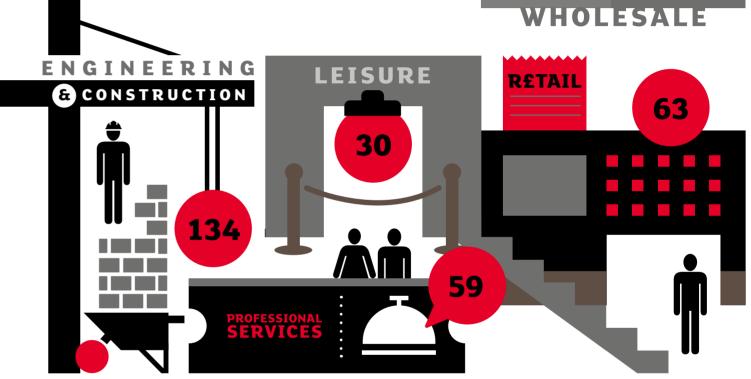
WHICH SECTORS ARE CHARGING AHEAD?



AVERAGE ANNUAL REVENUE GROWTH (2012-16)

COMPANIES MADE THE LIST FOR THE THIRD YEAR RUNNING

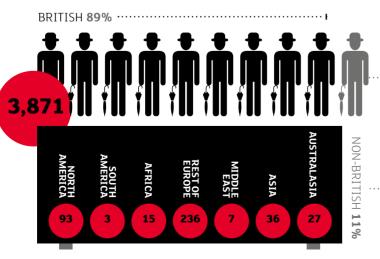


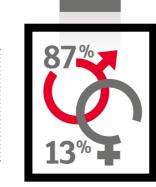




DIRECTORS UNDER THE SPOTLIGHT

THE 1000 COMPANIES HAVE A COMBINED TOTAL OF 3,871 DIRECTORS

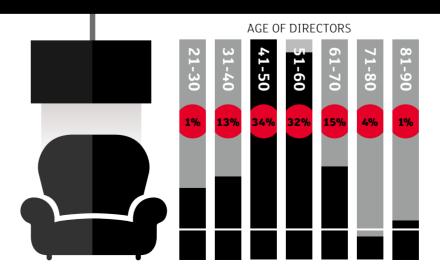




66

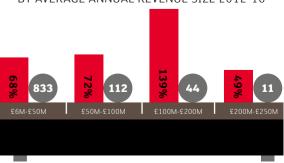
INFORMATION TECHNOLOGY

BREAKDOWN: GENDER



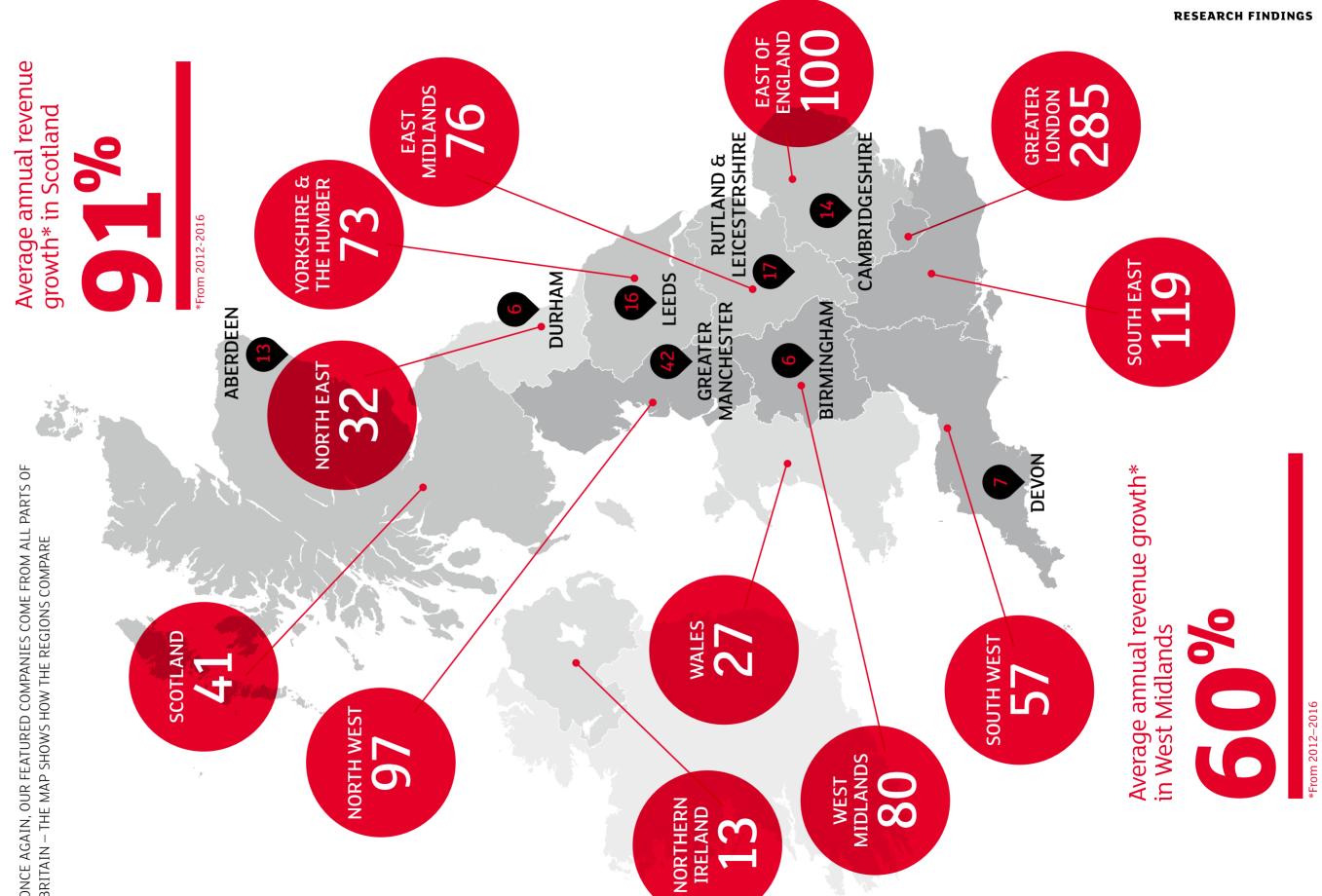
HOW MUCH HAVE THE 1000 **COMPANIES GROWN BY?**

BY AVERAGE ANNUAL REVENUE SIZE 2012-16



COMPANIES 1000

ONCE AGAIN, OUR FEATURED COMPANIES COME FROM ALL PARTS OF BRITAIN — THE MAP SHOWS HOW THE REGIONS COMPARE





CREATIVE LICENCE

From art galleries and architecture to traditional crafts and the development of video games, the UK's creative industries help to drive economic activity, shape the communities we live in and strengthen the UK's exports. Today the sector is among the fastest-growing parts of the nation's economy, enhancing the UK's international reputation and position of influence as a global creative hub



OTHER COMPANIES THAT MADE OUR LIST

- Alan Baxter
- Creature
- Little Tiger
- Once Upon A Time
- Paperhat Group
- Talon
- Touch Associates

For the full Directory turn to pages 116-150

A MODEL OF MISBEHAVIOUR

Creature of London

www.creaturelondon.com Sector: Creative Industries Region: London

In one sense, Creature of London is a young advertising agency, but it could just as easily be described as a creative company. It makes campaigns for consumer brands like Tetley and Anchor, and its diverse client list includes Gatwick Airport, The Green Party and the British Academy of Film and Television Arts (BAFTA). But beyond that, the agency has also produced Olivier-nominated immersive theatre, award-winning fashion films and music videos.

"We're big believers in the power of intelligent misbehaviour to drive cultural impact for our clients, our collaborators and ourselves," says Creature of London Co-founder and Managing Partner Dan Shute. "We love being an advertising agency, but being a creative company is a lot more fun."

Behind this joyous attitude lies a shrewd approach to business. In tough economic times, clients tend to cut back on their spending and advertising is one obvious area where that can happen. This can present ad agencies with lots of problems, but Creature of London says it has been able to make the most of the situation.

"As odd as it may sound, pressure on client budgets has been incredibly positive for us," explains Dan. "We're designed to offer a more cost-effective, better-value set-up and service, and clients only pay for what they're using. Taking a risk with a young agency can make a lot more sense rather than sticking with the tried-and-tested establishment."

Creature of London's success offers proof that small, adaptable ad agencies with good ideas can still thrive and, in some ways, are in a better position than the industry behemoths.

"'Nimble', 'flexible' and 'reactive' have been industry watchwords for a decade now, but people are starting to demand that companies actually live by them and the old model just can't deliver that," says Dan. "As an industry, we've never had more ways to make amazing stuff and it's the smaller, more nimble agencies that are best placed to do that."



its unique culture



Creature of London takes pride in being more than just an ad agency, describing itself as a creative company



"'Nimble', 'flexible' and 'reactive' have been industry watchwords for a decade now, but people are starting to demand that companies live by them"

Dan Shute, Co-founder and Managing Partner, Creature of London

THAT'S ENTERTAINMENT

Argonon boasts a collection of awards for entertainment that any Hollywood actor would be proud of. The multi-genre media production group has won more than 60 international awards for its shows, including a 'Best Single Documentary' BAFTA for *Murder Trial*, a 'Best Digital Programme Non-Fiction' Emmy for D-Day: As It Happens and a Prix Italia award in the Performing Arts category for *The World of Matthew Bourne*.

Such accolades are testament to the work that the group, which comprises 11 companies, has created from its headquarters in London and its other offices in Glasgow, New York and Vancouver, where it produces programming for major broadcasters and online platforms in the UK, the US and Canada.

"The group produces more than 2,000 hours of content a year and

Argonon

www.argonon.com Sector: Creative Industries Region: London

"Argonon distributes on all the major international platforms, both traditional and emerging"

distributes on all the major international platforms, both traditional

and emerging, including the BBC, Channel 4, Amazon, YouTube and

The group aims to become a hub for international collaboration and

its reach is steadily expanding around the world, with partnerships now

as a global bridge for international co-production, capitalising on our

excellent contacts in Europe and North America in particular, but also

property, which will be a key focus in the next five-year cycle for the

programming formats, including factual, entertainment, game shows

our staff numbers," adds James. "Crucially, we are focused on further

diversifying our talent, both on and off screen, and being a leading

example of diversity among media groups."

and scripted drama, and marketing them worldwide. "Our intention is to

grow the company every year, which will also entail gradually increasing

The group will be concentrating its efforts on a number of key

more recently in South Korea, India and China," says James.

stretching into a number of Asian countries. "We have positioned Argonon

It's a strategy that allows Argonon to make the most of its intellectual

Snapchat," says CEO James Burstall.

business, starting this year.



Ballet is just one of many forms of arts that Argonon has produced shows for

Entertainment is one of the key programming formats the group will be concentrating on



International awards that Argonon has won for its shows

REACHING FOR THE STARS

The UK advertising industry has many I independent agencies, but most of them focus on creative and production rather than media planning and buying. Focusing on the latter activities has given the7stars something of a competitive edge. The company is now the UK's largest independent media planning and buying agency and works with clients such as Suzuki, Iceland and Gumtree.

"We think our independence benefits the advertisers that work with us because we are free from corporate structures and processes, which enables us to have greater flexibility and speed," says the7stars Co-founder Jenny Biggam. "As a company, it is liberating to not have external shareholders. If someone has a good idea then we can act on it immediately."

Being agile certainly helps in such a fast-moving industry. Advances in digital media and technology means there's a huge amount of data for agencies to analyse these days. And although analysing this data made life more complex for these businesses, it has also created opportunities.



www.the7stars.co.uk Sector: Creative Industries Region: London

creative

"We need a combination of analytical skills and





If any of its people has a good idea, the7stars feels able to act on it immediately

The company enjoys being free from corporate structures and processes

159

Current staffing levels at the7stars

27

"When we launched the business in 2005 there was no Facebook advertising, no Twitter and YouTube was in its infancy," recalls Jenny. "Today these channels are the bedrock of many of our campaigns. Our job is to understand how these channels complement existing ones such as press, television and outdoor, so we need a combination of analytical skills and creative flair."

Underpinning these qualities is a disciplined approach to business that has seen the7stars withstand economic difficulties on its way to becoming a leading media agency.

Looking ahead, the company is determined to retain its independence. Indeed, it recently launched a sister agency, The Bountiful Cow, so it can continue to expand without losing its entrepreneurial spirit.



AIM

MAKING AN IMPRESSION

When it comes to displaying paintings, Alon Zakaim Fine Art chooses quality over quantity – a formula that's proving to be a winning one for the commercial art gallery in Mayfair, London.

The gallery focuses on impressionist, modern and contemporary art, including works by the likes of Claude Monet, Pablo Picasso and Marc Chagall. "We feature a wide range of artists, but with only the highest quality works selected," says Founder and Director Alon Zakaim. "Alongside major impressionists and key modern works, the gallery features solo exhibitions of both emerging artists and established names in the contemporary art world."

Alon Zakaim Fine Art takes a traditional approach to being a dealer, buying artworks outright (either by itself or in partnership), rather than



www.alonzakaim.com Sector: Creative Industries Region: London





The gallery prefers to buy artworks rather than borrow from collectors

> Founder and Director Alon Zakaim likes to showcase the work of emerging artists



borrowing them from collectors. "This gives us full control of the works and, with a large inventory, we can expand our network by lending pieces to other dealers who show them internationally," says Alon. "It opens up the possibility of selling the paintings to clients we might not otherwise meet."

And, although the world of art collecting has inevitably been affected by the recent slowdown of the wider economy, this has created some exciting opportunities for dealers such as Alon Zakaim Fine Art. "When the economy is struggling, cash is king and we find that some collectors look to liquidate parts of their collection. Some of the best deals we have done are when the market is struggling," explains Alon. "We recently managed to acquire an important and beautiful 19th-century painting for almost a quarter of what it was sold for privately five years previously. Fashions and tastes change, and this particular artist might not be as sought after as he once was, but it still represents very good value."

Alon Zakaim Fine Art is now eyeing some major changes in the near future, including a move to bigger premises. The gallery is also planning further eye-catching exhibitions. "An exhibition of Picasso works on paper is in the pipeline," says Alon. "We will continue to focus on exhibiting top-quality artworks."

18

The number of years that Alon Zakaim has worked independently as an art dealer

The world's leading growth market

£100bn

AIM reached £100bn capital raised mark

38

There were 38 IPOs and 263 further fundraising in 2016 on AIM

£4.9bn

Raised on AIM on 2016 alone through IPOs and further fundraisings

Global

AIM REMAINS A VERY
INTERNATIONAL MARKET

48

companies with international operations floated in the last three years

1/3 of total

Performance

AVERAGE PERFORMANCE OF NEW AIM COMPANIES IN THE LAST THREE YEARS



+39%

Average performance of new UK AIM companies this year

+52%

Average performance of large new AIM companies 2014–16

www.lseg.com/aim





THE IMPORTANCE OF THINKING GLOBAL

MARTIN MCTAGUE

POLICY DIRECTOR, FEDERATION OF SMALL BUSINESSES



"WE KNOW THAT SMALL COMPANIES THAT EXPORT ARE MORE LIKELY TO SURVIVE, GROW AND INNOVATE"

WE NEED TO ENSURE SMALL BUSINESSES GET THE SUPPORT THEY NEED TO DEVELOP THEIR BIG IDEAS AND SELL THEM BEYOND BRITAIN'S SHORES

Our UK small businesses regularly punch above their weight, and it's fantastic to see their achievements celebrated. This latest edition of 1000 Companies to Inspire Britain provides a great opportunity to showcase the innovation and creativity at the very root of our economy.

We rely on our small firms to drive growth and create jobs, no matter the economic or political environment.

5.5^m

THE NUMBER OF SMALL BUSINESSES IN THE UK

Small businesses with big ideas must be supported in their ambitions by the government and organisations like the Federation of Small Businesses (FSB). One of the ways we can do this is by harnessing the potential of export.

We know that small companies that export are more likely to survive, grow and innovate. At the moment, one in five small businesses is selling their goods and services offshore. But last year, FSB's research uncovered a promising appetite for exporting among the wider small business population. We found that the number of small businesses currently exporting is matched by those that would consider it.

500^m

THE NUMBER OF CONSUMERS IN EUROPE'S SINGLE MARKET

So, what's stopping these small firms from taking the global leap?
Many of those interested express a lack of confidence in fully grasping the

opportunities of trading overseas, or they find themselves limited in capacity, time and resources.

The most common challenge facing small business exporters is finding overseas customers and marketing their product to them. Recognising this fundamental gap, the Department for International Trade recently launched an online trade hub, Great.gov.uk. Efforts like this, which make it easier for smaller firms to reach overseas buyers and vice versa, are crucial. We want to see more practical advice and specific support targeted at the nation's 5.5 million small businesses so that they can look beyond UK shores at new and expanding territories.

"THERE ARE MILLIONS OF NEW CUSTOMERS TO REACH BEYOND OUR EXISTING BORDERS"

As the government embarks on a new post-Brexit global trade drive, small businesses should be front of mind. Nine out of ten of our export members trade with European Union (EU) countries. The single market gives them simple access to 500 million consumers. For a start, the UK must negotiate a bold and ambitious free-trade agreement with the EU so that small firms can continue to trade and operate easily within European markets after Brexit.

At the same time, there are millions of new customers to reach beyond our existing borders. If the UK can secure agreements with new markets, there could be enormous opportunities for small businesses. It is our responsibility — shared with Government and wider industry — to make sure that UK small businesses are ready to compete on the world stage.





A CLASS APART -

rom humble beginnings in a London car park to revenues of £16m in 2016, Gymbox has successfully differentiated itself within a crowded industry. And, having been named one of the UK's "coolest brands" by Coolbrands UK for five years running, Gymbox Founder Richard Hilton attributes the company's success to "ensuring that working out is as much fun as going out".

For Gymbox, finding a point of difference has been key. The ethos of 'anything goes' has remained since its very beginnings, and today it still differentiates itself by the fun, energetic atmosphere and the experimental classes the gyms offer.

working out at eight sites across London that offer an eclectic mix of



www.gymbox.com Sector: Leisure Region: London

Founded in 2001, the company now has a membership of 25,000



classes such as Lactic Jungle and Aerial Yoga. "From the beginning,

CEO Marc Diaper. "Our USP is our class timetable, and we put a lot of

Gymbox was a brand like no other in the fitness industry and we continue

to make sure we are the first to market with new product offerings," says

resource into that to ensure there is no product like us in the UK and the

The company opened its first gym in 2003, originally partnering with

Fitness First, and since then has successfully raised funding for each new

At the end of 2016, Gymbox secured a £39m funding package from

existing funders to facilitate the next phase of growth, including the

opening of three new sites in London. HSBC provided a debt package

totalling £26m while BGF, which has backed the business since 2014,

site," says CFO Scott Vernon. "The strength of the business now means

"In the early days, we typically sought funding as we opened each new

Boxing is among the classes on offer to members of Gymbox

The firm attributes its success to ensuring working out is as much fun as going out



Gymbox's revenues since 2016

THE MEAL DEAL

Throughout history, the enjoyment of food has had a special place in society. So, when online order and delivery marketplace Just Eat revealed its intention of creating "the world's greatest food community", it knew it was tapping into some mouth-watering commercial possibilities.

The business has enjoyed a series of fruitful funding rounds over the years enabling it to execute, acquire and launch its way to global online leadership. It has also benefited from finding the right people, key among them

its Chairman since 2011. Dr John Hughes CBE. From the outset, he pressed home the importance of investing in technology as an enabler. "Just Eat looks like a really straightforward operation but it is actually a pretty sophisticated marketing and demand creation business," he explains.

Building and maintaining its online presence has leveraged a 'rich combination' of promotional tools. Traditional TV and transit advertising, sport sponsorship and on-thestreet brand awareness campaigns have run



www.just-eat.co.uk Sector: Food & Beverage Region: London





In 2015 Just Eat connected 13.4 million customers with restaurants

Establishing a strong online presence has helped the company to promote its business

in parallel with a strong online presence,

harnessing the power of search engine

the message.

optimisation and social media to amplify

This helped Just Eat connected 13.4 million

customers with more than 60,000 restaurants

in 2015, and Dr Hughes feels that creating

"the world's greatest food community" is

entirely achievable. Just Eat serves two vast

constituencies – consumers and restaurant

marketplace that we have created," he notes.

To thrive in business, Dr Hughes is a firm

believer that leaders need to stay focused on

and a great team". Strong teamwork, he adds,

keeping together "...a great business model

speaks for itself, but an effective business

model must create intrinsic value.

owners. "The place they meet is the

"The place they meet is the marketplace that we have created"

How many different cuisine tupes can be ordered through Just Eat

33

£16^m

we're also able to grow organically and fund new sites from within the business going forward."

provided equity finance of £13m.

32

offering is constantly evolving to keep us fresh."

site through venture capital and support from HSBC.



RECIPE FOR SUCCESS

Food and drink is the UK's largest manufacturing sector and a key ingredient of the nation's wider economic activity, buying two-thirds of what British farmers produce. The sector is also benefiting from a growing appetite for British products overseas — the industry has doubled its exports over the past decade to £12.8bn. At the same time, it's doing its bit to improve the environment, cutting CO_2 emissions by almost a third since 1990 and reducing the salt content of food by 10% in the past five years



OTHER COMPANIES THAT MADE OUR LIST

- Artisan Finnebroque
- Crawshaws
- Orchard Valley Food
- Shoryu Ramen
- The Foodfellas
- Tomlinson Dairies
- Tortilla

For the full Directory turn to pages 116–150

SPARKLING EFFORT

Belvoir Fruit Farms

www.belvoirfruitfarms.co.uk Sector: Food & Drink Region: East Midlands

Belvoir Fruit Farms is a family-run business that makes a range of premium soft drinks aimed at adults, including cordials, lightly sparkling pressés and alcohol-free 'wines without the hangover'. All these drinks are handmade and bottled on the farm using only natural ingredients – and the lack of artificial colourings, preservatives, additives or sweeteners is something that resonates with today's consumer.

"Where possible we use British-grown ingredients," emphasises Managing Director Pev Manners, "and for the product for which we are best known – Elderflower Cordial – we use elderflowers harvested from our own 80 acres of plantations or picked from the local hedgerows".

To an extent, Belvoir's success is a result of being in the right place at the right time, believes Pev. "We've been able to benefit from the growing consumer interest in provenance and artisan brands," he explains. "Consumers are seeking smaller brands with a good story behind them."

Sales have stayed buoyant despite the tough economic climate of recent years and export sales have also been going well – they now account for more than 16% of total sales and Belvoir's drinks can be found across continental Europe, the Middle East, the US, China and Japan. In 2015, the company opened a new bottling line to help meet this growing demand.

"Our drinks have always been premium and positioned as a treat, so UK sales have remained relatively consistent despite the economic downturn, while our burgeoning export market has helped boost overall sales," says Pev.

For the same reason, public concerns about sugar content and the imminent imposition of a sugar tax is not such a big issue for Belvoir. Even so, the company has launched a range of light pressés that contain 30% less sugar than standard recipes. Pev says these pressés are selling well, "so the sugar debate has created new opportunities for us too!"



Belvoir Farms

Belvoir's drinks are capturing the growing demand for smaller, artisanal brands



"We've been able to benefit from the growing consumer interest in provenance and artisan brands. Consumers are seeking smaller brands with a good story behind them"

Pev Manners, Managing Director, Belvoir Fruit Farms

READY FOR ANYTHING

harlie Bigham's is taking advantage of the growing consumer demand for ready meals that offer value for money, rather than simply a low price. The range of handmade meals it produces, which include everyday dishes such as fish pie and lasagne and the more exotic Moroccan chicken tagine and red Thai curry, are all made with "uncompromisingly good, fresh ingredients", the company says proudly.

Such is the popularity of these meals that they're now sold by Waitrose, Sainsbury's and Tesco as well as other shops nationwide. "Over the last few years we've been able to sell our food in an increasing number of shops throughout the UK and demand keeps growing," says Charlie. "Even during tough economic times, the British consumer has always been prepared to invest in food that is of a high quality."

Charlie Bighanis

www.bighams.com Sector: Food & Drink Region: London

"The British consumer has always been prepared to invest in food that is of a high quality"

The company, which was set up by Charlie Bigham himself in 1996,

focuses on incremental improvements, by seeking to be a little bit better

obsessive about what our food tastes like," says Charlie. "To deliver on this

we need to be obsessive about who our suppliers are, how we make our

a large new kitchen that will enable the company to potentially double

The expansion reflects a determination to keep moving forward as

drink. Charlie Bigham's expects the environment to become even more

consumers will become more demanding from both a quality and value

competitive in the years ahead and plans to stay focused on making

a business. Innovation, attention to detail and constant monitoring

of trends are prerequisites for a sector as competitive as food and

year-on-year productivity gains. Charlie adds: "We also know that

the number of people it employs within the next five years.

make it."

for money perspective."

food and ensure that we have an engaged, well-trained team of people to

That team is set to expand, with Charlie Bigham's currently investing in

every day, every month and every year in everything it does. "We are



Charlie Bigham's has been able to sell its food in an increasing number of shops

All the company's meals are made with "uncompromisingly good, fresh ingredients"



Charlie Bigham founded his eponymous company in this year

TASTY PROPOSITION

Pipers Crisps cooks locally sourced potatoes and seasons them with flavours from passionate producers, all with the aim of producing "Britain's tastiest crisps".

It's an approach that's paying off. The company has grown by more than 20% a year on average since its humble beginnings in 2004, when it hand-delivered 20 boxes of crisps to four pubs and a farm shop. Today its snacks are sold in around 12,000 outlets nationwide and in more than 30 countries around the world.

According to Co-Founder Alex Albone. the company's success is down to its focus on core strengths and making "...crisps as they should taste".

"We have done a number of things to grow our business," explains Alex. "Firstly, we pride ourselves on our robust flavours. Secondly, we have invested heavily in our people to deliver ambitious sales targets and manufacturing expertise. This includes looking to recruit the best possible people and then investing heavily in their training. Thirdly, we have



www.piperscrisps.com Sector: Food & Drink Region: Yorkshire and the Humber



CRISP CO WILD THYME & ROSEMARY

Pipers Crisps is becoming a familiar brand across the UK

The company recently launched a new flavour of crisps to accompany gin consumption

invested in new equipment to ensure that we

Crisps must always be ready to adapt. "We

recently launched Wild Thyme & Rosemary

flavour crisps, which were intended to be an

The company is also ready to respond

consumer behaviour over the next few years

that will impact the snack industry and may

provide opportunities for us," says Alex. "The

public and the government are aware of the

threats of obesity and therefore there may be

a challenge to adjust portion size and recipes

in the future, which we respond to positively."

to any efforts to tackle obesity. "We are

conscious that there will be changes in

accompaniment to the emerging trend in gin

Constantly changing demand means Pipers

stay ahead of future demand."

consumption," says Alex.

PIPERS. recruit the best people, then invest heavily in their training"

12,000

Outlets nationwide sell Pipers Crisps

1996

FEVER PITCH

Over the past decade or so, the UK's drinks market has seen growing demand for high-quality mixers, particularly in the spirits market – a trend that Fever-Tree has tapped into with spectacular results.

The firm has become the world's leading supplier of premium natural mixers for alcoholic spirits by retail sales value, distributing to more than 65 countries worldwide. It all started in 2005, when the firm launched its Fever-Tree brand to provide high-quality mixers for premium spirits. Today Fever-Tree sells a range of carbonated mixers to hotels, restaurants, bars and cafés (on-trade), as well as selected retail outlets (off-trade).

"Over the last few years there has been a 'premiumisation' trend, particularly in the premium spirits market," says Tim Warrillow, Co-Founder and CEO of Fever-Tree. "This sits alongside the movement



www.fever-tree.com Sector: Food & Drink Region: London



towards long drinks and mixability, which is driving the pace of growth in the UK mixer category. As the latest market data demonstrates, Fever-Tree is changing the shape of the wider mixer market. We have clearly captured the consumer imagination and made people appreciate the importance of a high-quality mixer."

Such demand for its products helped the company to achieve 118% growth in the UK in 2016, and expand its share of the entire mixer category at retail to 24%. Fever-Tree has also seen huge demand for its products abroad. In the 2015 financial year, two-thirds of its sales were to customers outside the UK, particularly in the US and Europe.

This market penetration is a reflection of the strong performance the business has delivered since joining AIM in 2014. "We have made excellent progress in developing the optimum infrastructure, relationships and team to capitalise on the strength of our brand," says Tim.

With Fever-Tree expecting demand for premium mixers to keep growing, Tim believes great opportunities exist for the company to grow its business further. He says: "We are only in 16,000 of the estimated 55,000 premium on-trade UK accounts, and have increased our sales capabilities to take advantage of these opportunities."



Fever-Tree has seen huge demand for its products abroad

The company's range of high-quality mixers have captured the consumer imagination



118%

The growth that Fever-Tree achieved in the UK in 2016



COMMUNITY SPIRIT

DR ADAM MARSHALL

DIRECTOR GENERAL, BRITISH CHAMBERS OF COMMERCE (BCC)



"THESE ARE FIRMS THAT RECOGNISE THAT THEIR OWN SUCCESS IS INTRINSICALLY LINKED TO THE SUCCESS OF THE PLACES THEY CALL HOME"

MANY OF THE DYNAMIC BUSINESSES IN THIS REPORT RECOGNISE THAT MAKING A STRONG CIVIC IMPACT CAN LEAD DIRECTLY TO IMPROVEMENTS IN THEIR BOTTOM LINE

As someone who travels the length and breadth of the UK, meeting business communities in every nation and region, I know first-hand that inspiring companies can be found in every corner of the UK.

That's why I am so pleased to welcome London Stock Exchange Group's annual showcase of some of the very best businesses – of all sectors, sizes, regions and nations – whose innovative approach and can-do spirit leads them to new heights.

The dynamism of these businesses, and so many more like them, will be crucial to driving our economy forward through a period of significant change.

Growing businesses are only as strong as the teams they build. Their lasting success depends on recruiting and retaining the right people. The companies in this report are prime examples of recognising and fostering great talent and skills. Crucially, they are businesses that invest in their staff and develop the sort of modern working environments that make people feel valued and supported.

Alongside people, place also matters. As we see in Chamber business communities in our towns, cities and counties, dynamic businesses like those in this report often also have deep roots into local civic life.

These are firms that recognise that their own success is intrinsically linked to the success of the places they call home – and that a strong civic impact can lead directly to improvements to the bottom line. They are also the companies whose people engage with schools and colleges; champion local regeneration projects; support local charities; invest in apprentices and training; and act as ambassadors for their areas.

At this time of great political and economic change, it's important for dynamic businesses to stay focused on the fundamentals – and to be willing to take calculated risks in order to grow.

Businesses across Britain have shown significant resilience over the past year, and many firms have done their best to ignore the 'noise' around them and concentrate their energies on developing their own products, markets and growth strategies. The 1000 companies showcased in this report are living proof that British businesses can seize

"DYNAMIC BUSINESSES LIKE THOSE IN THIS REPORT OFTEN HAVE DEEP ROOTS INTO LOCAL CIVIC LIFE"

opportunities and flourish, even in fast-changing conditions.

That's not to say that more cannot be done. As Chambers of Commerce all across the UK make clear, firms still face unacceptably high upfront costs, skills gaps and inadequate infrastructure – all of which present barriers to growth and success.

So as we champion the UK's success stories, let us also champion the home-grown reforms that would enable dynamic companies, both present and future, not just to start up here in Britain – but to achieve their growth potential here, too.

Around the world, let us champion the UK's entrepreneurial spirit, its innovative business culture, and its reputation as a positive and honest partner for trade. Now, more than ever, let's show the world that our towns and cities – the homes of our dynamic businesses – are open for business.



TURNING UP THE VOLUMES

Retail sales in October 2016 grew by 6.6% year-on-year, the largest such increase since January 2011, with non-food stores leading the way. This growth suggests that, so far at least, the UK's consumers haven't been put off by worries about Brexit. Although the falling value of the pound in the second half of 2016 has created a headache for some businesses, the fast-growing sub-sector of online retailing may offer a way for them to keep their sales volumes healthy



OTHER COMPANIES THAT MADE OUR LIST

- Dura Beds
- Gear4Music
- Mary Katrantzou
- Porta Romana
- Saddleback
- Tangle Teezer
- World of Books

For the full Directory turn to pages 116-150

MOTORING AHEAD

Westmorland

www.westmorlandfamily.com Sector: Retail Region: North West England

When the M6 was built through their hill farm in Cumbria, the Dunning family could have been forgiven for being unhappy about it. Instead they turned the arrival of the motorway into an opportunity by opening Tebay Services, a small 30-seat café serving home cooked, locally sourced food. Tebay Services became the UK's first family-run motorway service station when it opened in 1972 – and the family has been running service stations with a difference ever since.

CEO Sarah Dunning says of the business, Westmorland: "We are a food business that happens to operate in the roadside services industry. Our principal motorway service areas have no franchises, but instead have a farm shop and a kitchen. We produce all our own food for our kitchens and our farm shops enable us to work with many small artisan producers from the surrounding area and beyond. The cornerstone of our approach is building businesses from their local area."

It's an approach that has paid off. Westmorland now employs 1000 people and in 2014 it opened its second site – Gloucester Services on the M5. Following the model set by Tebay, the service station works with 130 producers within a 30 mile radius and 70 regional producers. "It's well known for its food," says Sarah. "Built adjacent to the beautiful Cotswold escarpment, it is also a building that has won a number of architectural awards."

The business has also opened a Tebay Services Hotel and the Junction 38 Services, which is a mile from Tebay Services, is aimed specifically at truck and coach drivers.

"Our key focus is on creating a unique offer in the industry in which we operate and having a positive impact on our customers, producers, colleagues and our local communities," says Sarah. "We are not interested in growth for growth's sake, but we are looking at some exciting development opportunities, both in our existing businesses and beyond."





Westmorland seized the opportunity afforded by the construction of the M6 to develop highly praised, family-run service stations



"We are a food business that happens to operate in the roadside services industry. The cornerstone of our approach is building businesses from their local area"

Sarah Dunning, CEO, Westmorland

BEAR NECESSITIES

S ome 20 years ago, Golden Bear had a breakthrough moment when it obtained the rights to develop toys for the launch of *Teletubbies*, a TV show that has turned out to be enduringly popular with its target market of pre-school children. The company has since designed, manufactured and marketed toys linked to many other shows, including *In the Night* Garden, Twirlywoos and Mr Tumble Something Special.

"Our reputation has been built on delivering high-quality plush and plastic toys which children can enjoy and parents can trust," says Chairman John Hales. "Key licences are integral to our success. Many well-known children's TV programmes form part of the collection and the company has also formed associations with other top brands such as JCB and Mini.



www.goldenbeartous.com Sector: Retail Region: West Midlands



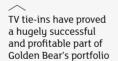
The development of own-label toys for leading retailers is another element of the business and, in addition to children's TV characters, the company has also branched out into other areas.

"The mascot rights for the London Olympics of 2012 raised the company's profile considerably and broadened our customer base in the UK and overseas," says John. "Licence acquisitions in a number of different segments have also enabled us to move into nursery, girls and boys categories. This has created the opportunity to develop new suppliers to help increase the capacity of the business."

The market for toys, especially in the pre-school sector, has grown consistently in recent years and the company says it aims to continue growing with it. Golden Bear plans to expand by at least 50% over the next five years in order to meet the demands of new licensing deals and product launches.

"We have just finalised an agreement for worldwide rights of a new property which will be launching in 2017 and negotiations are underway for several other new licences," adds John. "It is important to us that we grow our international footprint, and this will be a main objective over the next five years."





Founder and Chairman John Hales is now targeting the international market





The amount by which Golden Bear aims to expand its business over the next five years

A DESIGN FOR RETAIL LIFE

Oliver Bonas has come a long way since opening its first shop in Fulham, London back in 1993. Today the retailer has 58 stores nationwide offering a diverse collection of products, from women's clothing and jewellery to furniture, homeware, unusual gifts and the odd item that defies categorisation.

In creating products for these stores, the retailer's team of designers takes its inspiration from a wide range of genres. Founder and CEO Oliver Tress believes the decision to carve out a niche by establishing a team to produce products to the companu's own designs and specifications has been the biggest factor behind its success.

"It has never been more important to have a 'USP' and this has given us a point of difference with the customer, landlords and the media," he says. "As well as giving us three successive years of double-digit growth, historically, it has also helped us secure new sites, often at favourable rates."

Oliver Bonas continues to look for new opportunities for growth, both through

OLIVER BONAS

www.oliverbonas.com Sector: Retail Region: London



Oliver Bonas has carved out a niche in a very competitive area of business

The stores offer a range of quirky gifts such as marble mirrors and leather trays



"We have a track record

The number of stores that Oliver Bonas has nationwide, compared to just one store in 1993

47

diversification in product lines and increasing its international footprint. Online sales are expanding strongly ahead of target and the retailer is taking steps to increase international e-commerce sales. The company is also due to open its first airport store in 2017.

"We will seek to employ around 700 extra staff over the next five years in order to meet growing customer demand," says Oliver.

Oliver's advice for anyone wanting to start up a business and emulate his company's success is to keep it simple, with a scalable business model and total clarity about why you are setting up the business. He advises new businesses to seek help with an open mind. "No one knows everything," he says, "so work out what help you need and find a way to bring people with you."

A GEM OF AN IDEA

Personalisation is one of the main characteristics of the Monica Vinader jewellery brand. Along with high-quality craftsmanship and an accessible price point, this focus on making jewellery personal has helped the retailer carve out its own niche.

"Big jewellery companies can design by numbers and I never wanted to do that," says Founder and CEO Monica Vinader. "We create pieces that customers can make their own, whether through stacking and styling or personalising with our complimentary engraving service. Customers can engrave not only messages or special dates, but also a doodle or even their own handwriting for a truly personal finish."

It was a retail offering that helped the firm flourish, despite its launch coinciding with the start of the 2008 recession. "Cash flow was tight

MONICA VINADER

WI

www.monicavinader.com Sector: Retail Region: East of England

"We create pieces that customers can make their own, through stacking and styling or personalising"



The company has its own stores and its jewellery is stocked by Harrods, Selfridges and Liberty, among others

Monica Vinader is taking a responsible but ambitious approach to expansion



2008

The year in which Monica Vinader launched her eponymous firm

BEDDING IN A BUSINESS

There's nothing like a personal experience to help you identify a gap in the market – just ask Charlie Marshall, Founder of Loaf. "Having lost a whole Saturday trying to buy a bed, I saw an opportunity to make the shopping experience as quick and hassle-free as possible," he explains.

His epiphany led to the creation of Loaf two years later, in 2008. To begin with, the retailer's offering was predominantly online, with a range of what Charlie describes as "12 beautifully made beds and one perfect mattress". The fuss-free formula worked. Since then, Loaf has expanded its range of laidback furniture, launching a line of sofas in 2012 and gradually extending into other parts of the house. The business has also moved offline, creating a series of physical stores.

"Today, we offer characterful, handmade furniture for the entire home. We're now officially a multi-channel retailer with two 'bells-and-whistles' physical spaces in Battersea and Notting Hill," he says. "Our Loaf Shacks, as we call them, help to remove



www.loaf.com Sector: Retail Region: London



A A MERE THELP A A

Loaf expanded from beds to sofas in 2012 and then into other furniture

The company aims to keep the process of buying as hassle-free as possible



a barrier to make the whole shopping process even easier.

"An awful lot of customers purchase on the web, but the big prize is getting out to the masses and you need a showroom to do that. But interesting, characterful spaces in the right location are very hard to find," notes Charlie. "We want to get it right every single time."

The company posted a turnover of around £33m last year. It employs over 100 people and invests heavily in training them.

"Successful people I know tend to have a similar pattern of behaviour: they're self-critical and analytical," says Charlie. "It's not just about recognising your weaknesses so you can improve your business, but also recognising what you're doing well so you can do more of that."

£33^m

Loaf's approximate turnover last year

Hong Kong and since then it has opened stores in a number of other key cities around the world. The retailer is maintaining a cautious approach as it expands, but it remains ambitious.

Monica says: "I think we have been quite diligent and careful, and Monica Vina

Monica says: "I think we have been quite diligent and careful, and have worked hard for our success. We are very responsible about the way we manage our cash flow, and financial constraints have stopped us opening more stores.

and it was high risk, but we were disciplined," recalls Monica. "To grow a

The company has been building a network of boutiques, as well as its

wholesale distribution and its online store. Since 2014, it has also set its

sights on markets beyond the UK. Its first overseas move was a shop in

company in a recession is a huge challenge and the fact we have seen

healthy growth is an enormous accomplishment."

"We have big ambitions and are focusing on our global expansion, opening flagship boutiques in both New York and Singapore and looking at ways to build brand awareness in these new markets. My goal is to have a store in every fashion capital."



CREATING A VIRTUOUS CIRCLE

KEITH MORGAN

CEO. BRITISH BUSINESS BANK



"ON A REGIONAL LEVEL, WE ARE KEENLY AWARE OF THE WELL-DOCUMENTED DISPARITIES IN FUNDING ACROSS THE UK'S REGIONS, ESPECIALLY EQUITY FINANCE"

SECURING FUNDS CAN PROVE DIFFICULT FOR SMALL
BUSINESSES, SO WE NEED TO MAKE FINANCE MARKETS WORK
BETTER FOR THEM AT ALL STAGES OF THEIR DEVELOPMENT

Small businesses and entrepreneurs up and down the UK will know how difficult it can be to secure finance. They face challenges accessing finance through markets that have a multitude of structural issues including a lack of early stage equity funding and an unwillingness to provide debt funding to young, innovative companies lacking a track record and collateral.

As the UK's government-owned business development bank, our mission is to make these finance markets work better for small businesses in the UK at all stages of their development. We do that by working with more than 90 private sector partners to provide a range of funding programmes to tackle these challenges. We support our partners through funding and guarantees, enabling them to provide finance to businesses at every stage of their journey including asset finance, debt funds and peer-topeer or technology-enabled lending thereby helping to diversify supply and stimulate competition in the market.

One example is our commitment of over £100m to back peer-to-peer lenders such as Funding Circle to ensure small businesses can access funding through innovative direct-lending platforms. Our work with Funding Circle alone has helped create an estimated 30,000 new jobs and opened up small-business lending to a wide range of investors and, importantly, increased competition in the market.

In the important scale-up space, over £1.3bn has been committed by both government and the private sector into our venture capital funds that help high-growth smaller businesses access the equity capital they need to scale up. The importance of this venture activity was underlined by the further £400m

the British Business Bank received at the recent Autumn Statement to use for later stage venture capital, where we'd identified a gap in the market. We have also been active in our earlier-stage Enterprise Capital Funds, notably with our groundbreaking 'Accelerated Digital Ventures' fund worth £150m, backed by the Bank and two major institutional investors, Woodford and L&G.

On a regional level, we are keenly aware of the well-documented disparities in funding across the UK's regions, especially equity finance. Our recently launched Northern Powerhouse Investment Fund (NPIF), to be followed by a similar Midlands Engine fund, will provide over £400m in government funding to northern start-up and scale-up businesses. NPIF will produce greater levels of investment, increase the focus on the potential opportunities across the region and provide increased flexibility in the tupe of funding provided. Working with local partners, we believe it will contribute to better economic outcomes for the regions' businesses, growth

As well as the supply side, we see the demand side as key to making markets work. Here the evidence shows that there remains a low awareness among smaller businesses of the funding choices available beyond the high-street banks. Finding the right option is not always easy. To navigate through these options, our Business Finance Guide, jointly published with the ICAEW's Corporate Finance Faculty and in partnership with 21 other business organisations, outlines the finance options available to businesses at all stages. Businesses and their advisors can take the interactive journey or download a copy at www.thebusinessfinanceguide.co.uk/bbb

Cheques and and balances.

Working alongside traditional and alternative lenders, BGF's long-term equity funding can offer companies the optimum funding for balanced and sustainable growth. And because we only take a minority stake, you stay in control.

0345 266 8860 | www.bgf.co.uk





INVESTING IN BRITAIN'S FUTURE

BY MAKING EQUITY INVESTMENTS IN RETURN FOR A MINORITY STAKE, BGF IS ABLE TO HELP COMPANIES OVER THE LONG TERM AND ACT AS A PARTNER THEY CAN CALL ON TO HELP THEM SCALE UP THEIR BUSINESS

There are typically two sources of funding that companies use as a means of growing or accelerating growth in their business. In no particular order, one is self-funding, which means waiting until there is enough cash in the company to reinvest, and the other is bank debt.

But these are not the only options. To a greater or lesser extent, you will have heard of others: private equity, business angels, peer-to-peer lending, crowd funding, mini-bonds, venture capital and growth capital, to name a few.

BGF was set up in 2011 to provide a new type of funding option for small and mid-sized companies: one that differed from traditional private equity and provided an alternative to debt. So, taking each of these in turn, how does BGF fit into the funding ecosystem?

Firstly, we make equity investments in return for a minority stake – which means we don't run your business,

£1.1^{bn+}

BGF has invested more than a billion pounds in businesses

you do. And, we invest off our own balance sheet. That's important because it means we can provide funding over the longer term and we don't rush or pressure a company to exit. Again, this should happen at a time that is right for the business. or even not at all.

Secondly, equity capital is not necessarily a default option to debt, but it can be one solution for a business whose growth plans contain a level of risk that a bank is unable to fund. In recent times, plenty of business owners have had first-hand experience of the importance of a strong, adequately capitalised balance sheet and no longer can, or want to, build their business on debt alone. Our investments

can provide an 'equity cushion' for companies that are taking on additional risk by embarking on a growth strategy. Indeed, for many of the businesses we back, growth is often funded by a combination of debt and equity – the two can go hand-in-hand.

2,000⁺

The number of business people in the network BGF has created

Thirdly, we become a partner in your business. This partnership is based on an alignment of interests and a shared goal, supported by a properly funded plan that allows business owners to focus on execution. We know from experience that good execution of well-thought-through plans is the key to success in any business.

We have now invested in excess of £1.1bn, and backed more than 165 growing British businesses. They are putting our capital to work hiring people, supporting an export drive, funding acquisitions, rolling out new retail sites, driving innovation, investing in R&D and more.

And we have created a network of more than 2,000 of the UK's most successful business people who can provide support and guidance to the entrepreneurs we back. We believe that with investment and connections comes confidence. And we believe that the success of Britain's entrepreneurs depends on having a robust support infrastructure and on finding the right partners at the right time.

BGF invests in companies with revenues typically between £5m-£100m. We make initial investments typically between £2m and £10m and can provide further funding to support continued growth.

IN THE ZONE

Zone is the UK's leading independent digital specialist. The business has put together a 250-strong team that boasts expertise and capabilities in strategy, technology and content to help clients define and deliver their digital futures.

By deploying these experts into independent, agile teams, Zone has been able to deliver transformational work – from supporting the entire digital infrastructure of Gatwick Airport to mapping out, then executing, social media strategies for

Coca-Cola – and was named 2016 Agency of the Year at the British Interactive Media Association (BIMA) awards.

BGF provided Zone with a £6m investment in 2015 to support its ambitious expansion strategy. Since then, the company has continued to grow its team, bringing in new talent across a range of specialisms, and acquiring Cologne-based content specialist Conceptbakery, digital consultancy Head and tech consultancy Conversion Science.



www.zonedigital.com/uk Sector: Advertising & Marketing Region: London





Zone has continued to grow its team since 2015 to support its expansion strategy

Sertec runs its business from its headquarters in Coleshill



SERTEC OROUP HOLDINGS LIMITED

www.sertec.co.uk Sector: Metal Manufacturing & Engineering Region: West Midlands

STAMPING GROUND

Sertec Group Holdings is one of the UK's largest independent manufacturers of stampings and welded assemblies. The company is a key supplier partner to JLR and other large automotive manufacturers and produces more than three million parts per week across five operating sites in Birmingham. Headquartered in Coleshill, the business was established more than 50 years ago and generates revenues of £260m today, compared to £40m in 2008.

BGF provided Sertec with an initial investment of £10m in February 2016 as part of a £20m funding package with Lloyds Banking Group and an additional £5m in August 2016.

To date, Sertec has used the funding to: support the acquisition of WILD automotive, a precision-engineering company based in Birmingham; expand its operations by moving into a new 145,000 sq ft facility that's being used as a distribution centre for finished parts; and purchase 12 new machines.



LSEG'S ELITE PROGRAMME OFFERS A HELPING HAND TO SOME OF THE COUNTRY'S **FASTEST-GROWING YOUNG** BUSINESSES, GENERATING WEALTH AND PROSPERITY FOR THE UK AS A WHOLE IN THE PROCESS

SECTOR AT A GLANCE

700

THE NUMBER OF COMPANIES, ADVISORS AND **INVESTORS THAT** MAKE UP THE **ELITE COMMUNITY**

26 THE NUMBER OF COUNTRIES FROM WHICH ELITE COMPANIES HAVE BEEN DRAWN, FROM ACROSS MORE THAN 30 **INDUSTRY SECTORS**

£35 BILLION

THE COMBINED **REVENUES OF ELITE COMPANIES**

IN THIS SECTION

Stefano Ciampolini, CEO of Renal Services (UK), talks about the company's nurse-led approach, while Evolution Funding's Jeremy Levine emphasises the benefits of embracing new technology and regulatory change

Source: LSEG



STEP UP TO THE TOP

ELITE is an exciting initiative that supports ambitious companies to scale up and structure for the next stages of growth and external investment. Since 2014, ELITE has helped close to 100 UK companies expand, connect to business networks and explore different capital options. Today ELITE is a vibrant ecosystem of more than 700 companies, advisers and investors



LIFESAVING SERVICES

Renal Services (UK)

www.renalservices.com Sector: ELITE Region: London

Tt's hard to overstate the importance of the work that Renal Services (UK) does. The company is a leading independent supplier of dialysis services in the UK, providing treatment to patients with end-stage renal disease (ESRD), an illness in which a patient's kidneys can no longer sustain life without assistance. This vital service offers an alternative to traditional large dialysis chains and dialysis product manufacturers.

"We work closely with the NHS to deliver the highest level of care in the most comfortable environment," says CEO Stefano Ciampolini. "We are a nurse-led company that places patients and their needs at the heart of our activities."

Demand for those activities is growing. "In recent years, we have seen NHS Trusts looking increasingly to high-quality private providers to deliver innovative patient care on their behalf," explains Stefano. "We have benefited from this trend as we are ready to step in at short notice to design, build and manage clinics and provide patient care across the UK. We deliver this while also consistently providing cost savings and cash-flow assistance to our NHS partners."

Renal Services (UK) currently has ten dialysis units around the UK, from Alnwick in Northumberland to Launceston in Cornwall, with a total of more than 50 treatment stations within the units. The company is expecting a period of strong growth in the coming years as a result of the increasing number of patients who need dialysis, with demand growing globally by around 7% a year. To meet that demand, the company expects to double over the next five years, and double its staff numbers too so it can maintain its existing staff-topatient ratio.

Stefano's advice for entrepreneurs is to ensure their business is addressing a clearly defined market niche. He says: "A relentless focus on driving customer satisfaction, functional specialisation and employee engagement, while retaining close control over your cash flow, should provide the foundations for sustainable growth."



Annual global growth

in demand for dialysis





"We are a nurse-led company that places patients and their needs at the heart of our activities"

Stefano Ciampolini, CEO, Renal Services (UK)





THE WHEEL DEAL

Whether someone wants to rent a vehicle or finance the purchase of one, Evolution Funding offers them a solution. The company's main brand, Evolution Motor Finance, is the UK's largest point-of-sale motor finance broker. The firm also has a vehicle loans business, Evolution Loans, a vehicle rentals brand called EVOGO and a vehicle retail arm, Mike Brewer Motors.

CEO Jeremy Levine says: "Our portfolio of complementary, best-in-class brands, products and services are designed to put the customer first and help our partnerships to grow." And grow they have, with the company now working with more than 2,500 approved partner dealerships and groups across the UK. In 2016, it funded more than 35,000 vehicle loans for both private and business customers.



www.evolutionfunding.com Sector: ELITE Region: East Midlands

"Our success hinges on creating strong, prosperous and mutually

partnerships with a wide range of stakeholders, from our dealers and

platform enabling faster decisions on loans and car purchases to

technology and regulatory change," says Jeremy. "With a strong

more agile, sophisticated approach to delivering motor finance."

be made. "Our biggest opportunities have come through embracing

culture of innovation and improvement, Evolution Funding has used

its market-leading technologies and unique data insights to drive a

With the business growing fast, Evolution Funding expects staff

numbers to increase from 270 to more than 330 over the course of 2017

- which makes having the right recruitment policy vital to the continued

health of the company. "For us, attitude is everything," says Jeremy. "We

or the longest industry experience. What's really important to us is that

our people are passionate, focused, creative, positive and committed."

look for the best people, but that doesn't need to mean the best education

funders through to our advisers, suppliers and customers."

beneficial partnerships," he says. "We've worked hard to form and nurture

Technology is crucial to the company's offering, with its DealerZone



Mike Brewer Motors is the retail arm of the business, located in Sheffield and Luton

Evolution Funding gives customers the chance to fund the car they've always wanted



35,000

Number of vehicle loans funded for either private or business customers in 2016

ON THE RIGHT TRACK

★ s the UK's largest ground engineering Acontractor, Van Elle Holdings has worked on infrastructure projects involving railways for many years – and from that work the group spotted a great opportunity for growth in the on-track rail sector. It's an opportunity that the company seized in 2013. "Van Elle now runs 14 customised road-rail vehicles to allow for piling in a broad variety of ground conditions," says CEO Jon Fenton.

This sound business instinct has helped Van Elle Holdings come a long way since it was

founded in 1984. Today the company offers its customers a wide range of geotechnical services, including site investigation, piling and ground stabilisation. It also manufactures and installs precast concrete products for use in foundations.

The company continues to expand its road-rail capabilities, too. In 2015 it obtained a provisional principal contractor licence, enabling it to contract directly with Network Rail on projects in the UK, while last year it was confirmed as a provider under Network



Region: East Midlands





Site investigation. piling and ground stabilisation are areas of expertise for Van Elle

Having successfully listed on AIM in October, the company is looking to grow its business

The turnover of Van Elle in 2016, up from £30m five years ago

Rail's track bed stabilisation programme. There have been tough times, but, recalls Jon: "Van Elle reacted quickly and decisively to the financial crisis, resulting in only one uear in which turnover decreased. It otherwise remained profitable throughout the period. We came out in better shape than many of our peers, with enhanced growth in turnover and profit in the past three years."

Looking ahead, the company continues to seek opportunities in diversification, expansion and acquisition. Jon says the firm's strategy for the next five years includes: "Expansion into complementary markets and adjacent geographies through the provision of additional products and services, as well as exploring opportunities to expand our presence in other markets."

"Our biggest opportunities have come through embracing technology and regulatory change"

"Van Elle reacted quickly and decisively to the financial crisis"





TAKING THE PAIN OUT OF CAR BUYING

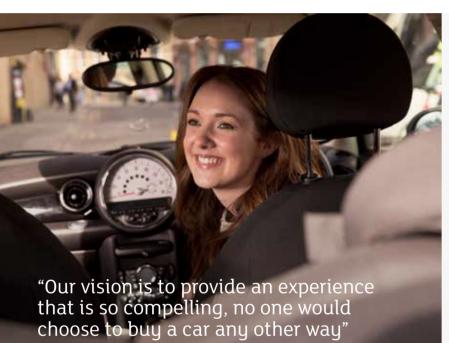
Other than a house, buying a car is typically the biggest purchasing decision a person will make. It's a decision that can prove daunting, especially given the complexities of the car market, but it's one that Zuto aims to make hassle-free.

The Macclesfield-based company is a credit broker (rather than a lender) that matches car buyers with lenders. It also handles the paperwork and pays the dealer, allowing the new owner to simply collect their new car and drive awau.

"Our vision is to provide an experience that is so compelling, no one would choose to buy a car any other way," says CEO James Wilkinson. "We provide an end-to-end solution, bringing transparency and trust to every stage of the car-buying journey."



www.zuto.com Sector: ELITE Region: North West England





Buying a car is a big financial commitment and people want to make the right decision

Zuto aims to simplify the car-buying process for the benefit of its customers



Zuto, which was founded in 2006, today has more than 300 employees and announced plans last year to recruit another 70 people to help it meet its growth objectives. "The size of the existing market has presented an enormous opportunity for scale within the UK," says James. "We are using our tech capabilities to capitalise on this, alongside a controlled increase in headcount."

The company is also eyeing expansion into some markets overseas. "The coming years will see us continuing to focus on our customers, significantly increase our market share within the UK and deliver a product that we are confident to launch in new international territories," says James.

As Zuto expands, the business is increasingly looking for ways to use new digital technologies to improve its service. "The UK finance sector has seen increasing levels of innovation in recent years, with progressive technology used to digitalise customer experiences," notes James. "We focus significant resources on pioneering these developments in tech, in order to achieve growth and market scale. We are continually testing the commercial viability of new features."

300⁺

The number of staff at Zuto, with a further 70 soon to be recruited

ENABLING ELITE COMPANIES TO THRIVE

LUCA PEYRANO

CEO, ELITE



"THESE BUSINESSES ARE THE GROWTH **ENGINES OF THE ECONOMIES IN WHICH THEY OPERATE AND NEVER MORE SO THAN IN THESE CURRENT VOLATILE ECONOMIC TIMES"**

FROM ADVICE ON STRATEGY TO GUIDANCE ON HOW TO ATTRACT FUNDING. ELITE IS HELPING ENTREPRENEURS TO TURN THEIR DREAMS INTO REALITY

Over London Stock Exchange's 300-year history, its central purpose has been to connect ambitious companies with investment capital. These businesses are the growth engines of the economies in which they operate and never more so than in these current volatile economic times.

The 1000 Companies to Inspire Britain reports play a significant role in championing some of Britain's fastest-growing business. But they sit alongside another significant London Stock Exchange Group growth company initiative, known as ELITE.

ELITE is our pioneering international business support and capital raising ecosystem, helping ambitious, high-quality companies prepare and structure for the next stage of growth. It introduces company leaders to business school resources and gives them access to a community of like-minded entrepreneurs, leading advisers and investors. Launched by Borsa Italiana in 2012, it was rolled out across the UK in 2014 and across the rest of Europe and internationally in 2015.

Today more than 700 companies, advisers and investors make up the growing international ELITE community.

THE COMBINED REVENUES **ELITE FIRMS ARE GENERATING**

Over 500 ELITE companies in 26 countries from more than 30 sectors, including technology, food and drink, healthcare, and manufacturing, are generating £35bn in combined revenues and account for over 175,000 jobs across Europe and beyond.

The UK represents a dunamic community of over 90 ELITE companies and four are included in this year's 1000 Companies to Inspire Britain report. The following pages highlight the impressive growth of these ELITE

"ELITE IS AN OPPORTUNITY" FOR FIRMS AND THEIR LEADERS TO BECOME PART OF A VIBRANT COMMUNITY"

companies: Renal Services, the leading independent supplier of dialysis services in the UK; Evolution Funding, the UK's largest point-of-sale motor finance broker; Van Elle, the UK's largest ground engineering contractor; and online car finance specialist Zuto.

ELITE is an opportunity for firms and their leaders to become part of a vibrant community, in which fast-growing companies can thrive long after the structured engagement is over. The programme is constantly innovating to enhance its services for companies. Its latest innovation, private placement platform ELITE Club Deal, helps to bridge a funding gap and streamline the capital-raising process for ELITE firms. bringing them together with professional investors and corporate advisers in a secure and efficient environment.

Together, the 1000 Companies to Inspire Britain reports and ELITE have an integral role to play in championing the best of Britain's businesses and channelling growth capital to the innovators, job creators and stars of tomorrow.

More of the UK's inspiring companies can benefit from the support provided through ELITE. Visit elite-growth.com to find out more.



ELITECONNECT

PLAYING THE LONG GAME

JENNY TOOTH OBE

CHIEF EXECUTIVE, UK BUSINESS ANGELS ASSOCIATION



"IT IS VITAL THAT WE ALL WORK TOGETHER AT THIS TIME TO CREATE A CONNECTED FINANCE ECOSYSTEM"

WE NEED TO ENSURE THERE'S A CONNECTED CHAIN OF 'PATIENT CAPITAL' TO ENABLE THE UK'S ENTREPRENEURS AND START-UPS TO ACHIEVE THEIR FULL GROWTH POTENTIAL

Entrepreneurs are key engines of the UK economy and it is exciting to see the growth achieved by the 1000 fantastic businesses that are showcased in this report.

Angel investment continues to be a major source of finance for the nation's early-stage entrepreneurs. But Angel investors bring much more than simply finance to help entrepreneurs achieve their growth ambitions. Many investors bring business experience, industry and market knowledge, networks and contacts to support the companies they back.

Angel investment is generally carried out through syndicates of angels, working together to pool their finance, share risks, due diligence and skills, and to support further follow-on rounds.

Angels also frequently co-invest alongside other sources, which creates the opportunity to build deals of significant size, drawing on a range of sources from other angel groups, crowdfunding, venture capital, bank finance and grants, enabling flexible packages of funding to meet the needs of the business.

"MANY INVESTORS BRING BUSINESS EXPERIENCE, INDUSTRY AND MARKET KNOWLEDGE, NETWORKS AND CONTACTS TO SUPPORT THE COMPANIES THEY BACK"

Nevertheless, with over 65% of early equity funding being focused on London and the Southeast, we are aware that many entrepreneurs from around the UK's regions are failing to access the capital that they need to build their business. We are therefore connecting

with key players across the nation's regions to increase the number of angel investors in the year ahead, to help build a more vibrant ecosystem for regional entrepreneurs.

"WHILE THERE ARE SOME FUNDS IN THE UK WITH THE CAPACITY TO OFFER LONG-TERM PATIENT CAPITAL, THERE IS MUCH MORE WORK TO BE DONE"

A further challenge we face in the UK, and a key priority area for the UK Business Angels Association (UKBAA), is that, while there is strong capacity for financing businesses in the seed and early-growth stages, there is a lack of sufficient capability to support later-stage business growth.

65%

THE PROPORTION OF EARLY EQUITY FUNDING FOCUSED ON LONDON AND THE SOUTH EAST

While there are some funds in the UK with the capacity to offer long-term patient capital, there is much more work to be done. Otherwise the best of the UK's high-growth companies will seek investment elsewhere to realise their ambitions and the UK economy will lose out.

It is vital that we all work together at this time to create a connected finance ecosystem to enable these exciting and inspiring businesses to further their journey to global scale-up success in 2017.

ELITE Connect

Your connection to investment opportunities

In a world where new technologies are having a direct impact on the way people interact and communicate across the globe, London Stock Exchange Group is offering a highly innovative solution that allows you to evolve with this rapidly changing environment.

ELITE Connect is a platform dedicated to investor relations and corporate access businesses bringing together public companies, institutional investors and intermediaries to facilitate and expand interaction and increase productivity.

ELITE Connect provides a unique suite of user-friendly technology services to support and enhance your day-to-day investor relations and corporate access activity by providing an exclusive community and the ability to:

- be visible to investors, public companies and intermediaries exclusively
- have a dedicated profile page
- target new investors
- create meeting opportunities
- share presentations, documents and updates
- meet digitally using a dedicated video conferencing tool
- broadcast and attend live webcast to a large audience
- keep track of meetings that took place on the platform through an embedded client relationship management tool.



A **professional network** to connect people, follow companies of interest, send messages and request meetings.



A **calendar**, fully embedded on the platform, to coordinate availability and schedule meetings with other users



A **digital meeting** room, featuring high-quality and easy to use video, with document sharing and note taking facilities.



A unique view of your personal **communication and meeting history** with people and companies



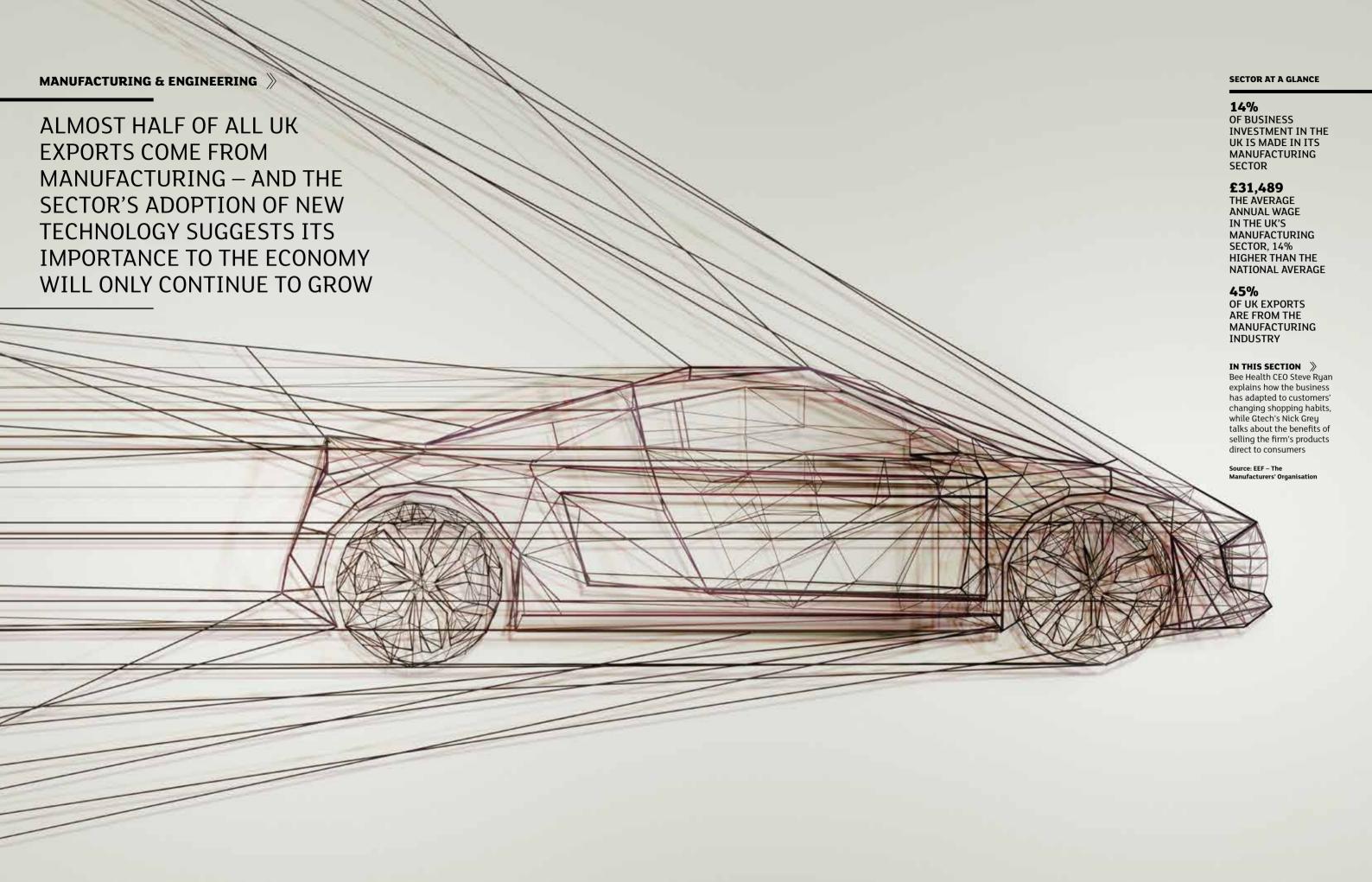
A personalised quality content stream populated by companies, investors and trusted sources.



Company and **investor search** with advanced filters on interests, size, location and industry.

Find out more at www.elite-connect.com Contact us at eliteconnect@lseg.com





INDUSTRIAL STRENGTH

Despite the stories about the decline in British manufacturing, the UK is still the ninth-largest manufacturer in the world and the sector is growing - one in six manufacturers have 're-shored' activities to the UK, usually to improve quality or accelerate delivery times. The industry is now gearing up for the 'Fourth Industrial Revolution', based on the ever-growing use of digital technology and taking advantage of technological developments such as cloud computing and the Internet of Things



OTHER COMPANIES THAT MADE OUR LIST

- Bartec Auto ID
- Cabauto
- City Gate Construction
- Greenray
- Magma
- MJL Group
- Turbine Efficiency

For the full directory turn to pages 116-150

IN RUDE HEALTH

Bee Health

www.beehealth.com Sector: Manufacturing & Engineering Region: Yorkshire and the Humber

ee Health is a vitamin, mineral and **B** supplement manufacturer that specialises in private label and contract manufacture for some of the world's biggest retailers, in addition to having its own vitamin and supplement brands.

From its facility in Bridlington, Yorkshire, the company produces more than 85 million capsules and tablets a week and has built up a strong reputation with its customers – so much so that it was named 'Supplier of the Year' and 'Best Vitamins, Herbals, Minerals & Supplements Supplier' for 2016 by Holland & Barrett, one of the UK's leading health food shop chains.

Sales through physical stores are still a vital part of the industry, but online shopping has grown at an astonishingly fast rate. Steve Ryan, CEO of Bee Health, says retailers on the Amazon platform accounted for around 25% of Bee Health's turnover this year, compared to just 3% the year before.

"The internet has provided us with a huge opportunity over the last few years," he says. "As shopping habits have changed, our traditional retail customers have been looking to grow the e-commerce side to their businesses. We have also seen tremendous growth from young online retailers, using sites like Amazon and eBau."

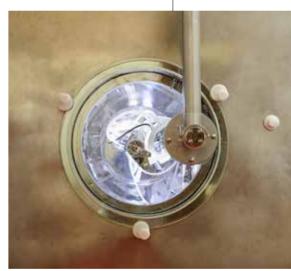
To keep up with rising demand, Bee Health has been investing in new machinery and taking on more staff. "New health and beauty brands are looking for greater flexibility and we have looked for growth areas and invested in specialist machinery," says Steve, speaking of the company's continuing development.

"For example, last year we installed a new soft gel plant, opening up a raft of new product lines for our customers. We are currently one of only two soft gel manufacturers in the UK and our plant investment means that we will grow to produce 100 million tablets and capsules a week."



BEE HEALTH

Bee Health is hoping its investment in staff and machinery will enable the company to grow its business and keep up with demand



"As shopping habits have changed... we have seen tremendous growth from young online retailers, using sites like Amazon and eBau"

Steve Ryan, CEO, Bee Health

25%

The proportion of total turnover which is sold via Amazon, up from 3% the previous year

CUTTING THE CORD

tech designs and sells innovative cordless appliances for the home and garden, including vacuum cleaners, lawnmowers, hedge trimmers and electric bicucles.

The company expanded its product range in September last year with the launch of the Gtech AirRam Mk2, the latest version of its award-winning cordless vacuum cleaner, which was first brought to market in 2012. The popularity of that product has formed a significant part of the company's success to date.

Another aspect of the business that has proved highly successful is its focus on selling its appliances online. Since Gtech was set up in 2001, it has sold more than 22 million products in 19 countries. "We have marketed our products direct to consumers through our website rather

"Some of the best

designers in the world are British and we are seen around the world as leaders in design"



www.atech.co.uk Sector: Manufacturing & Engineering Region: West Midlands

Gtech's Nick Grey sees cordless as the future of appliances

> AR20 is one of a number of products that have enjoyed strong online sales



"We have developed market-leading solutions in all three of our target markets: medical, security and nuclear," says group CEO Dr Arnab Basu. "We have identified gaps in the market and come up with disruptive products

TRUE DETECTIVES

Sedgefield-based Kromek Group is one of the world's leading developers of imaging

and radiation detection products. Its devices

are designed for hospitals, airports and other

materials that could be used in a 'dirty bomb'.

sites, and help to detect everything from

cancer to explosives and even radioactive



Kromek's expertise has allowed it to identify gaps and produce innovative solutions

Spun out of the University of Durham's Physics Department, the company is set for further growth

airports to check they don't include explosive materials. And in the nuclear market, Kromek has developed a networked mobile device, the D3S, which can detect the tiniest traces of radioactive material

at competitive prices." In the medical sector.

Kromek's imaging products are used to provide

earlier and more reliable detection of cancer,

cardiac conditions and osteoporosis, while

The company is also at the forefront of

the development of cadmium zinc telluride,

future CT and SPECT scanning technology.

In the security market, Kromek's machines are used to screen liquids, aerosols and gels at

identified by global giants like Toshiba, Siemens, GE and Phillips as key to their

using lower doses of radiation.

"We have grown the business through innovation," continues Arnab. "We have produced the smallest mobile commercial product for detection of nuclear radioactive materials and have been awarded the sole supplier contract by DARPA, an agency in the US government's Department of Defense.

"We are at the start of our growth trajectory. We have moved from the R&D phase into the full commercialisation phase and we are selling more products in multiple markets. Our core technology is in place and we expect to increase our workforce significantly."

detect image identify

www.kromek.com Sector: Manufacturing & Engineering Region: North East England



The number of markets in which Kromek specialises – medical, security and nuclear

than via traditional retailers," says Nick Grey, Founder of Gtech. "This has helped us build a close relationship with our customers. We focus on three areas: we design products that perform very well, we aim to provide the best customer service in our industry and we carefully analyse and optimise our marketing."

Gtech believes the future will be cordless and is confident that its approach should help it to win even more customers in the years ahead. "I think corded products will be phased out and we will see a stronger focus on performance and customer service," predicts Nick. "The high level of consumer interaction should help stronger products and customer performance win out over other factors."

The company plans to expand into five new markets in the coming years and also to double its workforce to around 300 staff.

Over the past 15 years, Gtech has become exactly the sort of UK success story that Nick thinks the nation should be making more of. "The UK should focus on its design profession," he urges. "Some of the best designers in the world are British and we are seen around the world as leaders in design."

The amount of products sold – in 19 different countries - since the company was established in 2001

WELD-WIDE SUCCESS

For more than 35 years, QA Weld Tech has been involved in the welding, fabrication and machining of high-performance steels and alloys for use in some of the world's most challenging environments. The Middlesbrough-based engineering firm, which was founded in 1980, specialises in complex fabrications for the oil and gas, power generation, nuclear, and petrochemicals industries.

As the search for energy resources has taken oil and gas companies into deeper and more hostile environments, QA Weld Tech has developed its capabilities to meet the requirements of its customers. This includes offering a turnkey service, from technical and design support, and project management through to fabrication, testing, coating and packaging. The company has recently worked on projects at the pre-salt oil wells



www.qaweldtech.co.uk Sector: Manufacturing & Engineering Region: North East England

"The last two years have been about ensuring we become a leaner and more agile business"

in the Santos Basin off the coast of Brazil, the Kaombo project in the

ultra-deep offshore waters of Angola and the M'Boundi oil field in the

"Significant growth has been achieved through understanding our

maximise these opportunities," says Managing Director Charles Tighe.

the company has also had to cope with a very challenging economic

environment, in particular the oil price correction in late 2014. As a

and ensuring we become a leaner and more agile business."

customers' needs and adapting our strategy and investment decisions to

Tough physical environments are one thing, but in the past few years

consequence of this, explains Charles, "the last two years have been about

focusing on further developing our management systems and processes

This tough environment has also prompted QA Weld Tech to look to

reduce the dependency on oil and gas - which is cyclical and dependent

develop its services for customers in other areas. "The strategy is to



Rigorous testing is needed when making products for use in challenging environments

QA Weld Tech sees diversification as the way forward for its business



1980

The year that the Middlesbrough-based firm was founded

BUILDING ON FIRM FOUNDATIONS

At its core, Woodmace is a specialist civil engineering and groundworks contractor but, in recent years, it has steadily expanded its skillset. Today, its services cover areas such as reinforced concrete structures, ground engineering and piling, soil stabilisation and diamond drilling and cutting.

The company's recent growth has come about in part through acquisitions, which has enabled it to supply a broad range of services as a single package. "Woodmace provides a one-stop-shop for clients to deliver

high-risk ground engineering packages and the superstructure within a construction project," explains Director Russell Crate. "This is attractive to our clients as they can employ one company to carry out multiple tasks."

The company believes that its business is only as effective as its people and equipment. Throughout its history, Woodmace has continued to invest in both areas. That, Russell says, has helped during previous tough times as the company ensured "we were prepared". The diversity of the group's client base should



www.woodmace.co.uk Sector: Manufacturing & Engineering Region: South West England





Woodmace now offers its clients a total package of engineering services

One of the company's projects was the extension to the popular Tank Museum in Bovington, Dorset "The aim is to seek growth and development across the construction industry"

30

The number of years Woodmace has been operating and expanding its areas of expertise

ensure that the company can absorb any market slowdown in the future.

Over its 30-year history, Woodmace has built up experience and expertise in the industrial, commercial and retail sectors as well as housing, highways, renewable energy and high-security research facilities. The company's relationships with the Ministry of Defence and the Ministry of Justice mean that it is well-positioned to benefit from recent government spending commitments.

"There will, as always, be new work streams within the construction industry," says
Russell, who is confident that Woodmace has everything it needs to thrive, whatever the market conditions. "Strategically the aim is to seek growth and development across various sectors within the construction industry."

on the headline price of a barrel of oil – and expand into complementary market sectors where we are able to deploy our experience, capabilities and expertise," continues Charles.

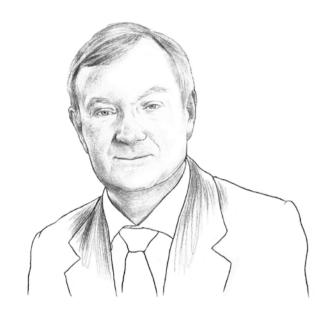
Republic of Congo.



MAKING A DIFFERENCE

TERRY SCUOLER

CEO, EEF THE MANUFACTURERS' ORGANISATION



"AS THE PAPER DEVELOPS, SUPPORT MUST FOCUS ON INITIATIVES THAT IMPROVE THE UK'S ABILITY TO COMMERCIALISE SUCCESSFUL LEADING-EDGE RESEARCH"

SMEs ARE VITAL TO THE SUCCESS OF UK MANUFACTURING, BUT THEY NEED HELP FROM GOVERNMENT AND THE CITY IF THEY'RE TO THRIVE AND GROW

Innovative and enterprising businesses have always been key to the prosperity of the UK and economic growth.

Despite the headlines large companies attract, some 96% of manufacturing businesses are small and medium-sized enterprises (SMEs), often operating in complex supply chains with dynamic relationships with their customers and suppliers. They are key to the success of many of our most successful sectors such as aerospace, automotive, electronics and pharmaceuticals. I am delighted, therefore, to praise the 1000 inspirational companies in this book and London Stock Exchange Group for supporting them.

As we embark on Brexit, it is difficult to assess the impact of this momentous decision on the psychology of investors and consumers. One thing is certain, however, and that is that the importance of SMEs driving the future growth of our economy is only likely to keep increasing. While the process of leaving Europe may be difficult and prospects may remain uncertain, it will inevitably create opportunities for those companies that are prepared to invest, to take

"SMEs ARE KEY TO THE
SUCCESS OF MANY OF OUR
MOST SUCCESSFUL SECTORS
SUCH AS AEROSPACE,
AUTOMOTIVE, ELECTRONICS
AND PHARMACEUTICALS"

risks and to exploit the new avenues for exporting that potential new trade deals will create.

The down payment that the Chancellor made on a modern industrial strategy in the Autumn Statement should also help the growth of SMEs. A highlight of

the strategy was a focus on innovation, productivity and exports. As the government's Green Paper on Industrial Strategy develops, support must focus

"THE DOWN PAYMENT THAT THE CHANCELLOR MADE ON A MODERN INDUSTRIAL STRATEGY IN THE AUTUMN STATEMENT SHOULD HELP THE GROWTH OF SMEs"

on initiatives that improve the UK's ability to commercialise successful leading-edge research through the use of the R&D tax credit, patent box and other incentives.

Much of this type of investment for SMEs is not without risk but, well-managed, can be highly rewarding and financially lucrative. This is where

96%

THE PROPORTION OF UK
MANUFACTURING BUSINESSES
THAT ARE SMEs

the City can also play its part in the success of the 1000 companies highlighted in this book by taking a similarly longer-term approach to investing in UK companies. By doing so, it will provide the vital third piece of the jigsaw, together with government support and the investment made by companies themselves.

Such measures can only help improve productivity, increase private-sector investment, drive competitiveness and increase overall economic performance – a truly worthy objective.



Cenkos Securities is an independent specialist securities firm focused on UK small and mid-cap companies.

We aim to be entrepreneurial, whilst seeking to establish long-term relationships with corporate and institutional clients. Our directors and senior management have on average more than 25 years' experience and have led some of the most successful transactions in the UK securities market.

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Singapore +65 6816 1928



ACCELERATING GROWTH

CENKOS SECURITIES IS HELPING SOME OF THE UK'S MOST PROMISING BUSINESSES REALISE THEIR POTENTIAL

Cenkos Securities is a leading, specialist securities firm focused on small and mid-size companies. We act as a nominated adviser (NOMAD), sponsor and broker to businesses looking for equity finance to fund their growth. Our ethos is to focus on understanding our clients' needs to deliver solutions. These may include:

- Access to capital through an IPO or follow-on fundraising
- · A broader shareholder register
- Liquidity for early stage investors
- M&A execution
- A strong and stable share price to support corporate activity

Cenkos is recognised in the market for its fundraising capabilities. Since inception in 2005, we have raised more than £15bn for our clients in transactions that range from less than £1m to £1.4bn, demonstrating the flexibility and strength of our offering. This allows us to support a business from an early stage and its initial admission to AIM through

"THE UK MARKETS BENEFIT FROM AN EXCEPTIONALLY STRONG BASE OF INSTITUTIONAL INVESTORS WHO UNDERSTAND AND SUPPORT GROWTH COMPANIES"

to the Main Market. We are consistently one of the most active fundraisers on AIM.

Through AIM and the Main Market of London Stock Exchange, the UK equity capital markets provide an excellent source of long-term funding for UK businesses with ambitious plans. The UK markets benefit from an exceptionally strong base of institutional investors who understand and support growth companies. Their commitment spans many decades and has been essential in scaling up promising businesses to become industry leaders.

Since inception, Cenkos has been very active in advising and raising funds for some of the most successful businesses in the market from technology to support services, small and

"EVERY DAY WE WORK WITH PROMISING BUSINESSES AND AMBITIOUS MANAGEMENT TEAMS TO HELP THEM ACHIEVE THEIR CORPORATE OBJECTIVES"

large. Our integrated client-centric approach brings together longstanding relationships with institutional investors, with market insight and a wealth of transaction experience across the economic cycle and across sectors.

A number of our clients including Kromek, Smart Metering Systems, Comptoir Libanais, Personal Group and the Everyman Media Group are featured in this report and we feel proud to have contributed to their success.

Every day we work with promising businesses and ambitious management teams to help them achieve their corporate objectives. We also work with business owners looking for an exit. Some of our most successful market transactions have facilitated an exit for private equity groups. We know well the issues facing entrepreneurs and business owners and how to address them.

If you are considering making use of the equity markets, whether as a business, private or public, or as a business owner, we would be delighted to have an informal conversation. We pride ourselves in providing rapid, early feedback and making practical suggestions for alternative options if we cannot help ourselves.

£15^{bn+}

The amount Cenkos has raised for clients through transactions since its inception in 2005

MEZZE-MERISING POTENTIAL

Comptoir Group plc is the owner-operator of Comptoir Libanais, the branded Mediterranean and Lebanese restaurant business. The company currently operates 25 restaurants.

Its success is due to a strong management team led by Founder Tony Kitous and CEO Chaker Hanna, who have built a brand with broad appeal to customers throughout the day with a strong mezze, coffee and cocktail offering to compliment traditional breakfast, lunch and evening meal times. A relaxed

ambience, family-friendly environment, value for money and various options for those with specific dietary requirements give Comptoir an edge over alternative casual dining brands. The company also offers and promotes the healthy-eating options that Mediterranean food is able to provide customers.

Comptoir listed on AIM in 2016 with the objective of accessing capital to fund its ambitious national roll-out of the Comptoir brand – targeting 50 sites in five years – and also to enable the company to have

COMPTOIR

www.comptoirlibanais.com Sector: Food & Beverage Region: London





The company listed on AIM in 2016 to fund the ambitious national roll-out of its brand

Comptoir promotes the healthy-eating options that Mediterranean food offers customers

an equity currency that it can use to pursue the acquisition of complementary brands. The IPO attracted a number of significant institutional shareholders. It also enabled management to sell a small amount of shares, yet maintain a significant shareholding in the company to benefit from its future growth.

"Our IPO on AIM marked an important milestone in the development of Comptoir. Our listing provides us with the platform to accelerate the growth of the business, allowing us to bring our fresh, healthy, Lebanese dining experience to many more people across the UK," says Chaker. "Cenkos Securities provided us with expert guidance, ensuring the IPO was undertaken in a timely and efficient manner while ensuring we achieved the right result for both existing and incoming investors."



50

The number of restaurants Comptoir aims to have within the next five years

SCOTLAND'S ECONOMY IS STRIDING AHEAD IN A HUGE RANGE OF INDUSTRIES, WITH ITS COMPANIES DEVELOPING WORLD-CLASS EXPERTISE IN **EVERYTHING FROM ENERGY** TO ENTERTAINMENT



SECTOR AT A GLANCE

38

THE NUMBER OF BOTTLES OF SCOTCH WHISKY EXPORTED **EVERY SECOND**

60%
THE PROPORTION OF UK ONSHORE WIND ENERGY GENERATED IN SCOTLAND

£6.4 BILLION

THE ANNUAL VALUE OF THE SCOTTISH **TOURISM INDUSTRY**

IN THIS SECTION »

Howard Johnson of Blaze Manufacturing Solutions talks about the importance of innovation, while CMS Windows Systems' Andy Kerr explains how the firm's environmental credentials have helped it secure long-term contracts

Source: Scotland.org

TAKING THE HIGH ROAD

Scotland may be most famous for its exports of oil, textiles, whisky and salmon, but its economy is far more diverse than it's often given credit for. Among other things, it is Europe's fourth largest asset management centre and is a leader in areas such as life sciences and renewable energy development. The creative industries also play a central role in the Scottish economy – from the world's largest arts festival, the Edinburgh Fringe, which pulls in tourists from all over the world, to animation studios producing the UK's best-selling video game of all time, *Grand Theft Auto*



BLAZING A TRAIL

Blaze Manufacturing Solutions

www.blazeman.co.uk Sector: Scottish Firms Region: Scotland

Blaze Manufacturing Solutions is a market leader in fire safety protection, detection and loss prevention solutions for the energy sector. Located in Aberdeenshire, close to the heart of the UK's oil and gas industry, the company has developed systems to prevent fire in hazardous areas by monitoring the atmosphere for the accumulation of flammable gases.

The family-run business has gained a strong reputation within the energy sector, mainly thanks to the investments it has made in research and development. "Innovation is at the heart of our family business, which we started in our summer house only ten years ago," says Managing Director Howard Johnson. "Our technologies are blast- and fire-resistant and we have experts who are able to advise our clients on the most efficient solution to their problem. Last year, we invested heavily in research and development, which has meant we are significantly cheaper and more efficient than some of our European counterparts."

Blaze's innovations have seen it win a number of awards — and Howard says the company's reputation for developing breakthrough technologies has helped it greatly when entering new markets. Such expansion is vital to the firm's ongoing success. Blaze was originally set up as an oil services company, but it has followed a number of energy companies into the renewables sector.

"More and more oil and gas firms are turning to the renewables sector and this market has proven to be a huge opportunity for Blaze," says Howard. "We have already secured a number of significant wind farm contracts."

Other sectors of interest to Blaze include mining and working with the Ministry of Defence. As it expands into these areas, the company is determined to keep innovating.

"We are aiming to inaugurate our business in other sectors, and to ultimately become a trusted partner within these industries," says Howard, "and we will work extremely hard to continue to develop new and enhanced technologies to sustain our reputation as an innovator."





A programme of expansion and diversification has led to this family-run business becoming a market leader



"Innovation is at the heart of our family business, which we started in our summer house only ten years ago"

Howard Johnson, Managing Director, Blaze Manufacturing Solutions

WINDOW OF OPPORTUNITY

S ince it was founded in 2006, CMS Window Systems has established itself as one of the UK's leading manufacturers and installers of PVCu, aluminium and timber composite windows, doors and curtain walling systems. The Cumbernauld-based company produces 2,000 windows a week and thousands of square metres of curtain walling every year.

Energy efficiency is central to everything the firm does and its approach to the issue has been one of the most important elements underpinning its growth.

"Our environmental credentials have helped us to gain significant long-term contracts with a number of local authorities, changing the criteria for window and door-replacement tenders in the process," says Managing Director Andy Kerr.



www.cmswindows.com Sector: Scottish Firms Region: Scotland

"Our environmental credentials have helped us to gain long-term contracts with a number of local authorities"

"All waste, including all extracted window and door material, passes

through our two dedicated recycling facilities and is reintroduced into

In 2014 the company created the CMS Innovation Hub, which has

energy efficiency into one which is now 'A' rated, and avoided sending

and external stakeholders on issues surrounding energy efficiency in

learning," adds Andy, "which is why we offer use of the facility, free of

buildings. "It is also a forum for wider industry consultation, debate and

charge, to educational institutions and organisations devoted to energy

The company also recently launched the CMS Silent-Therm Window, the

country's first Quiet Mark-approved acoustic PVCu window, which is 'A' rated

while at the same time optimising both heat insulation and solar gain. Andy

for energy performance and can reduce sound travel into a room by 5db,

concludes: "Innovation is the key to staying ahead of the competition."

enabled it to physically demonstrate its sustainability ethos to potential

Today the CMS Innovation Hub is used to deliver seminars to internal

the manufacturing process wherever possible, keeping costs down."

clients and others. "We transformed a building that was 'G' rated for

tonnes of waste to landfill in the process," says Andy.

efficiency and driving up housing standards".



The CMS Innovation Hub is used to deliver talks on energy efficiency in buildings

The company is based in Cumbernauld



2,000

How many windows the company produces every week

SPARK LIFE

park Energy is not alone in taking on the **J**UK's 'big six' energy giants, but by creating a niche for itself the company has managed to stand out from the competition.

"We've focused on building the UK's only independent energy supplier for the rental sector," explains CEO Chris Gauld. "We supply gas and electricity to rented homes right across the UK, saving agents, landlords, tenants and social housing organisations time and money with lower prices and better service. We invest in our service, partner with

the best and try to strike the right balance between value, service and responsibility."

With property prices so high these days, many UK residents end up renting rather than buying. This presents plenty of growth opportunities and the rented property sector has some particular characteristics on which a specialist supplier like Spark Energy can focus.

"With the sector's frequent move-in and move-out events, and plenty else to do as a result, we try to make life easier and cheaper for everyone in the chain," says Chris. "Energy



www.sparkenergy.co.uk Sector: Scottish Firms Region: Scotland





The company has carved out a specialist niche in the energy market and is thriving

Spark Energy uses The Academy to train its growing workforce, which now numbers more 300 people

is a challenging, complex market that gets a

terrible press so it's difficult to be a specialist

In meeting clients' needs, the volatility

consideration. With this in mind, the company

Bank in December 2015 to provide long-term

hedging, which has helped the firm protect its

The strategy seems to be working. Chris says

Spark Energy, which is based in Selkirk in the

Scottish Borders, is on track to double its size

over the next two years and, to that end, the

company has also recently opened a training

academy to help it develop its workforce.

customers from fluctuations in prices. It has

also invested in digital assets to keep costs

low and convenience high for customers.

player, but we're proving it can be done."

of global energy prices is always a key

signed a three-year deal with Macquarie

specialist, but we're proving it can be done"/

"It's difficult to be a

350,000

The number of customers that Spark Energy supplies

BINDING SUCCESS

Bell & Bain is a brand that's synonymous with printing in Scotland. The Glasgow-based printer and bookbinder has been producing books and journals for almost two centuries since it was founded by James Bell and Andrew Bain in 1831.

The firm might be one of the older printing companies still in existence in the UK, but it has been quick to move with the times. In order to expand during a difficult few years for the UK economy, Bell & Bain has focused on maximising the use of its machines while maintaining high standards and fast turnaround times for its customers.

Low interest rates have helped, making it easier for the company to invest, with the firm pouring \$8m into the business in recent years. That investment has helped the company to stay at the forefront of the



www.bell-bain.com Sector: Scottish Firms Region: Scotland

"We now have two operational plants and expect a third over the next five years, with a 50% staff increase"



Despite difficult trading conditions, the company has continued to innovate

Printer and bookbinder Bell & Bain has invested in the latest technology



printing industry. Its facilities now include equipment such as Fujifilm's full-colour Jet Press 540W, which delivers a finished book in a single pass, and the latest generation of KBA printing presses, which can print almost one million sheets a week. The equipment allows the firm to print and bind a wide range of business, educational, financial, medical, scientific and religious books and journals.

Bell & Bain has been investing in manpower, too. "Over the last seven years the workforce has grown from 60 employees to 120," says Stephen Docherty, who is part of the management team that has owned Bell & Bain since the end of 2009. "We now have two operational plants and I expect a third over the next five years, with a 50% staff increase."

Those employees help the company to serve more than 600 clients, including major publishers such as The Open University, Cambridge University Press and Oxford University Press. Bell & Bain is now looking to grow its client list through expansion overseas, adds Stephen. He explains: "The opportunities will be to maximise on a weak pound and spread our wings to America."

1831

The year in which James Bell and Andrew Bain founded the company



CREATING SCOTLAND'S NEW BUSINESS GIANTS

LIZ CAMERON OBE

DIRECTOR AND CHIEF EXECUTIVE, SCOTTISH CHAMBERS OF COMMERCE



"SCOTTISH BUSINESS HAS A PROUD HALLMARK OF HIGH QUALITY AND EXCELLENT SERVICE, WITH INTERNATIONALLY RENOWNED SECTORS" BY NURTURING SCOTLAND'S ENTREPRENEURS AND INVESTING IN THEIR BUSINESSES, WE CAN HELP THEM BUILD ON THE COUNTRY'S PROUD HISTORY OF INNOVATION

Ambition, innovation and entrepreneurial spirit are the attributes that have driven Scotland's economy for generations, and this year's list of 1000 Companies to Inspire Britain is a truly incredible testament to our capability to grow, expand and innovate.

The dynamism of Scottish business can be felt all over – from the Central Belt cities to Dumfries and Galloway in the south and Caithness in the north – they form the cornerstone of our communities and create high-quality, well-paid jobs, innovating and driving economic growth across Scotland. From food and drink to textiles, to tourism and hospitality, to financial services and energy, Scottish business has a proud hallmark of high quality and excellent service, with internationally renowned sectors.

Great world inventions have emanated from these lands – from Alexander Graham Bell and the telephone to Alexander Fleming and the invention of penicillin. But we are in a completely different world now, with digital technology and social media changing our working and living environments. It has opened up massive opportunities, but only if we are brave enough, and have the tools, to grasp them.

"THESE ARE SCOTLAND'S NEW ENTREPRENEURIAL GIANTS AND IT IS THEIR LEGACY AND LEADERSHIP THAT WILL INSPIRE A NEW GENERATION"

We only have to look at the success of businesses such as Skyscanner, BrewDog and Clydespace – creating new business models that fit today's consumer and global environment. These are Scotland's

new entrepreneurial giants and it is their legacy and leadership that will inspire a new generation of inventors and innovators.

It is this business success that inspires the Chamber Network each day to nurture our talent, encourage innovation and secure investment. As Scotland's largest business network, our priority is to accelerate growth, and that means increasing international trade, fostering leaders through business mentoring, building a skilled workforce and unleashing the potential of ecommerce.

To make this happen, business has to harness the economic benefits of a diverse workforce that champions the

"PUT SIMPLY, EMPLOYING A WIDE RANGE OF SKILLS, TALENTS AND BACKGROUNDS MUST FORM THE DNA OF EVERY BUSINESS"

inclusion of women, ethnic minorities, disabled people and veterans. Put simply, employing a wide range of skills, talents and backgrounds must form the DNA of every business. After all, it is our skilled workforce that is the competitive edge of this century.

As we continue to nurture the roots of Scotland's entrepreneurial legacy, our collaborations with others are just as important. The work of London Stock Exchange Group, and its commitment to building strong links with the Scottish business community and across the country, will go a long way to adding value to businesses seeking to grow and scale, and I look forward to working with the Group to expand its presence in Scotland over the coming years.

83



COMPANIES WORTH CHAMPIONING

TIM HAMES

DIRECTOR GENERAL, BRITISH PRIVATE EQUITY & VENTURE CAPITAL ASSOCIATION



"IT IS MORE VITAL THAN EVER THAT WE CHAMPION THE SME SECTOR AND CELEBRATE THOSE INVOLVED IN IT"

THE SHEER COURAGE OF BRITAIN'S ENTREPRENEURS IS SOMETHING TO MARVEL AT — AND WE SHOULD BE LOOKING TO SUPPORT, RATHER THAN HINDER THEIR PROGRESS

There are now many more awards for businesses, lists of companies and incentives for innovation than there used to be. This is a positive development reflecting a national culture that has truly started to recognise the importance of fast-growing firms to our economy and to our society. However, this 'cottage industry' can be a little confusing. Which research is really worth investigating?

5.25^m

THE NUMBER OF BUSINESSES THAT NOW EXIST IN THE UK

My support for this publication, and for the work of all those at London Stock Exchange Group who have brought this information to light, is based on three factors. The first is its scale. One thousand companies might be but a snapshot of some 5.25 million businesses that now exist in the UK but it is still an enormous endeavour to accumulate the data. This work surpasses the test needed to be more than an intriguing, but ultimately limited, set of case studies and allows us the critical mass to draw interesting and important conclusions. The second element is the diversity that this report includes and indeed uncovers. This is a survey that shows how companies are changing the landscape across the whole of the UK, not just certain regions of it, and in a fascinating array of sectors, some of which did not even exist a decade ago.

Finally, I am strongly of the view that 'inspire' is the right word to employ when looking at the picture of the emerging business community contained within this publication. All of us – including the media, officials and politicians – should be inspired not only by the example

being set, but also by the sheer courage of the individuals and institutions that have struck out on their own.

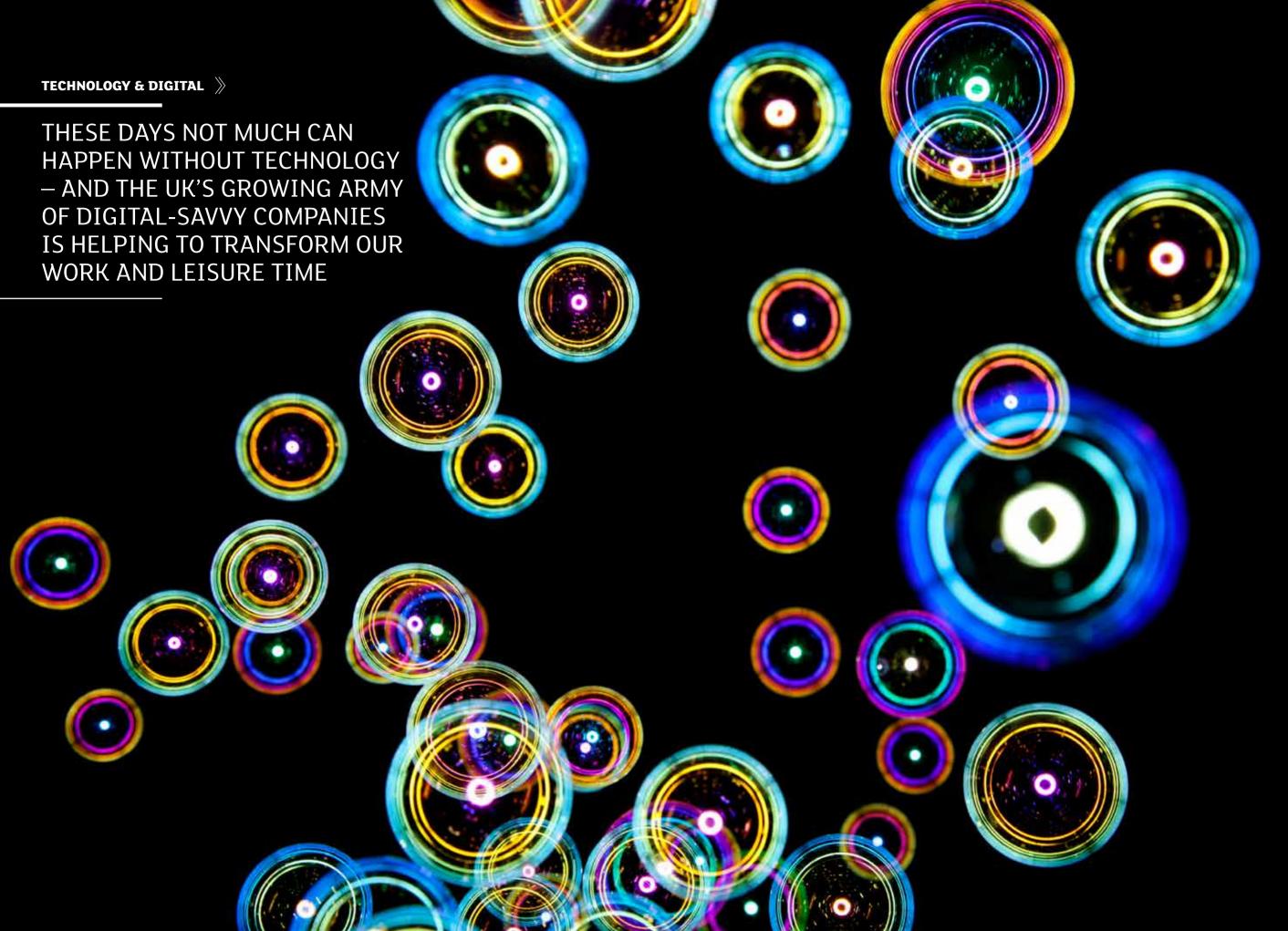
Much of British public discourse this uear and for the next few uears will inevitably be dominated by Brexit and its implications, its challenges and its opportunities. It is, of course, crucial that the UK Government secures, as it is seeking to do, the best terms possible as we leave the European Union (EU). Yet, the reality is that whether we succeed or fail, as an economy and a country, beyond our exit will only be partly influenced by the rules and precise relationship between the UK and the EU after it. Our prosperity and our purpose as a nation will actually be shaped by whether or not we foster more companies like those featured in this report and create the conditions for them to thrive.

"INSPIRE IS THE RIGHT
WORD TO EMPLOY WHEN
LOOKING AT THE PICTURE
OF THE EMERGING BUSINESS
COMMUNITY CONTAINED
WITHIN THIS PUBLICATION"

All of which means that it is more vital than ever that we champion the SME sector and celebrate those involved in it. Not all SMEs have the characteristics required to become supersized firms in the years to come but some of them will, and that ambition should be assisted rather than restricted by them encountering a raft of regulation as their numbers of employees start to rise.

The LSEG is to be lauded for the keen attention that it has provided to the businesses of the future. If that future is to be what we should want it to be then we all need to align with the LSEG in this wonderful enterprise.





SECTOR AT A GLANCE

58,000 THE NUMBER OF DIGITAL TECH BUSINESSES IN THE UK

£161 BILLION
THE ANNUAL
TURNOVER OF
DIGITAL TECH
INDUSTRIES

£50,000

THE AVERAGE SALARY ADVERTISED FOR JOBS IN **DIGITAL TECH**

IN THIS SECTION

Gaming Realms CEO Patrick Southon explains how the company has capitalised on the rise of smartphones, and David Hornsby, CEO of Ideagen, highlights the importance of establishing the right business platform

Source: Tech City UK's Tech Nation 2016 report

INNOVATION FOR THE NATION

The UK is becoming a digital nation and the industry is helping to drive innovation and change across the economy – over one in three of the technology sector's 1.5 million jobs are within traditional industries. And contrary to popular perception, the industry is far from being one dominated by London: four in five tech jobs are based outside the UK's capital and there are 27 key tech hubs nationwide, from Truro in the southwest to Dundee in Scotland and Belfast in Northern Ireland



OTHER COMPANIES THAT MADE OUR LIST

- Flowgroup
- Lumi
- Nasstar
- Palringo
- Rambus Ecebs
- Skyscanner
- Team 17

For the full directory turn to pages 116-150

GAME OF PHONES

Gaming Realms

www.gamingrealms.com Sector: Technology & Digital Region: London

aming Realms, which develops, publishes and licenses mobile gaming content, including bingo and slots, is aiming to hit the iackpot in the coming years by becoming the UK's leading developer of mobile gambling games. It's also determined to turn its slots and casino games website. Slingo, into a household name.

Given how far the company has come since its launch in 2012, you wouldn't bet against it realising these goals. Today, the company employs around 150 people and CEO Patrick Southon forecasts that on its current growth trajectory, the size of its workforce could easily double in the next five years.

The company has grown quickly by capitalising on the shift from people playing games on desktop PCs, to playing them on their smartphones. "We anticipated this trend four years ago and invested over £10m in building a 'mobile first' platform," recalls Patrick. "Now 80% of our players are playing on mobile devices."

Developing games that people want to play, while using data to help the firm focus on the minutiae of running a business, have also been key factors behind the rapid rise of Gaming Realms. "We thoroughly test every product release and every marketing change against a test group to evaluate commercial advantage," explains Patrick. "It's a time-consuming and expensive process, but it is proven to enhance the decision-making process as some of our most successful features are things that are counter-intuitive."

An arguably tougher challenge is changing common perceptions of the gambling industry. Patrick recognises the problem but feels the media's portraual of the industry is often distorted. "Gambling is a super-regulated industry and yet only the worst aspects are ever publicised and that is a very small element of the whole," he says. "Most players are responsible and enjoy their experiences."

BAMIMA REALMS

Gaming Realms was quick to spot the opportunities created bu smartphone gambling and is capitalising on that foresight



"We thoroughly test every product release and every marketing change against a test group. Some of our most successful features are things that are counter-intuitive"

Patrick Southon, CEO, Gaming Realms



Realms invested in

building a 'mobile first'

platform for its games

Balance: £13.46

SLINGORAMA!!

MANAGING JUST FINE

deagen is a leading supplier of information management software to highly regulated industries, supplying governance, risk and compliance (GRC) solutions to companies involved in sectors ranging from healthcare and transport to aerospace and defence.

"Organisations require the tools we provide to help them identify, assess and manage corporate risk while complying with international industry standards," explains CEO David Hornsby. "Many are only in the early stages of adopting an enterprise-wide approach."

The company has operations in the UK, mainland Europe, the US and the Middle East, plus a global network of partners that gives it access to Asia-Pacific and South America. In total, Ideagen has close to 3,000 customers, which include seven of the top 10 accounting firms in the UK,



www.ideagen.com Sector: Technology & Digital Region: East Midlands

"Organisations require the tools we provide to help them identify, assess and manage corporate risk"



Ideagen's cloud-based SaaS offering has proved a big hit with customers

> Montreal-based airline Air Transat is one of Ideagen's global customers



3,000

The number of customers Ideagen has worldwide

PERSONAL TOUCH

Whether it's insurance, salary sacrifice schemes or retailer discounts, Personal Group is behind the employee benefits programmes of some of the UK's largest firms.

"We offer our clients a wide range of our own and third-party employee benefits via a technology platform that goes above and beyond salary," explains CEO Mark Scanlon. "These programmes are designed to support productivity through a happier workforce, leading to better engagement, improved staff retention and the attraction of new employees."

The company's proprietary Hapi platform is designed to be simple to use and can be customised to include whatever benefits a client might want to offer its staff.

"Our investment in technology and developing our own proprietary employee benefits platform has enabled us to create a market-leading proposition," says Mark. "It provides us with an offer and the flexiblity to meet the needs of the market today and in the future, and allows us to serve an SME market previously unavailable to us."



www.personalgroup.com Sector: Technology & Digital Region: South East England



Personal Group's proprietary Hapi platform aims to do what it says on the tin

Its programmes can be personalised and applied to companies large or small

Personal Group's ambition is to triple the size of its workforce over the next five years. To support its strategy, the firm has gone to great efforts to simplify its own processes.

Mark says: "We have invested significantly in technology, meaning our sales teams have been able to see more customers and spend less time on administrative work. That has led to a 30% improvement in productivity.

"We believe productivity is key to being competitive and we believe that a happy workforce is a more engaged workforce, which leads to increased productivity. Paying attention to how you take care of your employees is very important. Over the past few years, we have invested significantly in our client offer, people, and technology and market access."



30%

Personal Group's increase in productivity thanks to its investment in technology

more than 80% of NHS Trusts and seven of the biggest global aerospace and defence companies. Clients include KLM, Babcock and PwC, and the global nature of such companies offers Ideagen the potential to expand its sales within these organisations. The gradual adoption of cloud computing and software as a service (SaaS) offerings also gives the company plenty of opportunity to sign up more customers.

"We believe that the strength of our products, and establishing the right business platform, will enable us to play a leading role in the continually growing GRC sector," says David. "Ideagen's cloud-based SaaS offering, Enlighten, has been very well received within the aviation and rail industries. The product has opened doors to larger, more complex enterprise-level contracts."

Much of the company's growth has come through acquisitions – and that looks set to continue. "Ideagen is generally an acquisitions-based organisation which adopts a 'buy and build' policy," says David. "We will continue to pursue opportunities to complement organic growth with strategic and bolt-on acquisitions. He continues: "Thanks to the strength of our business model, the quality of our products and the talent of our employees, we think we are in a great place."

PASSING THE SCREEN TEST

Motion Picture Solutions has set itself the mission of helping to entertain audiences around the world by getting films onto the big screen. It's a mission that's as much about technology as it is about entertainment. The company works with major Hollywood studios such as Universal, Disney and Warner Bros, providing them with post-production and mastering services.

"We create and deliver theatrical content, using technology built to be simple and secure," says CEO Howard Kiedaisch. "Our electronic distribution platforms ensure that digital content arrives in time to be shown at cinemas on every continent."

The growth of digital cinema has been a key part of the company's success and the evolution of the internet continues to create fresh



Motion Picture Solutions

www.motionpicturesolutions.com Sector: Technology & Digital Region: London



Staff numbers have doubled over the past five years and look set to continue to grow

The company's OnCinema platform offers effective electronic distribution





Gross value added to the UK economy each year by the international film industry

BUILDING A SMART FUTURE

Concepts around 'smart cities' and 'smart buildings' are rapidly turning into reality and one company at the forefront of this trend is London-based RedstoneConnect. Its technologies help clients run their real estate more efficiently, with services ranging from IT networking to building systems integration and 'waufinding' in car parks and shopping centres.

"Buildings are evolving as quickly as today's working practices and our challenge is to keep ahead of this," says RedstoneConnect CEO Mark Braund. "Our customers continue to demand

greater agility and more innovative ways of maximising investment. We have deployed a host of technologies that have helped change the way our customers' employees engage with their working environment."

The company has attracted a wide range of clients, from global financial institutions and public-sector organisations to real estate owners and even entertainment venues. What these clients all have in common is that they have buildings that need managing, and RedstoneConnect's services are helping them



www.redstoneconnectplc.com Sector: Technology & Digital Region: London





Smart software makes RedstoneConnect more responsive to its clients' needs

The company's technology enables the firm's clients to manage their buildings more efficiently

do that in a way that's not only effective but also saves them money, says Mark. "For most organisations, people and real estate are their largest costs, so redefining the relationship between the two can have a material impact on the bottom line."

The company has sharpened its focus on the Internet of Things technologies that can capture data from multiple systems in a way that helps optimise the use of real estate.

"This focus on smart software has aided our shift to annuity-based software income," says Mark. "This has enabled RedstoneConnect to foster closer relationships with our customers over the longer term, as well as giving them greater commercial flexibility to engage with us. Our challenge is to continue to innovate and meet the demands of our customers."



1995

The year that RedstoneConnect was founded

93

is facing as they are used to an on-demand paradigm where they can get what they want, when they want it," notes Howard. "Fortunately, the digitisation of cinema brings with it the ability to screen a wider variety of programming, use more targeted marketing and deliver a faster response.

This means that there are massive opportunities for the industry."

to be seen, but the development of more on-demand services is one

possibility. "Keeping up with millennials is the challenge our industry

opportunities. "Film distribution and projection transitioned from the

in digital technology," reflects Howard. "Latterly, the growth of the

many services in the cloud, leading to considerable efficiencies."

internet's infrastructure and operating speeds has allowed us to host

The global popularity of cinema continues to grow, but different

audiences have different needs and tastes, and this offers Motion Picture

Solutions another avenue of development. "We employ a diverse, multi-

lingual workforce and this, coupled with our London location, means we

are able to capitalise on studios' international releases," says Howard. "A lot

of our work involves 're-versioning' films for release in different territories."

Where the audiences and technology take the business next remains

celluloid world a decade ago and we have specialised from the beginning



BUILDING A BIGGER, BETTER BRITAIN

GERARD GRECHCEO. TECH CITY UK



"BRITAIN'S WORLD-BEATING FINANCIAL SERVICES INDUSTRY IS PROVING TO BE THE IDEAL SETTING FOR A THRIVING FINTECH SECTOR"

FROM ARTIFICIAL INTELLIGENCE TO THE INTERNET OF THINGS, BRITISH COMPANIES CONTINUE TO BLAZE A TRAIL IN THE DEVELOPMENT OF NEW TECHNOLOGY

In a world of fast-changing political landscapes, it's satisfying to know that one area of life is not simply going according to plan, but far better than one dared hope.

According to our Tech Nation 2016 report, the UK's tech sector has gone from strength to strength, growing 32% faster than the rest of the economy, turning over £161bn and creating three times more jobs than the wider economy. According to an Organisation for Economic Co-operation and Development (OECD)/McKinsey report released in 2016, the UK's digital share of the economy was reported at 10% – the highest in the world, 2% higher than the US and 5% more than the European Union (EU) average.

Britain continues to be at the forefront of many tech developments. Driverless cars, the microchips behind smartphones, graphene, the Internet of Things, artificial intelligence, 3D printing, virtual reality and advanced robotics are all inventions in which UK-based companies and scientists play leading roles.

Our technology and science will continue to set the pace in the future because we have a phenomenal base from which to work. There are 170 universities in the UK, with six in the world's top 30 and 91 in the top 1,000. We have three of the world's top ten universities: Oxford University, Cambridge University and Imperial College. Our turnout of graduates is the highest in Europe. British universities produce more 5,000 new STEM PhDs per year.

The UK has some of the most favourable conditions in which to grow a tech business. Tax policies such as the Enterprise Investment Scheme and the Seed Enterprise Investment
Scheme encourage investment in
early-stage companies. Initiatives
such as the Financial Conduct Authority
(FCA) sandbox allow companies to
innovate with minimum risk. Schemes
such as Enterprise Management
Incentives help companies attract and
retain the most talented members of
staff, with tax-advantaged discretionary
share-option plans.

The London Stock Exchange is the world's second-largest financial market by number of companies listed. Recent successes include payments firm Worldpay, which raised over \$2.6bn, and cyber security firm Sophos, now worth over \$1.6bn. Between 2011 and 2015 there were 22 tech IPOs on the London Stock Exchange, with average proceeds of \$492mn.

And, of course, Britain's world-beating financial services industry is proving to be the ideal setting for a thriving FinTech sector. Already, our exciting new FinTech market is estimated to be worth about £20bn in annual revenue. Government is right behind it, while Tech City UK recently committed to Her Majesty's Treasury to launch an industry-led panel to drive FinTech-specific policy recommendations.

But what about Brexit, I hear some ask? Although aspects of life after the EU have yet to take shape, I detect a general feeling of cautious optimism as tech entrepreneurs survey the shifting landscape, which they are very used to. The digital mindset is nothing if not adaptable, and many founders I speak to are poised to leap on the possibilities offered by global access to trade, and talent and digital policies we can directly shape and influence. The future is what we make of it.

LET'S GIVE SCALE-UP FIRMS A LEG-UP

CAROLYN FAIRBAIRN

DIRECTOR-GENERAL, CBI



"HELPING SCALE-UPS GO FROM STRENGTH
TO STRENGTH WILL IMPROVE OUR
PRODUCTIVITY AND HELP RAISE LIVING
STANDARDS RIGHT ACROSS THE COUNTRY"

WITH SCALE-UP FIRMS CRITICAL TO THE UK'S SUCCESS, IT'S VITAL THEY GET THE SUPPORT THEY NEED TO HELP DRIVE THE NATION'S ECONOMY AT A TIME OF UNPRECEDENTED CHANGE

Much has changed since last year's publication of this report. But while the political centre of gravity has shifted, businessmen and women across the UK have been getting on with leading their companies.

And in important respects, the challenges and opportunities remain the same. As the UK seeks to forge a new relationship with the world, raising the productivity of our economy is now more important than ever. Productivity growth will help spread prosperity outside London and the South East and drive the UK economy through the uncertain times ahead. There is, after all, a lot of truth in American economist Paul Krugman's quote: "Productivity isn't everything, but in the long run it is almost everything".

Scale-up firms know this better than most, and their success is critical to the UK. In 2013, just 4% of fast-growing companies were responsible for nearly 20% of productivity growth in the UK economy. And, within the scale-up community, highly productive firms are twice as common. It's heartening that the Government's Industrial Strategy, long called for by the CBI, specifically emphasises support for scale-ups.

4%

OF FAST-GROWING FIRMS WERE RESPONSIBLE FOR 20% OF UK PRODUCTIVITY GROWTH

The health of the financial services industry is critical to growth firms, which rely heavily upon access to a diverse range of funding to fuel their success. Maintaining this will be particularly important in the context of Brexit, with

potentially lower funding available to UK businesses and universities. Furthermore, the establishment of the Industrial Strategy Challenge Funds, which includes additional money for research

3%

THE INCREASE IN INVESTMENT IN R&D THAT THE CBI WANTS TO SEE BY 2025

and Innovate UK, makes clear that the government has recognised the central role science and innovation play in growing a modern, productive economy. Funding for venture capital through the British Business Bank will also be positive for the overall innovation ecosystem, helping start-ups to scale up.

"THE HEALTH OF THE FINANCIAL SERVICES INDUSTRY IS CRITICAL TO GROWTH FIRMS"

Innovation has always been an important ingredient for success, as the swift adoption of new technologies is a trait common in most scale-ups. The UK has a great environment for new ideas but invests less in research and development (R&D) than its international competitors. That's why the CBI is at the forefront of a campaign to increase public and private investment in R&D to 3% of GDP by 2025.

Ultimately, as the government negotiates our exit from the European Union (EU) it must do everything in its power to demonstrate that the country is welcoming and open for business. In the meantime, helping scale-ups go from strength to strength will improve our productivity and help raise living standards right across the country.



AT YOUR LEISURE

Whether staying in or going out, the variety of leisure activities on offer continues to expand. encompassing restaurants, spas, theme parks, movie streaming services and lots of other entertainment besides. But whatever the nature of the activity, consumer confidence levels are more critical for the leisure industry than perhaps any other, and the sector has bounced back impressively from the 2008-2009 recession. Its future prosperity depends on companies staying nimble and being able to quickly anticipate and respond to consumers' ever-changing tastes



OTHER COMPANIES THAT MADE OUR LIST

- Go Ape
- Impresario
- Inception Ventures Group
- Montpeliers
- Surf Bay Leisure
- The Hoxton
- Yorkshire Wildlife Park

For the full Directory turn to pages 116-150

BREAKFAST OF CHAMPIONS

The Breakfast Club

www.thebreakfastclubcafes.com Sector: Leisure Region: London

The Breakfast Club has come a long way since its humble beginnings with a small caf (a word it prefers to café) on D'Arblay Street in Soho, central London, back in 2005. It now has cafs in 14 locations in the UK capital and beyond, with another set to open in Oxford in October later this year. All this growth has come despite an often difficult economic environment.

"We've been going for 11 years and, to be honest, I can't really remember a time when economic conditions haven't been tough," says Founder Jonathan Arana-Morton. "The recession of 2008 to 2010 and its aftermath weren't exactly easy. I'm very proud of the fact that we have grown through such tough times. How you grow through challenging economic conditions is how you grow through any conditions – you just get on with doing what you do and do it well. Get that right, and you should always be fine."

Standing out from the crowd in the catering market isn't always easy. The Breakfast Club manages to do it by ensuring that each of its cafs is very different from any other, by focusing on the local community and paying a lot of attention to the quality of its staff.

"I've always been a huge believer in people, culture and purpose," says Jonathan. "The work we have been doing from a community perspective in the last few years has been exceptional, even if I say so myself! We recently won an award for our volunteering programme that I'm hugely proud of. Our commitment to the programme has helped us attract some wonderful people to The Breakfast Club, which is great, because in this industry, you are only as good as the people who stand in front of your customers."

Jonathan knows the business needs to keep adapting and improving, given how rapidly the industry is developing. "We are in the middle of unprecedented innovation in our industry," he notes. "There are some incredible concepts out there. It's a hugely exciting, challenging and unpredictable market - that's why I love what we do."



Slow but steady expansion, along with an emphasis on recruitment, has proved to be a successful recipe for The Breakfast Club



"I'm a huge believer in people, culture and purpose. In this industry, you are only as good as the people who stand in front of your customers"

Jonathan Arana-Morton, Founder, The Breakfast Club



CINEMATIC LICENCE

Movie-going is enjoying something of a renaissance in the UK – and at the heart of that renaissance is Everyman Cinemas, a nationwide network of independent boutique screens, each with its own identity.

"Our cinemas create a truly memorable experience that exceeds expectations. They provide the highest standards possible in terms of comfort and entertainment, from the service of food and drink to seating and films," says CEO Crispin Lilly. "A night out at Everyman represents excellent value and compares favourably with a meal at a restaurant or an evening at the theatre."

The group currently has 20 cinemas, with nine across London and others in towns and cities around the nation, from Winchester to Harrogate. The cinemas range from the iconic 100-year-old Screen

EVERYMAN

www.everymancinema.com Sector: Leisure Region: London

"We are first in line to bring back to life beautiful old derelict cinemas and the first port of call for operators that wish to offload neglected cinemas"

Audiences can watch in comfort, with a range of food and drink options on offer

The Everyman in Bristol opened last year and is housed in a beautiful Grade II-listed building



20

The number of cinemas Everyman currently has

MAKING CORPORATE LIFE MORE EVENTFUL

Whether you want to toboggan down a pop-up snow slope in the middle of a city or have a 20-foot oak tree integrated into your exhibition stand, The Event Business can help. The company is an innovative corporate event management business and, in the words of Managing Director Gary Davies, "we love a challenge!"

It's a challenge that the Oxfordshire-based business has been meeting since it was launched in 1994 – and one that requires it to continually analyse the types of events it organises and what new propositions it could offer in the future. The nature of the business is such that what is possible presents a constantly moving target.

"Keeping ahead of ever-changing and rapidly advancing technology is our greatest challenge," explains Gary. "Discovering new technologies in the field and bringing them to life for our clients has resulted in some of the most impressive, immersive, and creative event experiences in the industry. Effective innovation is key to our success."



www.theeventbusiness.co.uk Sector: Leisure Region: South East England





The Event Business is constantly introducing fresh ideas and new technology

The company has worked with Jaguar Land Rover across a number of events and launches

Having the right staff is a critical ingredient too. Over the past 12 months, The Event Business has increased its workforce by 42%, and has plans to expand further over the next five years. The company has also built up a roster of carefully selected freelance event staff to support its core team, which gives it the flexibility to deal with the inevitable ups and downs in demand.

"This, along with our creative approach and excellent supplier relationships, means that we are able to add value to events, while ensuring our costs remain competitive," explains Gary. "People are the most important element of any small business – your relationships with staff, clients and suppliers are integral to your success. Look after them well and the rest will follow."



42%

The proportion that the workforce has increased by over the past year

on the Green in Islington, north London, to a new boutique space in Birmingham Mailbox, an upmarket shopping and office development.

The company plans to open many more cinemas in the near future. "Everyman Cinemas is one of the fastest-growing independent networks in the UK and will be expanding into numerous new sites over the next two years," says Crispin, who adds that the group is aiming to open between three to five new sites a year. "Our workforce is currently at 680, and it has doubled over the past 18 months." The company has already signed a lease on a site in Edinburgh, with the cinema due to open in the Scottish capital in 2021.

With its cinemas helping to reinvigorate old sites and attract people to new developments, the company has had little trouble finding partners for its expansion plans. "Everyman is top of developers' lists for bringing footfall to a new development – for example our cinema in Harrogate, which opened in September 2016," says Crispin. "We are first in line to bring back to life beautiful, old derelict cinemas, such as in Bristol, which opened in May 2016. And Everyman is the first port of call for existing cinema operators that wish to offload their neglected cinemas."

100

BACK TO THE FUTURE

■ istorically, the Welbeck Estate in rural Nottinghamshire was a traditional landed estate business that carried out all the activities you might expect, from farming and forestry to the letting of residential and commercial property. But these days it is in the midst of a transformation.

"We are now part of the way through a 20-year project to reinvigorate the heart of the estate and bring together rural and creative industries. education and the arts," says William Parente, Principal of the Welbeck Estates Company. "As part of this, we welcome visitors who come to enjoy great food, art and shopping within a beautiful rural setting."

The attractions include the Welbeck Farm Shop – which sells game, cheese, bread and beer from the Welbeck Estates Company and other local producers – and the Harley Gallery, which is home to the





Region: East Midlands





internationally significant Portland Collection of fine and decorative art.

Another draw for more discerning palates is the School of Artisan Food,

long diploma in artisan baking – the first of its kind in the UK.

which runs food courses ranging from half-day 'taster' sessions to a year-

The ability of the company to develop its offering was significantly

enhanced by the decision from the Ministry of Defence (MoD) in 2005 to

leave the estate. The MoD had used Welbeck Abbey and other buildings

as a college since 1954, but its departure allowed the Welbeck Estates

The Welbeck Estates Company's continued investment in a wide and

Company to redevelop a substantial area of previously under-used

diverse range of property assets, and businesses have been another

major factor in its continued growth, adds William, as has its ongoing

commitment to embracing change. "The business needs to constantly

explore technological and managerial change and innovation," William

says. "This is obviously both a challenge and an opportunity, which runs

Some two-thirds of the farm shop's produce is sourced from or prepared on the estate

> The School of Artisan Food runs a number of courses, including classes in butchery



15,000

that the Welbeck Estate covers

TOUCH OF CLASS

When classic car collectors want to get their hands on an iconic Aston Martin or a famous Ferrari, they expect the very best in service – and that's what JD Classics sets out to deliver to its customers.

"We will source the right car for you, restore or modify it to your specification, prepare it for races and events, teach you how to drive it, get you entry to money-can't-buy races and experiences, and provide on-site engineering capabilities anywhere in the world," says JD Classics Founder and Director Derek Hood.

The business, which also offers car storage. financing and sales, began by serving the market for classic Jaguar cars. In response to customer demand however, it has expanded into other margues and is also developing its own physical footprint. "At the end of 2014, we opened a showroom in Maufair, London, which has been transformative to the business and has considerably widened our customer base," says Derek, "and we have received funding from Charme Capital Partners, which we will use to further increase our footprint.



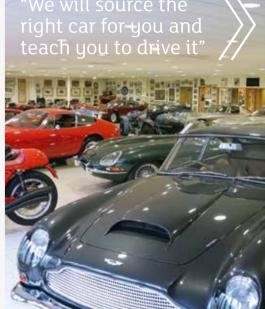
www.jdclassics.co.uk Sector: Leisure Region: East of England





The company started with Jaguars but has expanded to take in other marques

The opening of its Maufair showroom has enabled JD Classics to grow its customer base



The size of JD Classics' workforce, split between the sales and sourcing team and the workshop

As a first step we are aiming to establish a presence in the US during 2017." Doing so will involve adding to the current 60-strong workforce, both in its workshop and

The number of acres

global network of buyers, sellers and collectors are invaluable to the business. A robust customer base, along with a sound

business model, has given the company the confidence to set itself the ambitious longerterm goal of becoming the world leader in the classic car market

within its sourcing and sales team, whose

Derek says: "We are aiming to be the global service provider of choice for both new entrants and established participants in the classic car market, whichever marque they are interested in and wherever they are in the world."

It's clear that although the Welbeck Estates Company remains true to its historic past, it's continually looking to the future.

buildings and assets.

right through the organisation."

HOME COMFORTS

It's really a restaurant with rooms. That's how Home Grown Hotels describes each of its guest houses across the south of England, but the group is being somewhat modest. Each hotel is based on the concept of a restaurant with rooms and a kitchen garden, which together offer a touch of luxury combined with a homely charm.

"We are entrepreneurial boutique hoteliers," explains Chairman and CEO Robin Hutson. "We purchase, develop and operate hotels, reinventing a style of country house hotel that has not previously been achieved," continues Robin, who adds that the group has managed to grow the business "by sticking to what we do best and concentrating on the quality of the product". The hotels, which all come under THE PIG brand, range in size from 12 to 30 bedrooms and include THE PIG near Bath,



www.thepighotel.com Sector: Leisure Region: South East England





The original PIG hotel, at Brockenhurst in the New Forest

A sumptuous free-standing bath at THE PIG in the wall in Southampton



12-30

The range of rooms available at each of THE PIG's five hotels

ECONOMIES OF SCALE

IRENE GRAHAM

CEO, SCALEUP INSTITUTE



"THE GOOD NEWS IS THE NUMBER OF UK SCALE-UPS IS INCREASING, AND SCALING BUSINESSES HAVE HIGH-GROWTH AMBITIONS"

WE ALL HAVE A ROLE TO PLAY IN TURNING THE UK INTO A SCALE-UP NATION — AND MAKING IT THE BEST PLACE ON EARTH FOR FIRMS LOOKING TO SCALE THEIR BUSINESSES

It's important to celebrate the fastest-growing businesses in our nation. We need to know who they are, so we can all lean in – locally and nationally – to make sure these businesses get the access to talent, markets, leadership experience and growth capital they need. That's why the 2017 report of 1000 Companies to Inspire Britain is so essential.

These 'scale-up' businesses matter because they are across sectors, in every area of the country and are generators of exports, jobs and growth in our local communities. They are highly productive, innovative and diverse. They are also a prime source of today's jobs and tomorrow's – as research by Octopus Investments has shown, high-growth firms create three times as many jobs each week as the FTSE 100.

The good news is that the number of UK scale-ups is increasing, and scaling businesses have high-growth ambitions: in the ScaleUp Institute's recent survey, more than four out of five scale-up leaders expected their growth to continue despite the uncertainties created by Brexit, while two-thirds are already exporting, with aspirations to do more.

That said, there is still much to be done if we are to realise our ambition to be the greatest scale-up nation in the world, with the hundreds of thousands of jobs, billions in economic value and prosperity that would bring. We need to mobilise data to improve the talent pipeline, increase scale-up leadership capacity, and assist customer acquisition.

'Growing pains' in companies that are scaling are inevitable, and we all have a role to play in breaking down the barriers that exist to allow their growth to flourish in every city and area of the country.

remove pain points and improve the environment in which scale-up leaders have chosen to locate their businesses.

That is why, in 2016, the ScaleUp Institute invested in an intensive education programme, in partnership with Goldman Sachs Foundation's 10,000 Small Businesses programme and Innovate UK, to help local ecosystems focus on their scaling businesses, develop plans to remove specific barriers and make relevant improvements to the business environment. And targeted export programmes are emerging too, such as the London Mayor's International Business Programme Go to Grow, while the work of Entrepreneurial Scotland is increasingly focused on scale-ups.

At a national level, the Government's Building our Industrial Strategy Green Paper demonstrates that it has fully recognised the economic importance of scale-ups. Most notably, among key ScaleUp Institute policy recommendations being taken forward, there is the commitment to review the use of HMRC data in identifying scaling businesses; the appointment of the Rt Hon Margot James, Minister for Small Business, as a cross-Government 'ScaleUp Champion'; and the focus on further building of local strengths.

Our scale-up businesses are of even greater importance as we enter the Brexit era. We are fortunate to have very many capable, ambitious business leaders innovating to provide customers with better services than before. And we are positioned to create unrivalled national competitive advantage by increasing the proportion of companies scaling up.

We all have a critical role to play. Together, let's make Britain the best place in the world for a leader to choose to scale their business.

105

THE PIG in the wall in Southampton and THE PIG on the beach in Studland, Dorset.

Although THE PIG brand was created in 2011, Home Grown Hotels' history began two years earlier, when it launched its five star Lime Wood hotel in the New Forest National Park, with a restaurant jointly run by top chefs Angela Hartnett and Luke Holder. The group also operates the Portetta ski hotel at Courchevel Moriond in the French Alps, along with a set of four luxury mountain lodges nearby.

Home Grown Hotels holds ambitions to expand its business further. "We could add another three or four hotels to THE PIG portfolio in the next five years," says Robin. "Our staff currently number 700, and this will increase to over 1,000."

The group, however, has been careful not to over-extend itself with debt in pursuing its expansion plans. It's also mindful that its growth prospects could be affected by the consequences of Brexit, which has created uncertainty for the hospitality industry as a whole. Robin says: "The impact of Brexit on free movement of labour will undoubtedly be our greatest challenge."

our greatest challenge."

Once local communities can identify place in the world for a leader to choose scale-ups, they can come together to to scale their business.

GREEN >

FROM GREEN BONDS AND **RECYCLING TO ELECTRIC** VEHICLES, A GROWING NUMBER OF BRITISH BUSINESSES ARE MEETING GROWING CONSUMER **DEMAND FOR ENVIRONMENTALLY** FRIENDLY BUSINESS PRACTICES **AND PRODUCTS**



SECTOR AT A GLANCE

96,500 THE ESTIMATED NUMBER OF NUMBER OF LOW-CARBON AND RENEWABLE ENERGY BUSINESSES IN THE UK, GENERATING A TOTAL ANNUAL TURNOVER OF £46.2 BILLION

46%

THE PROPORTION OF THE UK'S **ELECTRICITY** SUPPLIED BY LOW-CARBON **POWER SOURCES** IN 2015 - A RECORD

39

THE NUMBER OF GREEN BONDS LISTED ON LONDON STOCK EXCHANGE, WHICH HAVE RAISED AROUND \$10 BILLION

IN THIS SECTION

POD Point's Erik Fairbairn highlights the exciting possibilities offered by electric vehicles, while Juliet Davenport, CEO of Good Energy, talks about harnessing natural, renewable sources

Sources: LSEG, Department for Business, Energy and Industrial Strategy, Office for National Statistics

SUSTAINED EFFORT

Consumers are increasingly adopting more sustainable behaviours and expecting the same of businesses. What's more, companies are realising that embracing green practices and products is not only the right thing to do – it can also help them grow revenues, mitigate risk and create value. Whether it involves reducing food waste, using renewable energy to power motor vehicles or launching green bonds, British businesses are rising to the challenge of serving the burgeoning sustainability economy

OTHER COMPANIES THAT MADE OUR LIST

- Biogen
- Chargemaster Plo
- Evo Green
- Fern Trading
- Greencroft Bottling
- Natural World Products
- Summerleaze

For the full Directory turn to pages 116–150

TURNING ELECTRIC DREAMS INTO REALITY

POD Point

www.pod-point.com Sector: Green Region: London

Lectric cars are becoming an increasingly common sight on UK roads thanks to companies such as POD Point, which is building a national network of vehicle-charging points to enable the mass adoption of electric vehicles. "We have seen electric vehicles go from non-existent to around 50 different vehicles being available," says Erik Fairbairn, Founder and CEO of POD Point.

To date, the company has supplied more than 27,000 charge points, which have been placed in people's homes, businesses and various public locations. It's a rollout that the government has encouraged, with the Office for Low Emission Vehicles (OLEV) offering a £500 grant towards the cost of purchasing and installing home charging points.

The potential for many more to be installed looks huge. "We're only just beginning," says Erik. "We think that the UK will need over one million charge points by 2020, and we hope to be a large part of making that happen."

If the company's predictions prove correct, electric vehicles will soon become the norm rather than the exception. While these vehicles currently only account for in the region of 1.5% of all new cars sold in the UK, POD Point forecasts that this will increase to 10% by 2020 and 95% by 2030.

"Electric vehicles are just taking off, so the next few years of POD Point are going to be very exciting as we see electric vehicles become mainstream," predicts Erik. "The mass adoption of electric vehicles is going to be transformational for our business. We are currently doubling staff each year and we see that continuing for the foreseeable future. We're expecting the demand for POD Points to go up and up.

"The UK has got really good at starting companies, now we need to turn the really promising SMEs into the large global brands of the future," says Erik. "When the going gets tough, you just have to keep going!"





POD Point is well-positioned to take advantage of the growing market for electric cars by supplying UK-wide charqing points



"The mass adoption of electric vehicles is going to be transformational for our business. We're expecting the demand for POD Points to go up and up"

Erik Fairbairn, Founder and CEO, POD Point

POSITIVE ENERGY

Good Energy is helping to transform the UK energy market into one that's far more sustainable. The electricity that the company sells to homes and businesses comes from more than 1,000 renewable energy sites, including wind farms in Cornwall and Yorkshire and a solar park in Dorset. The firm has also invested in a tidal lagoon project in Swansea Bay.

"Good Energy is one of the UK's first 100% renewable electricity supplier-and-generator companies. All of the electricity we provide comes from harnessing local, natural sources like sunshine, wind, rain and biofuels," says CEO Juliet Davenport, who founded the company in 1999. "It was conceived as a business that could harness consumer and business environmental concerns and be profitable. We believe we've



www.goodenergy.co.uk Sector: Green Region: South West England

"All the electricity we provide comes from harnessing local, natural sources like sunshine, wind, rain and biofuels"

become a catalyst for entrepreneurship among dozens of renewable

The firm recently launched Selectricity, a peer-to-peer energy-trading

platform for businesses. It has also started to offer carbon-neutral 'green

gas', with 6% of the gas coming from biomethane, produced from organic

matter such as manure and sewage. Emissions from the gas are balanced

with carbon-reduction schemes that support local communities in Malawi,

Good Energy has also made its energy offering simpler for customers

to understand. The company now offers just one standard electricity tariff

and one dual-fuel tariff for both electricity and gas – another example of

consumer awareness of competition and customers moving away from

Vietnam and Nepal. "We have started offering customers green gas to

complement our electricity and we see demand growing," says Juliet.

power suppliers in England."



CEO Juliet Davenport says Good Energy is at the forefront of the renewable energy revolution

> The company's generation output grew by almost 20% year on year



1,000⁺

The number of renewable energy sites from which the firm sells electricity

ENSURING NOTHING GOES TO WASTE

All businesses can be planet savers. That's the belief of First Mile, which has become one of London's leading recycling companies by making it easy for firms to dispose of waste in a responsible way that meets growing regulatory requirements for sustainability.

"We automate the production of important compliance documents and also send every customer a monthly recycling report that supports businesses in achieving environmental accreditations," explains Founder and CEO Bruce Bratley. "It's a win-win situation for the environment and business owners." Such is First Mile's confidence in its services that it never asks clients to sign contracts. Bruce says: "Our customers are free to leave if they don't think we're doing a good job. This approach has reduced admin costs, increased customer retention and driven customer referrals.

"Best of all, we now have 15,000 happy customers. Happy customers refer us to their neighbours, who see it as an opportunity to save money and time, especially when first mile

www.thefirstmile.co.uk Sector: Green Region: London





First Mile is making good on its promise to customers to offer 'easy recycling'

Increasing automation such as driverless vehicles will further enhance capabilities

"Our customers are free to leave if they don't think we're doing a good job"

70%

The proportion of First Mile's new business that comes from customer referrals

111

economic conditions are tough – 70% of our new customers come via referrals."

The company also sees an opportunity

to enhance its offering through technology.

"Artificial intelligence and robotics will transform recycling over the next five to ten years," predicts Bruce. "With more information about the flow of materials and what goes into products and packaging, waste can be recognised and sorted by robots."

He also expects to see driverless vehicles that allow a collection crew to collect recycling while the lorry self-drives on its route.

First Mile is determined to keep pace with such developments. Bruce vows: "We will keep enhancing our technology so that our vision of being able to recycle everything becomes a reality."

the big, old-fashioned energy companies. Many are looking for a supplier they can trust with good service and the opportunity to buy 100% renewable electricity. And the consumer trend towards ethical companies and businesses with a purpose also makes us attractive."

the firm keeping pace with changes in consumer demand.

Juliet says: "We've been well placed to capitalise on increased

BUNDLE OF ENERGY

There are plenty of firms offering renewable energy today, but Ecotricity can say it has been there from the very start. The company, which was founded in 1995, claims to be the world's first green-energy company. It now supplies almost 200,000 customers across the UK from its growing fleet of wind and sun parks. "We focus on sustainability, particularly across the three biggest sources of carbon emissions, transport and food," says Ecotricity Founder Dale Vince.

The company got its first opportunity from the liberalisation of the UK's energy market in the 1990s. Recently, it has been taking advantage of advances in electric vehicles to expand into the transport sector.

"We built our own electric super car, the Nemesis, to show how cars without oil could look and feel," says Dale. "We've since built Europe's

ecotricity

www.ecotricity.co.uk Sector: Green Region: South West England





The company's wind and sun parks generate energy for almost 200,000 UK customers

> Ecotricity Founder Dale Vince says we are moving towards people making their own power at home



300

The Electric Highway's charging network boasts this manu electricity pumps

CAN I TRUST YOU WITH MY MONEY?

TIM WARD

CEO, OUOTED COMPANIES ALLIANCE



"IT IS ESSENTIAL THAT THE RELATIONSHIP **BETWEEN A COMPANY AND ITS INVESTORS GETS OFF TO A GOOD START"**

CORPORATE GOVERNANCE IS KEY FOR BRITISH BUSINESSES SEEKING TO CONVINCE POTENTIAL INVESTORS THAT THEIR COMPANIES ARE WORTH BACKING

There is a rite of passage in moving from being a private company to a company listed on London Stock Exchange. It is a big transition, and certainly not for the faint-hearted.

It is essential that the relationship between a company and its investors gets off to a good start. The IPO roadshow can pass in a blur – you meet many investors, all with different mandates, varying time horizons and different expected rates of return.

Your presentation may be the same to each investor and it's not always easy to be sure who it is you are talking to. But one thing they'll all want, over and above their individual requirements, is to see that the management team can be trusted to deliver on their promises and manage investors' money in the right way.

Once the IPO is over and the share register settles down, it is time to build up specific relationships with key shareholders. It is also essential to ensure that the wider investment community gets the material it needs to make informed decisions. Key investors want to meet you so that they can get a sense of who you are and how you behave, but

THE NUMBER OF PRINCIPLES THAT THE QCA CODE SETS OUT

they don't get the whole picture in a onehour meeting. And most private investors don't get to meet the management team except at the formal AGM. Yet both types of investor need to know that the company's organisational structure and behaviours are being attended to. This is the role of corporate governance.

The Quoted Companies Alliance (QCA) produces its QCA Code, while the Financial Reporting Council is responsible for the UK Corporate Governance Code. Both these codes are widelu used on AIM, with over a third of companies referring to the QCA Code. These form the basis of how a business should set itself up and how it should behave as a public company.

The QCA Code sets out 12 principles any company should follow – some private companies use it as a basis for building trust with their stakeholders. The principles include some recommended minimum disclosures which, adopted responsibly, will lead to stakeholders, investors and potential

"KEY INVESTORS WANT TO MEET YOU TO GET A SENSE OF WHO YOU ARE"

investors building a picture of a trustworthy company that will do its utmost to deliver on its promises.

We all know that customer service is a key determinant of a company's success. Investor relationships should be the same. Some investors are direct customers: others are indirect, and receive their information through annual reports, websites and the media, particularly online services.

However, managing 'investor relations' is not good enough – what's needed is investor service. In the same way you want customers to trust in your product or service, as a public company you will need to ensure that your relationships with investors – institutional and private - are benchmarked against similar standards. If you get investor service right, then investors will trust you with their money.

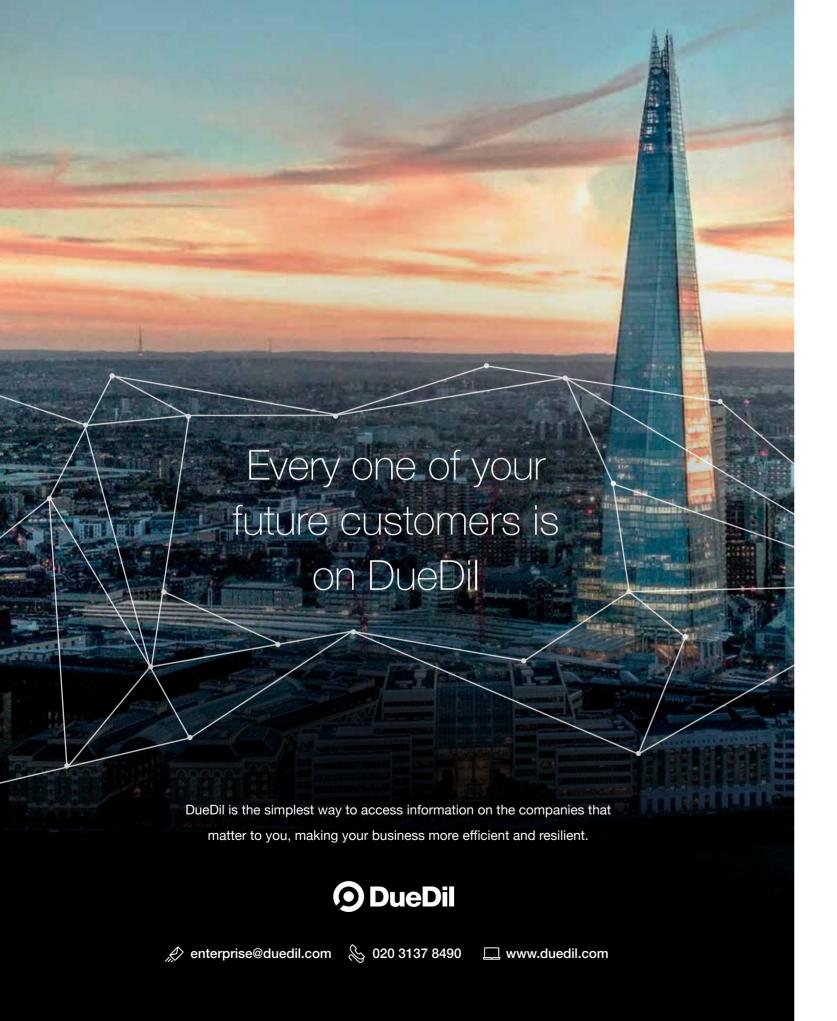
113

most comprehensive charging network – the Electric Highway – allowing electric vehicles to travel the length and breadth of Britain."

The Electric Highway network now consists of around 300 electricity pumps, and the company plans to continue expanding the number of charging sites to meet growing demand from electric car owners. "We will expand the Electric Highway as electric vehicles replace the internal combustion car," says Dale. "A big part of that will be powering transport with renewable energy, using home-scale battery storage and the interconnectivity between renewable energy, storage and transport."

Ecotricity seems determined to stay at the forefront of innovation and is eyeing up a number of other opportunities, including innovation in the water sector. The company is also committed to making 'green gas' from grass and in October last year the company received permission to build its first green gas mill in Hampshire.

"The coming years will be all about technology enabling a very different type of energy grid," says Dale. "We are moving towards people making their own power at home. The old top-down model is dead."



O DueDil

1000 THE METHODOLOGY

TO BUILD THIS LIST, THE FINANCIAL TECHNOLOGY COMPANY DUEDIL COMBINED KEY FINANCIAL PERFORMANCE INDICATORS AND SECTOR BENCHMARKS THAT ARE AVAILABLE IN ITS ONLINE TOOL

Company status

Companies must be active and registered in the UK. Companies whose parent is incorporated in a foreign country are excluded, except for specific tax shelters. Ltd, PLC and LLP entities are all considered. Investment vehicles and funds are excluded, as are charities and non-profit organisations.

Size and age

Independent company or consolidated group revenues must be from £6m–£250m, based on latest Companies House filings. Companies are excluded that have been incorporated within the past three years (i.e. after 1 November 2012).

Financial performance

Each company's average annual turnover growth rate is calculated over a three-year period (based on four sets of accounts, where four sets of accounts are available). The calculations are weighted to favour latest-year growth. Any company with over 20% deterioration in net assets over a three-year period is excluded.

Sector benchmarking

Having identified the long list, the eligible companies are then separated into their Standard Industrial Classification (SIC) groupings. Within each SIC sector, the companies are ranked by their individual growth rates, and those that have most outperformed their sector averages are identified.





A&H Construction & Developments

www.ahconstruction.com Sector: Engineering & Construction Region: West Midlands Revenue: £50M to £75M

A&O IT Group

www.aoitgroup.com Sector: Information Technology Region: South East England Revenue: £10M to £20M

Abacus Bathrooms

www.abacus-bathrooms.co.uk Sector: Manufacturing Region: Yorkshire and the Humber Revenue: £10M to £20M

Abel Homes

www.abelhomes.co.uk Sector: Engineering & Construction Region: East of England Revenue: £10M to £20M

Aberdeen Industry Investments Ltd

Sector: Financial Services Region: Yorkshire and the Humber Revenue: £10M to £20M

Abra Wholesale Ltd

www.abrawholesales.co.uk Sector: Wholesale Region: London Revenue: £40M to £50M

A.B.S Elbrow

www.abselbrow.co.uk Sector: Building & Landscape Services Region: South West England Revenue: £6M to £10M

ABT

www.abtproducts.com Sector: Manufacturing Region: West Midlands Revenue: £6M to £10M

AC GROUP

www.acflooring.co.uk Sector: Engineering & Construction Region: East of England Revenue: £30M to £40M

AC Lloyd

www.aclloyd.com Sector: Engineering & Construction Region: West Midlands Revenue: £20M to £30M

Accesso

www.accesso.com Sector: Information Technology Region: South East England Revenue: £50M to £75M

Ace 4 Kebabs

www.ace4kebabs.co.uk Sector: Food & Beverage Region: South East England Revenue: £10M to £20M

Active Assistance Group

www.activeassistance.com Sector: Residential Care Region: South East England Revenue: £30M to £40M

Activtrades

www.activtrades.co.uk Sector: Financial Services Region: London Revenue: £30M to £40M

Acturis Group

www.acturis.com Sector: Information Technology Region: London Revenue: £40M to £50M

Adam Smith Advisory Group Ltd

www.adamsmithinternational.com Sector: Professional Services Region: London Revenue: £100M to £150M

Adey

www.adey.com Sector: Manufacturing Region: South West England Revenue: £20M to £30M

Advance Construction Scotland

www.acscotland.com Sector: Engineering & Construction Region: Scotland Revenue: £100M to £150M

Advanced Tooling Systems UK

www.atsuk.com
Sector: Metal Manufacturing
& engineering
Region: South East England
Revenue: £6M to £10M

AFH Financial Group

www.afhfinancialgroup.com Sector: Financial Services Region: West Midlands Revenue: £20M to £30M

Agema

www.agema-ind.com Sector: Plastic Manufacturing & Engineering Region: West Midlands Revenue: £10M to £20M

Agglomeration Technology

www.aggtech.co.uk Sector: Manufacturing Region: Yorkshire and the Humber Revenue: £50M to £75M

Aggora

www.aggora.co.uk Sector: Professional Services Region: West Midlands Revenue: £20M to £30M

AGR Automation Ltd

www.agr-automation.com Sector: Manufacturing Region: Scotland Revenue: £10M to £20M

Aimteq Solutions Ltd

www.aimteq.co.uk Sector: Oil & Gas Support Services Region: North West England Revenue: £6M to £10M

Airworld Tours

www.airworldtours.co.uk Sector: Travel Region: London Revenue: £10M to £20M

AKP Group

www.arkpro.co.uk Sector: Retail Region: Yorkshire and the Humber Revenue: £10M to £20M

Alan Baxter

www.alanbaxter.co.uk Sector: Architecture & Engineering Region: London Revenue: £6M to £10M

Albany Products

www.albanyproductsinternational.com Sector: Wholesale Region: North West England Revenue: £50M to £75M

Albavet

www.albavet.co.uk Sector: Veterinary Region: Scotland Revenue: £6M to £10M

Alfred Franks & Bartlett

www.afb.co.uk Sector: Manufacturing Region: London Revenue: £20M to £30M

Allen Diesels

www.allen-diesels.com Sector: Engineering & Construction Region: East of England Revenue: £20M to £30M

Allford Hall Monaghan Morris

www.ahmm.co.uk Sector: Architecture & Engineering Region: London Revenue: £20M to £30M

Allneeds Group

www.allneedsgroup.co.uk Sector: Engineering & Construction Region: London Revenue: £30M to £40M

Alon Zakaim pg 28 www.alonzakaim.com

Sector: Arts Region: London Revenue: £20M to £30M

Alpha Sights

www.alphasights.com Sector: Professional Services Region: London Revenue: £30M to £40M

Alwayson Group Ltd

www.alwayson.co.uk Sector: Information Technology Region: South East England Revenue: £6M to £10M

A M 2 P M Recruitment Solutions Ltd

www.am2pm.uk.com Sector: Employment services Region: West Midlands Revenue: £30M to £40M

Amathus Drinks

www.amathusdrinks.com Sector: Food & beverage Region: London Revenue: £40M to £50M

Amdocs

www.amdocs.com Sector: Information Technology Region: London Revenue: £50M to £75M

Andy Thornton

www.andythornton.com Sector: Retail Region: Yorkshire and the Humber Revenue: £10M to £20M

Animal Friends

www.animalfriends.org.uk Sector: Insurance Region: South West England Revenue: £10M to £20M

Antac Support Services

www.antac.co.uk Sector: Building & Landscape Services Region: South East England Revenue: £10M to £20M

Anthesis Group

www.anthesisgroup.com Sector: Financial Services Region: South East England Revenue: £6M to £10M

Antin Infrastructure Partners

www.antin-ip.com Sector: Financial Services Region: London Revenue: £20M to £30M

APD Autoparts & Diagnostics Ltd

www.autopartsanddiagnostics.com Sector: Automotive Region: South West England Revenue: £20M to £30M

Apex

www.apex-contracting.co.uk Sector: Employment Services Region: North West England Revenue: £20M to £30M

Aptus Utilities Ltd

www.aptusutilities.co.uk Sector: Oil & Gas Support Services Region: North West England Revenue: £10M to £20M

A.P. Webb Plant Hire

www.apwebbplanthire.co.uk Sector: Building & Landscape Services Region: West Midlands Revenue: £6M to £10M

Arcus Investment Limited

www.arcusinvest.com Sector: Financial Services Region: London Revenue: £10M to £20M

Argonon pg 26

www.argonon.com Sector: Media Region: London Revenue: £40M to £50M

Arianna Properties

www.tonymacaroni.co.uk Sector: Food & Beverage Region: Scotland Revenue: £10M to £20M

ARM

www.arm.com Sector: Information Technology Region: East of England Revenue: £10M to £20M

Arnold White Estates

www.arnoldwhiteestates.co.uk Sector: Accomodation Region: East of England Revenue: £6M to £10M

Arrow Global

www.arrowglobal.net Sector: Financial Services Region: North West England Revenue: £150M to £200M

Artemis Interior Services Ltd

www.artemisinteriors.com Sector: Building & Landscape Services Region: London Revenue: £10M to £20M

Artisan Finnebrogue

www.finnebrogue.com Sector: Food & Beverage Region: Northern Ireland Revenue: £40M to £50M

Asap Print

www.asap.uk.net Sector: Printing Region: East of England Revenue: £10M to £20M

Ascot

www.ascotuw.com Sector: Insurance Region: London Revenue: £6M to £10M

Ascot Lloyd

www.ascotlloyd.com Sector: Financial Services Region: South East England Revenue: £10M to £20M

AT Medics Ltd

www.atmedics.com Sector: Healthcare Region: London Revenue: £10M to £20M

Athona Recruitment

www.athona.com Sector: Employment Services Region: East of England Revenue: £30M to £40M

Atlas Hotels

www.atlashotels.co.uk Sector: Leisure Region: West Midlands Revenue: £100M to £150M

Austin Fraser

www.austinfraser.com Sector: Professional Services Region: South East England Revenue: £20M to £30M

Automatic Retailing (Vending) LTD

www.arvending.co.uk Sector: Rental & Leasing Region: North East England Revenue: £10M to £20M

AutoSiliconeHoses Ltd

www.autosiliconehoses.com Sector: Manufacturing Region: Yorkshire and the Humber Revenue: £10M to £20M

Avalon

www.avalonuk.com Sector: Media Region: London Revenue: £75M to £100M

Avanti

www.avantiplc.com Sector: Telecommunications Region: London Revenue: £50M to £75M

Avecto

www.avecto.co.uk Sector: Information Technology Region: North West England Revenue: £10M to £20M

AWH Utilitu Services

www.awh-utilityservices.ltd.uk Sector: Building & Landscape Services Region: South West England Revenue: £6M to £10M

AWW

www.aww-uk.com Sector: Architecture & Engineering Region: South West England Revenue: £6M to £10M

B

BTE Plant Sales

www.bteplantsales.com Sector: Motor Vehicle Retail Region: East Midlands Revenue: £50M to £75M

Baldwins

www.baldwinsaccountants.co.uk Sector: Financial Services Region: West Midlands Revenue: £10M to £20M

Balmoral Group

www.balmoral-group.com Sector: Mining Region: Scotland Revenue: £100M to £150M

Banor Capital

www.banorcapital.com Sector: Financial Services Region: London Revenue: £20M to £30M

Bar2

www.bar2.co.uk Sector: Professional Services Region: East of England Revenue: £20M to £30M

Barber of Sheffield

www.barberofsheffield.co.uk Sector: Metal Manufacturing & Engineering Region: Yorkshire and the Humber Revenue: £6M to £10M

Barrier

www.barrierex.com Sector: Manufacturing Region: North East England Revenue: £10M to £20M

Bartec Auto ID Ltd

www.bartecautoid.com Sector: Automotive Region: Yorkshire and the Humber Revenue: £10M to £20M

Basetek

www.basetek.co.uk Sector: Oil & Gas Support Services Region: East of England Revenue: £20M to £30M

117

Bates Office

www.batesoffice.co.uk Sector: Wholesale Region: South East England Revenue: £20M to £30M

Battersea Power Station

www.batterseapowerstation.co.uk Sector: Engineering & Construction Region: London Revenue: £20M to £30M

Beacon Comms

www.beaconcomms.co.uk Sector: Engineering & Construction Region: South West England Revenue: £20M to £30M

Beal Homes

www.beal-homes.co.uk Sector: Engineering & Construction Region: Yorkshire and the Humber Revenue: £30M to £40M

Beaufort Securities

www.beaufortsecurities.com Sector: Financial Services Region: London Revenue: £10M to £20M

Bee Health Ltd pg 66

www.beehealth.com Sector: Manufacturing Region: Yorkshire and the Humber Revenue: £10M to £20M

Beechcroft

www.beechcroft.co.uk Sector: Residential Care Region: South East England Revenue: £30M to £40M

Bell & Bain pg 82

www.bell-bain.com Sector: Printing Region: Scotland Revenue: £10M to £20M

Belvoir Fruit Farms pg 36

www.belvoirfruitfarms.co.uk Sector: Food & Beverage Region: East Midlands Revenue: £10M to £20M

Benchmark Holdings

www.benchmarkplc.com Sector: Research Region: Yorkshire and the Humber Revenue: £40M to £50M

Bennetts Associates

www.bennettsassociates.com Sector: Architecture & Engineering Region: London Revenue: £6M to £10M

Benniman Construction Group

www.benniman.co.uk Sector: Engineering & Construction Region: West Midlands Revenue: £30M to £40M

BES Utilities

www.beselectricity.co.uk Sector: Oil & Gas Support Services Region: North West England Revenue: £50M to £75M

Bestfoods

www.bestfoods.eu Sector: Food & Beverage Region: London Revenue: £40M to £50M

Bevisol

www.bevisol.com Sector: Food & Beverage Region: West Midlands Revenue: £10M to £20M

BGF

www.businessgrowthfund.co.uk Sector: Financial services Region: London Revenue: £30M to £40M

Big Cars

www.big-cars.co.uk Sector: Motor Vehicle Retail Region: East of England Revenue: £20M to £30M

Bia Motorina World

www.bigmotoringworld.co.uk Sector: Automotive Region: South East England Revenue: £75M to £100M

Biocomposites

www.biocomposites.com Sector: Healthcare Region: West Midlands Revenue: £20M to £30M

Biogen

www.biogen.co.uk Sector: Waste Management Region: East of England Revenue: £20M to £30M

Blackbird Retail Holdings

www.blackbirdretail.co.uk Sector: Retail Region: East of England Revenue: £20M to £30M

Blaze Manufacturing Solutions pg 78

www.blazeman.co.uk Sector: Oil & Gas Support Services Region: Scotland Revenue: £10M to £20M



Blue Cedar Homes

www.bluecedarhomes.co.uk Sector: Engineering & Construction Region: South West England Revenue: £10M to £20M

Blue Tree Ltd

www.bluetreegifts.co.uk Sector: Food & Beverage Region: East of England Revenue: £10M to £20M

Bluestone Resorts Ltd

www.bluestonewales.com Sector: Leisure Region: Wales Revenue: £10M to £20M

Bluetree Design and Print

www.bluetreedp.com Sector: Printing Region: Yorkshire and the Humber Revenue: £10M to £20M

Bolt & Nut

www.bnml.co.uk Sector: Manufacturing Region: West Midlands Revenue: £10M to £20M

Bolt and Heeks Construction

www.boltandheeks.com Sector: Engineering & Construction Region: East of England Revenue: £20M to £30M

Bondcare

www.bondcare.co.uk Sector: Residential Care Region: London Revenue: £6M to £10M

Bonnington Plastics

www.bonningtonplastics.co.uk Sector: Wholesale Region: East Midlands Revenue: £20M to £30M

Boss Cabins

www.bosscabins.co.uk Sector: Manufacturing Region: East Midlands Revenue: £20M to £30M

Boston Tea Party

www.bostonteaparty.co.uk Sector: Food & Beverage Region: South West England Revenue: £10M to £20M

Boulder Media

www.bouldermedia.tv Sector: Media Region: London Revenue: £20M to £30M

Bowman Ingredients

www.bowmaningredients.co.uk Sector: Food & Beverage Region: East of England Revenue: £100M to £150M

Bradbury

www.bradburyuk.com Sector: Manufacturing Region: Yorkshire and the Humber Revenue: £10M to £20M

Brains

www.sabrain.co.uk Sector: Retail Region: Wales Revenue: £100M to £150M



Brand Machine

www.brandmachine.com Sector: Advertising & Marketing Region: London Revenue: £30M to £40M

Brewdog Plc

www.brewdoa.com Sector: Food & Beverage Region: Scotland Revenue: £40M to £50M

Bridgewau Consulting Ltd

www.bridgeway-consulting.co.uk Sector: Engineering & Construction Region: East Midlands Revenue: £30M to £40M

Broadway Travel

www.broadwaytravel.com Sector: Travel Region: East of England Revenue: £10M to £20M

Brookcourt Solutions Ltd

www.brookcourtsolutions.com Sector: Information Technology Region: South East England Revenue: £10M to £20M

Bruntingthorpe Proving Ground

www.bruntingthorpeaviation.com Sector: Transportation Region: East Midlands Revenue: £10M to £20M

Bruans Salads

www.bryanssalads.co.uk Sector: Farming & Fishery Region: North West England Revenue: £20M to £30M

Buffaload

www.buffaload.co.uk Sector: Transportation Services Region: East of England Revenue: £10M to £20M

Burns Sheehan

www.burnssheehan.co.uk Sector: Employment Services Region: London Revenue: £10M to £20M

BUYOLOGY

120

www.buyology.co.uk Sector: Retail Region: Wales Revenue: £20M to £30M



CF Motoring Services

www.cfmotorinaservices.co.uk Sector: Motor Vehicle Retail Region: North East England Revenue: £10M to £20M

Cabana

www.cabana-brasil.com Sector: Food & Beverage Region: London Revenue: £6M to £10M

Cabauto

www.cabauto.co.uk Sector: Manufacturing Region: West Midlands Revenue: £40M to £50M

Cable Services

www.cableservices.co.uk Sector: Wholesale Region: Wales Revenue: £30M to £40M

Cablecraft

www.cablecraft.co.uk Sector: Manufacturing Region: East of England Revenue: £10M to £20M

Calder Ltd

www.calderltd.com Sector: Oil & Gas Support Services Region: West Midlands Revenue: £20M to £30M

Calendar Club

www.calendarclub.co.uk Sector: Retail Region: South West England Revenue: £30M to £40M

Cambridge Maintenance Services Ltd

www.cambridgemaintenance.co.uk Sector: Professional Services Region: East of England Revenue: £10M to £20M

Cameron

www.cameronhomes.co.uk Sector: Engineering & Construction Region: West Midlands Revenue: £50M to £75M

Cameron Mackintosh

www.cameronmackintosh.com Sector: Leisure Region: London Revenue: £100M to £150M

Campbell & Kennedy (UK) Ltd

www.campbellkennedu.co.uk Sector: Engineering & Construction Region: Scotland Revenue: £10M to £20M

Campbell Lutuens

www.campbell-lutuens.com Sector: Financial Services Region: London Revenue: £50M to £75M

Cantillon

www.cantillon.co.uk Sector: Building & Landscape Services Region: East of England Revenue: £20M to £30M

Capestone Organic Poultry

www.capestoneorganic.co.uk Sector: Farming & Fishery Region: Wales Revenue: £10M to £20M

Car Benefit Solutions

www.carbenefitsolutions.co.uk Sector: Transportation Services Region: North West England Revenue: £10M to £20M

Care By Us

www.carebyus.co.uk Sector: Healthcare Region: East of England Revenue: £10M to £20M

Care Homes Group

www.carehomesgroup.com Sector: Residential Care Region: London Revenue: £6M to £10M

Care Management Group

www.cmq.co.uk Sector: Social Work Region: South East England Revenue: £50M to £75M

Careline Lifestyles

www.carelinelifestyles.co.uk Sector: Social Work Region: North East England Revenue: £6M to £10M

Carmel

www.carmelclothinguk.com Sector: Textile Manufacturing Region: East Midlands Revenue: £50M to £75M

Carvers Building Supplies

www.carvers.co.uk Sector: Building & Landscape Services Region: West Midlands Revenue: £20M to £30M

Castle Building Services

www.castlebs.co.uk Sector: Engineering & Construction Region: North East England Revenue: £30M to £40M

Castle House

www.buildingcontractorsleeds.co.uk Sector: Engineering & Construction Region: Yorkshire and the Humber Revenue: £10M to £20M

Cathay Investments

www.cathay-investments.com Sector: Financial Services Region: London Revenue: £30M to £40M

Caval

www.planetcaval.com Sector: Employment Services Region: Yorkshire and the Humber Revenue: £10M to £20M

Cavendish Education

www.cavendisheducation.com Sector: Education Region: London Revenue: £10M to £20M

CBS Packaging

www.cbspackaging.co.uk Sector: Postal Services Region: West Midlands Revenue: £20M to £30M

CCP Group

www.cheshireconcrete.co.uk Sector: Building Materials Region: Wales Revenue: £10M to £20M

CDE

www.cdeglobal.com Sector: Building Materials Region: Northern Ireland Revenue: £40M to £50M

CentralNic

www.centralnic.com Sector: Professional Services Region: London Revenue: £10M to £20M

Centriq Group

www.centriqgroup.com Sector: Information Technology Region: North West England Revenue: £10M to £20M

CEX

www.uk.webuu.com Sector: Retail Region: East of England Revenue: £10M to £20M

CFC Capital

www.cfccapitalco.com Sector: Financial Services Region: London Revenue: £20M to £30M

Chainbridge Steel

www.chainbridgesteel.com Sector: Building Materials Region: North East England Revenue: £10M to £20M

Champion

www.fcgroundworks.co.uk Sector: Engineering & Construction Region: South West England Revenue: £30M to £40M

www.chapeldown.com Sector: Food & Beverage Region: South East England Revenue: £6M to £10M

Region: East of England Revenue: £10M to £20M

Revenue: £6M to £10M

Charles Faram

www.charlesfaram.co.uk Sector: Farming & Fishery Region: West Midlands Revenue: £20M to £30M

Sector: Food & Beverage Region: London Revenue: £30M to £40M

Financial Services

Chartway Group

www.chartwaygroup.co.uk Sector: Engineering & Construction Region: South East England Revenue: £30M to £40M

Cheshire Mouldings

www.cheshiremouldings.co.uk Sector: Retail Region: North West England Revenue: £10M to £20M

Children Salon

www.childrensalon.org Region: South East England

Chilli Marketing Brand Management Ltd

www.chilli.uk.com Sector: Advertising & Marketing Region: North West England Revenue: £50M to £75M

Chippindale Plant Ltd

www.chippindale-plant.co.uk Sector: Building & Landscape Services Region: Yorkshire and the Humber Revenue: £10M to £20M

Choice

www.choiceholding.com Sector: Financial Services Region: South East England Revenue: £10M to £20M

Churches Fire Security Ltd

www.churchesfire.com Sector: Building & Landscape Services Region: South East England Revenue: £6M to £10M

Churchill Retirement Living

www.churchillretirement.co.uk Sector: Accomodation Region: South East England Revenue: £100M to £150M

Cimbria

www.cimbria.com Sector: Manufacturing Region: London Revenue: £100M to £150M

Cirrus Inns

www.cirrusinns.co.uk Sector: Leisure Region: London Revenue: £10M to £20M

City Gate Construction

(Scotland) Ltd www.citygateconstruction.co.uk Sector: Engineering & Construction Region: Scotland Revenue: £6M to £10M

Civica Group

www.civica.co.uk Sector: Information Technology Region: London Revenue: £200M to £250M

Claims Consortium Group

www.claimsconsortiumgroup.co.uk Sector: Professional Services Region: South West England Revenue: £30M to £40M

Claymore Homes

www.claumorehomes.co.uk Sector: Engineering & Construction Region: Scotland Revenue: £20M to £30M

Clearspring

www.clearspring.co.uk Sector: Wholesale Region: London Revenue: £10M to £20M

Cleartrack (Evl) Ltd

www.cleartrack.co.uk Sector: Buildina & Landscape Services Region: South East England Revenue: £6M to £10M

Cleveland Cable Company www.clevelandcable.org

Sector: Electronic Engineering Region: North East England Revenue: £200M to £250M

Click Holdings

www.web.clickholdings.co.uk Sector: Wholesale Region: West Midlands Revenue: £100M to £150M

Clifton Packaging

www.cliftonpackaging.co.uk Sector: Manufacturing Region: East Midlands Revenue: £10M to £20M

Clinigen Group Plc

www.cliniaenaroup.com Sector: Healthcare Region: West Midlands Revenue: £150M to £200M

Clipper

www.clippergroup.co.uk Sector: Transportation Services Region: Yorkshire and the Humber Revenue: £200M to £250M

Clipper Contracting Group

www.clippercontracting.co.uk Sector: Employment Services Region: South West England Revenue: £75M to £100M

CMS Window Systems pg 80

www.cmswindows.com Sector: Manufacturing Region: Scotland Revenue: £20M to £30M

CNG (Group) Ltd

www.cnaltd.co.uk Sector: Oil & Gas Support Services Region: Yorkshire and the Humber Revenue: £200M to £250M

Coldunell Ltd

www.coldunell.com Sector: Real Estate Region: South East England Revenue: £10M to £20M

Collins

www.collinsearthworks.co.uk Sector: Engineering & Construction Region: East Midlands Revenue: £30M to £40M

121

Sector: Retail Revenue: £40M to £50M

Chapel Down

Chargemaster Plc

www.chargemasterplc.com Sector: Electronic Manufacturing

Chariot Oil & Gas

www.chariotoilandgas.com Sector: Oil & Gas Region: London

Charlie Bigham's pg 38

www.bighams.com

Charter Court

www.chartercourtfs.co.uk Sector: Financial Services Region: West Midlands Revenue: £50M to £75M

Colorlord Ltd

www.colorlord.com Sector: Manufacturing Region: North West England Revenue: £10M to £20M

Comline Auto Parts Ltd

www.comline.uk.com Sector: Automotive Region: East of England Revenue: £40M to £50M

Compass Building & Construction Services Ltd

www.compassbuild.co.uk Sector: Engineering & Construction Region: Scotland Revenue: £20M to £30M

Compass Fostering

www.compassfostering.com Sector: Social Work Region: East Midlands Revenue: £20M to £30M

Comptoir Group pg 75

www.comptoirlibanais.com Sector: Food & Beverage Region: London Revenue: £10M to £20M

Computerworld

www.computerworld.co.uk Sector: Information Technology Region: South West England Revenue: £10M to £20M

Conamar

www.conamar.co.uk Sector: Engineering & Construction Region: East of England Revenue: £30M to £40M

Conexpo

www.conexpo.co.uk Sector: Building Materials Region: Northern Ireland Revenue: £20M to £30M

Conlon Ltd

www.conlon.co.uk Sector: Engineering & Construction Region: South West England Revenue: £20M to £30M

Contact Transport Ltd

www.contacttransport.com Sector: Transportation Region: West Midlands Revenue: £10M to £20M

Contechs

www.contechs.co.uk Sector: Professional Services Region: East of England Revenue: £40M to £50M

Continuum Group Ltd

www.continuumattractions.com Sector: Leisure Region: Yorkshire and the Humber Revenue: £10M to £20M

Cooke & Mason

www.cookeandmason.com Sector: Professional Services Region: East Midlands Revenue: £6M to £10M

Core

www.coretel.co.uk Sector: Telecommunications Region: London Revenue: £30M to £40M

Core Asset Consulting

www.core-assetconsulting.co.uk Sector: Employment Services Region: Scotland Revenue: £10M to £20M

Cornerstone Mutual Services

www.cornerstone.coop Sector: Financial Services Region: North West England Revenue: £6M to £10M

Corpacq

www.corpacqplc.com Sector: Financial Services Region: North West England Revenue: £100M to £150M

Crawford Healthcare

www.crawfordhealthcare.com Sector: Healthcare Region: North West England Revenue: £20M to £30M

Crawshaws

www.crawshawbutchers.com Sector: Food & Beverage Region: Yorkshire and the Humber Revenue: £30M to £40M

Creative Gardens

www.creativegardens.com Sector: Retail Region: Northern Ireland Revenue: £6M to £10M

Creature of London pg 24

www.creaturelondon.com Sector: Advertising & Marketing Region: London Revenue: £6M to £10M

Creditcall

www.creditcall.com Sector: Information Technology Region: South West England Revenue: £6M to £10M

Cromdale

www.cromdale.com Sector: Real Estate Region: Scotland Revenue: £10M to £20M

Crown Domestic Appliances

www.crowndomesticappliances.com Sector: Wholesale Region: West Midlands Revenue: £6M to £10M

Crown House Technologies

www.crownhouse.com Sector: Information Technology Region: West Midlands Revenue: £10M to £20M

CS Civils & Groundworks

www.civilsandgroundworks.com Sector: Engineering & Construction Region: North West England Revenue: £6M to £10M

CSL

www.csldual.com Sector: Telecommunications Region: London Revenue: £10M to £20M

Cunningham Lindsey

www.cunninghamlindsey.com Sector: Professional Services Region: London Revenue: £10M to £20M

Curtis Banks

www.curtisbanks.co.uk Sector: Financial Services Region: South West England Revenue: £10M to £20M

Custom Commodities Ltd

www.customcommodities.com Sector: Transportation Region: London Revenue: £50M to £75M

CVS (Commercial Valuers & Surveyors) Ltd

www.cvsuk.co.uk Sector: Professional Services Region: North West England Revenue: £30M to £40M

CXC Global

www.cxcglobal.co.uk Sector: Professional Services Region: London Revenue: £40M to £50M



Dalepak Holdings Ltd

www.dalepak.ltd.uk Sector: Wholesale Region: East Midlands Revenue: £20M to £30M

Dane Architectural

www.danearchitectural.com Sector: Architecture & Engineering Region: North East England Revenue: £20M to £30M

Daniel Owen

www.danielowen.co.uk Sector: Employment Services Region: South East England Revenue: £40M to £50M

Data Interchange

www.datainterchange.com Sector: Information Technology Region: East of England Revenue: £6M to £10M

Datapath

www.datapath.co.uk Sector: Information Technology Region: East Midlands Revenue: £20M to £30M

David Phillips

www.davidphillips.com Sector: Retail Region: London Revenue: £30M to £40M

Deepdale Solutions

www.deepdalesolutions.co.uk Sector: Engineering & Construction Region: North East England Revenue: £10M to £20M

Deepings

www.deepingsbuildingplumbing.co.uk Sector: Building Materials Region: East Midlands Revenue: £40M to £50M

Desco

www.desco.uk.com Sector: Building & Landscape Services Region: North East England Revenue: £6M to £10M



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Dialogue

www.dialogue.net Sector: Information Technology Region: London Revenue: £20M to £30M

Digital Heaven

www.digital-heaven.co.uk Sector: Media Region: London Revenue: £10M to £20M

Docmail

www.docmail.co.uk Sector: Information Technology Region: South West England Revenue: £40M to £50M

Donovan Trading

Sector: Retail Region: East of England Revenue: £20M to £30M

Dotdigital

www.dotdigitalgroup.com Sector: Information Technology Region: London Revenue: £20M to £30M

Dragon Infrastructure Solutions

www.utilituinfrastructure.co.uk Sector: Oil & Gas Region: South East England Revenue: £10M to £20M

Duchy Homes

www.duchuhomes.com Sector: Engineering & Construction Region: Yorkshire and the Humber Revenue: £10M to £20M

Dudman

www.dudmangroup.co.uk Sector: Engineering & Construction Region: South East England Revenue: £10M to £20M

Dura Beds

www.durabeds.co.uk Sector Retail Region: Yorkshire and the Humber Revenue: £10M to £20M

Durbin

www.durbin.co.uk Sector: Healthcare Region: London Revenue: £50M to £75M

Dutton Builders Merchants

www.duttonbuildersmerchants.com Sector: Building Materials Region: North West England Revenue: £10M to £20M

DVS

www.dvs.co.uk Sector: Retail Region: Wales Revenue: £10M to £20M

DWS Bodyworks

www.dws-bodyworks.co.uk Sector: Motor Vehicle Retail Region: East of England Revenue: £50M to £75M

E-Leather

www.eleathergroup.com Sector: Textile Manufacturing Region: East of England Revenue: £10M to £20M

ECL Civil Engineering

www.eclcivils.co.uk Sector: Engineering & Construction Region: East of England Revenue: £30M to £40M

Earn Extra

www.earnextra.org.uk Sector: Employment Services Region: Yorkshire and the Humber Revenue: £10M to £20M

Earthport

www.earthport.com Sector: Information Technology Region: London Revenue: £10M to £20M

Easi Rent

www.easirent.com Sector: Automotive Region: North West England Revenue: £10M to £20M

Ebac

www.ebac.com Sector: Manufacturing Region: North East England Revenue: £10M to £20M

Ebecs Ltd

www.ebecs.com Sector: Information Technology Region: East Midlands Revenue: £20M to £30M

Eccleston Homes

www.ecclestonhomes.com Sector: Engineering & Construction Region: North West England Revenue: £6M to £10M

Ecotricity Group Ltd pg 112

www.ecotricitu.co.uk Sector: Oil & Gas Support Services Region: South West England Revenue: £100M to £150M

ECS

www.ecs.co.uk Sector: Information Technology Region: Scotland Revenue: £40M to £50M

Edenhouse

www.edenhousesolutions.co.uk Sector: Professional Services Region: West Midlands Revenue: £30M to £40M

Edgbaston Investment Partners

www.edgbastonip.com Sector: Financial Services Region: London Revenue: £10M to £20M

EDM

www.edmgroup.com Sector: Professional Services Region: London Revenue: £50M to £75M

Efficio LLP

www.efficioconsulting.com Sector: Professional Services Region: London Revenue: £30M to £40M

Egertons Recovery

www.egertonsrecovery.com Sector: Motor Vehicle Retail Region: North West England Revenue: £10M to £20M

Elmdene International Ltd

www.elmdene.co.uk Sector: Manufacturing Region: South East England Revenue: £10M to £20M

Elmgrove Foods Ltd

www.elmgrovefoods.com Sector: Food & Beverage Region: Northern Ireland Revenue: £30M to £40M

Elstead Lighting

www.elsteadlighting.com Sector: Manufacturing Region: South East England Revenue: £6M to £10M

Fmico

www.emico.co Sector: Engineering & Construction Region: East of England Revenue: £20M to £30M

Emitex

www.emitex.co.uk Sector: Electronic Engineering Region: North West England Revenue: £20M to £30M

Emmett

www.emmettuk.com Sector: Farming & Fisheru Region: East Midlands Revenue: £50M to £75M

Emtec Group

www.emtecgroup.co.uk Sector: Building & Landscape Services Region: Scotland Revenue: £40M to £50M

Encore Personnel

www.encorepersonnel.co.uk Sector: Employment Services Region: East Midlands Revenue: £50M to £75M

End

www.endclothing.co.uk Sector: Retail Region: North East England Revenue: £20M to £30M

Endava

www.endava.co.uk Sector: Professional Services Region: London Revenue: £75M to £100M

Engage Partners Ltd

www.engageeducation.co.uk Sector Education Region: East of England Revenue: £30M to £40M

Engenda Group

www.engenda-group.com Sector: Engineering & Construction Region: North West England Revenue: £40M to £50M

Environmental Engineering (UK) Ltd

www.environmental-engineering.co.uk Sector: Engineering & Construction Region: North West England Revenue: £10M to £20M

ePayMe

www.epayme.co.uk Sector: Professional Services Region: London Revenue: £10M to £20M

Equal Experts

www.equalexperts.com Sector: Information Technology Region: London Revenue: £30M to £40M

Equinox Global

www.equinoxglobal.com Sector: Financial Services Region: London Revenue: £6M to £10M

Eraomed Plc

www.ergomedplc.com Sector: Pharmaceuticals & Biotechnology Region: South East England Revenue: £30M to £40M

Ersq

www.ersq.co.uk Sector: Employment Services Region: London Revenue: £20M to £30M

ESP Group

www.the-espgroup.com Sector: Travel Region: Yorkshire and the Humber Revenue: £50M to £75M

Essensys

www.essensus.co.uk Sector: Information Technology Region: London Revenue: £10M to £20M

Etc. Venues

www.etcvenues.co.uk Sector: Real Estate Region: London Revenue: £30M to £40M

eTech

www.etech.net Sector: Information Technology Region: West Midlands Revenue: £6M to £10M

ETM Contractors

www.etmcontractors.co.uk Sector: Engineering & Construction Region: South West England Revenue: £10M to £20M

Eurocell

www.eurocell.co.uk Sector: Retail Region: East Midlands Revenue: £150M to £200M

Evalueserve

www.evalueserve.com Sector: Research Region: East of England Revenue: £10M to £20M

Evergood Associates Ltd

Sector: Employment Services Region: East of England Revenue: £20M to £30M

Everuman Media Group Plc

www.everymancinema.com Sector: Leisure Region: London Revenue: £20M to £30M

www.evogreen.co.uk Region: East of England Revenue: £6M to £10M

Evolution Funding pg 58

Sector: Financial Services Region: East Midlands Revenue: £30M to £40M

Sector: Employment Services Revenue: £100M to £150M

Executive Serviced Apartments

Sector: Accomodation Region: South East England Revenue: £6M to £10M

Exemplar

Region: London Revenue: £6M to £10M

www.expd8.co.uk Sector: Advertising & Marketing Region: South West England Revenue: £10M to £20M

Expert Group

Sector: Employment Services Region: Wales Revenue: £6M to £10M

Express Vending Group

www.evergoodassociates.co.uk

Evo Green

Sector: Engineering & Construction

www.evolutionfunding.com

Exchequer Solutions Ltd

www.exchequersolutions.co.uk Region: North West England

www.esa-ltd.co.uk

www.exemplar.co.uk Sector: Engineering & Construction

Expd8

www.expertgroupukltd.co.uk

www.expressvending.co.uk Sector: Food & Beverage Region: East of England Revenue: £20M to £30M

Faircloth Construction Ltd

www.faircloth.co.uk Sector: Engineering & Construction Region: South East England Revenue: £20M to £30M

Falcon Green

www.falcongreen.co.uk Sector: Employment Services Region: London Revenue: £10M to £20M

Falcon Group

www.falcongrp.com Sector: Financial Services Region: London Revenue: £6M to £10M

Falcon Tower Crane Services

www.falconcranes.co.uk Sector: Rental & Leasing Region: East of England Revenue: £20M to £30M

Falko

www.falko.com Sector: Transportation Services Region: East of England Revenue: £30M to £40M

Fasset www.fasset.co.uk Sector: Professional Services Region: South East England Revenue: £20M to £30M

Fastflow

www.fastflow.co.uk Sector: Engineering & Construction Region: North East England Revenue: £50M to £75M

FPCR

www.fpcr.co.uk Sector: Professional Services Region: East Midlands Revenue: £6M to £10M

Fern Tradina www.ferntrading.com

Sector: Financial Services Region: London Revenue: £100M to £150M

Fever-Tree Drinks pg 40

www.fever-tree.com Sector: Food & Beverage Region: London Revenue: £50M to £75M

FGD Ltd

www.fqdltd.co.uk Sector: Building Materials Region: West Midlands Revenue: £10M to £20M

Fileturn

www.fileturn.co.uk Sector: Building & Landscape Services Region: South East England Revenue: £30M to £40M

First Derivatives

www.firstderivatives.com Sector: Professional Services Region: Northern Ireland Revenue: £100M to £150M

First Mile pg 111

www.first-mile.co.uk Sector: Waste Management Region: London Revenue: £10M to £20M

First Property Group Plc

www.fprop.com Sector: Real Estate Region: London Revenue: £10M to £20M

FK Group www.fkgroup.co.uk Sector: Engineering & Construction Region: North West England Revenue: £40M to £50M

Flame Homeware www.flamehomeware.com Sector: Wholesale Region: Wales Revenue: £10M to £20M

Flixmedia Ltd

www.flixmedia.co.uk Sector: Advertising & Marketing Region: London Revenue: £6M to £10M

Flowgroup

www.flowgroup.uk.com Sector: Electronic Engineering Region: North West England Revenue: £40M to £50M

Flowrite Refrigeration Holdings Ltd www.flowriteservicesltd.co.uk

Sector: Professional Services Region: South East England Revenue: £10M to £20M

124

Forces Mutual

www.forcesmutual.org Sector: Insurance Region: West Midlands Revenue: £6M to £10M

Fordway Solutions Ltd

www.fordway.com Sector: Professional Services Region: South East England Revenue: £10M to £20M

Forest Fuels

www.forestfuels.co.uk Sector: Wholesale Region: South West England Revenue: £6M to £10M

Forever Enterprises

www.foreverenterprises.net Sector: Plastic Manufacturing & engineering Region: London Revenue: £10M to £20M

Formation Group

www.formationgroupplc.com Sector: Engineering & Construction Region: London Revenue: £20M to £30M

Forum Partners

www.forumpartners.com Sector: Financial Services Region: London Revenue: £6M to £10M

Foundation Piling

www.foundation-piling.co.uk Sector: Building & Landscape Services Region: West Midlands Revenue: £10M to £20M

Frank Recruitment Group

www.frankgroup.com Sector: Professional Services Region: North East England Revenue: £75M to £100M

Frederic Smart

www.frederic-smart.co.uk Sector: Farming & Fishery Region: East of England Revenue: £30M to £40M

Fresh Insurance Group

www.fresh.co.uk Sector: Insurance Region: West Midlands Revenue: £10M to £20M

Fresh Start Recruitment

www.fsr.uk.com Sector: Employment Services Region: East Midlands Revenue: £10M to £20M

Freshlinc

www.freshlinc.com Sector: Transportation Region: East Midlands Revenue: £75M to £100M

Frontier International (UK) Ltd

www.frontierinternational.co Sector: Oil & Gas Support Services Region: Scotland Revenue: £20M to £30M

Fuel Recruitment

www.fuelrecruitment.co.uk Sector: Employment Services Region: West Midlands Revenue: £20M to £30M

Fundamental Media

www.fundamentalmedia.net Sector: Advertising & Marketing Region: London Revenue: £30M to £40M

Funding Circle

www.fundingcircle.com Sector: Financial Services Region: London Revenue: £10M to £20M

Futureheads

www.wearefutureheads.co.uk Sector: Employment Services Region: London Revenue: £10M to £20M

G

G-Research

www.gresearch.co.uk Sector: Financial Services Region: London Revenue: £20M to £30M

G. Webb Haulage

www.gwebb.uk.com Sector: Transportation Services Region: East of England Revenue: £10M to £20M

G's Global

www.gs-fresh.com Sector: Farming & Fishery Region: East of England Revenue: £30M to £40M

G&P Quality Knowledge Service

www.gpqm.com Sector: Professional Services Region: West Midlands Revenue: £30M to £40M

G2 Energy

www.g2energy.co.uk Sector: Electronic Engineering Region: South East England Revenue: £30M to £40M

Galaxy Asset Management

www.galaxymanagers.com Sector: Financial Services Region: London Revenue: £6M to £10M

Gama Aviation

www.gamaaviation.com Sector: Transportation Services Region: South East England Revenue: £150M to £200M

Gaming Realms pg 88

www.gamingrealms.com Sector: Information Technology Region: London Revenue: £20M to £30M

GBG

www.gbgplc.com/uk Sector: Professional Services Region: North West England Revenue: £50M to £75M

GCH Capital Ltd

www.gchcapital.co.uk Sector: Manufacturing Region: London Revenue: £50M to £75M

Gear4Music

www.gear4musicplc.com Sector: Retail Region: Yorkshire and the Humber Revenue: £30M to £40M

Geary's Bakery

www.gearysbakeries.co.uk Sector: Food & Beverage Region: East Midlands Revenue: £10M to £20M

Gem Partnership

www.gempartnership.com Sector: Employment Services Region: North East England Revenue: £10M to £20M

Gen2

www.gen2.ac.uk Sector: Employment Services Region: North West England Revenue: £20M to £30M

Genpact

www.genpact.com Sector: Financial Services Region: London Revenue: £30M to £40M

Giant Group

www.giantprecision.com Sector: Employment Services Region: London Revenue: £50M to £75M

Gill Aggregates

www.gillaggregates.com Sector: Building Materials Region: South East England Revenue: £10M to £20M

GKFX

www.gkfx.co.uk Sector: Financial Services Region: London Revenue: £50M to £75M

GKR Scaffolding Ltd

www.gkrscaffolding.co.uk Sector: Building & Landscape Services Region: South East England Revenue: £20M to £30M

Global Autocare

www.globalautocare.co.uk Sector: Motor Vehicle Retail Region: Yorkshire and the Humber Revenue: £10M to £20M

Go Ape

www.goape.co.uk Sector: Leisure Region: East of England Revenue: £20M to £30M

Goldcrest

www.goldcrestland.com Sector: Engineering & Construction Region: London Revenue: £20M to £30M

Golden Bear pg 46

www.goldenbeartoys.com Sector: Retail Region: West Midlands Revenue: £10M to £20M

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Goldentree Financial Services Plc

www.goldentreefs.co.uk Sector: Financial Services Region: North West England Revenue: £10M to £20M

Goldmore Asset Management

www.goldmore.co.uk Sector: Financial Services Region: South East England Revenue: £50M to £75M

Good Energy pg 110

www.goodenergu.co.uk Sector: Oil & Gas Support Services Region: South West England Revenue: £50M to £75M

GPF Lewis Plc

www.qpflewis.com Sector: Engineering & Construction Region: East of England Revenue: £10M to £20M

Grant Property

www.grantproperty.com Sector: Real Estate Region: Scotland Revenue: £6M to £10M

Gravitas Recruitment Group Ltd

www.gravitasrecruitmentgroup.com Sector: Employment Services Region: London Revenue: £20M to £30M

Green Man Gamina

www.greenmangaming.com Sector: Information Technology Region: London Revenue: £20M to £30M

Greencroft Bottling

www.areencroftbottlina.co.uk Sector: Food & Beverage Region: North East England Revenue: £40M to £50M

GreenMech

www.areenmech.co.uk Sector: Manufacturing Region: West Midlands Revenue: £10M to £20M

Greenrau

www.greenray.com Sector: Oil & Gas Region: East Midlands Revenue: £20M to £30M

GreenTech

www.greentechplc.co.uk Sector: Information Technology Region: South East England Revenue: £50M to £75M

Griffin Markets

www.griffinmarkets.com Sector: Financial Services Region: London Revenue: £6M to £10M

Grindeus Solicitors Ltd

www.grindeys.co.uk Region: West Midlands Revenue: £20M to £30M

Gtech pg 68

Sector: Electronic Manufacturing Region: West Midlands Revenue: £50M to £75M

GTL

www.qtl-europe.com Sector: Telecommunications Region: East of England Revenue: £20M to £30M

Region: London Revenue: £10M to £20M

Guardian Global Technologies Ltd

Region: Wales

www.guestline.com Sector: Information Technologu Region: West Midlands Revenue: £10M to £20M

Gymbox pq 32

Sector: Leisure Region: London

Sector: Professional Services

www.gtech.co.uk

Guaranteed Asphalt Ltd

www.quaranteedasphalt.com Sector: Engineering & Construction

www.ggtg.net Sector: Oil & Gas Support Services Revenue: £6M to £10M

Guestline

www.qumbox.com Revenue: £10M to £20M

Hadrian Healthcare Group

www.hadrianhealthcare.co.uk Sector: Residential Care Region: North East England Revenue: £6M to £10M

Hales Group

www.halesgroup.co.uk Sector: Employment Services Region: East of England Revenue: £20M to £30M

Ham Baker Group

www.hambakergroup.com Sector: Manufacturing Region: West Midlands Revenue: £20M to £30M

Happen

www.happen.com Sector: Advertising & Marketing Region: London Revenue: £6M to £10M

Hardyman Group Ltd

www.hardyman-group.co.uk Sector: Engineering & Construction Region: West Midlands Revenue: £10M to £20M

Harper Group Plc

www.harpergroup.co.uk Sector: Engineering & Construction Region: West Midlands Revenue: £20M to £30M

Harron Homes

www.harronhomes.com Sector: Engineering & Construction Region: Yorkshire and the Humber Revenue: £75M to £100M

Harwood Wealth Management Group

www.harwoodwealth.co.uk Sector: Financial Services Region: South East England Revenue: £6M to £10M

Hatstand

www.hatstand.com Sector: Financial Services Region: London Revenue: £20M to £30M

Hayward Transport

www.jhayward.co.uk Sector: Transportation Services Region: Yorkshire and the Humber Revenue: £10M to £20M

Healthaid

www.healthaid.co.uk Sector: Retail Region: London Revenue: £10M to £20M

Healthtemps Ltd

www.healthtemps.co.uk Sector: Employment Services Region: South East England Revenue: £6M to £10M

Heathcotes Group

www.heathcotes.net Sector: Healthcare Region: East Midlands Revenue: £6M to £10M

Heatherwick Studio Ltd

www.heatherwick.com Sector: Architecture & Engineering Region: London Revenue: £10M to £20M

Helios Underwritina

www.huwplc.com Sector: Professional Services Region: London Revenue: £10M to £20M

Help Your Claim

www.helpyourclaim.com Sector: Financial Services Region: North West England Revenue: £10M to £20M

Hemnall

Sector: Engineering & Construction Region: East of England Revenue: £6M to £10M

Hengoed Park

www.hengoedpark.com Sector: Residential Care Region: West Midlands Revenue: £6M to £10M

Henry Construction

www.henruconstruction.co.uk Sector: Engineering & Construction Region: London Revenue: £50M to £75M

Here

www.hereweare.org.uk Sector: Healthcare Region: South East England Revenue: £20M to £30M

Hevey

www.hevey.co.uk Sector: Building Materials Region: East Midlands Revenue: £20M to £30M

HFD Group

www.hfdgroup.com Sector: Real Estate Region: Scotland Revenue: £10M to £20M

Higgidy

www.higgidy.co.uk Sector: Food & Beverage Region: South East England Revenue: £20M to £30M

Highgrove Beds

www.highgrovebeds.co.uk Sector: Retail Region: Yorkshire and the Humber Revenue: £10M to £20M

Highway Stops Retail

www.highwaustops.co.uk Sector: Retail Region: London Revenue: £20M to £30M

HK Foods

www.hkfoods.co.uk Sector: Food & Beverage Region: West Midlands Revenue: £6M to £10M

HLM Architects

www.hlmarchitects.com Sector: Architecture & Engineering Region: London Revenue: £10M to £20M

Hoare Lea

www.hoarelea.com Sector: Engineering & Construction Region: South West England Revenue: £10M to £20M

Hodason Sauers

www.hodgson-sayers.co.uk Sector: Engineering & Construction Region: North East England Revenue: £10M to £20M

Holovis

www.holovis.com Sector: Manufacturing Region: East Midlands Revenue: £10M to £20M

Hooked on Fish

www.hooked-on-fish.co.uk Sector: Farming & Fishery Region: Yorkshire and the Humber Revenue: £30M to £40M

Hopkins Homes

www.hopkinshomes.co.uk Sector: Engineering & Construction Region: East of England Revenue: £75M to £100M

Horizon Asset

www.horizon-asset.co.uk Sector: Financial Services Region: London Revenue: £50M to £75M

Host Capital

www.hostcapital.com Sector: Financial Services Region: London Revenue: £6M to £10M

Houlder Ltd

www.houlderltd.com Sector: Engineering & Construction Region: London Revenue: £30M to £40M

House Buyer Bureau

www.housebuuerbureau.co.uk Sector: Real Estate Region: East Midlands Revenue: £40M to £50M

www.hslchairs.com Sector: Retail Region: Yorkshire and the Humber Revenue: £30M to £40M

HTG Trading

www.htgtrading.co.uk Sector: Wholesale Region: East of England Revenue: £10M to £20M

Hub West Scotland

www.hubwestscotland.co.uk Sector: Engineering & Construction Region: Scotland Revenue: £50M to £75M

Huddersfield Commercials

www.huddersfieldcommercialsltd.co.uk Sector: Automotive Region: Yorkshire and the Humber Revenue: £40M to £50M

Human Support Group

www.humansupportgroup.co.uk Sector: Residential Care Region: North West England Revenue: £20M to £30M

Humberside Aggregates

www.humberside-aggregates.com Sector: Building materials Region: Yorkshire and the Humber Revenue: £10M to £20M

Hutton Group

www.hutton-aroup.co.uk Sector: Specialist Construction Region: East of England Revenue: £50M to £75M

Hydes

www.hydesbrewery.com Sector: Food & Beverage Region: North West England Revenue: £20M to £30M

I-Paue

www.i-paye.com Sector: Employment Services Region: North West England Revenue: £40M to £50M

ICG Medical

www.icg-medical.com Sector: Healthcare Region: London Revenue: £75M to £100M

ICP

www.icpnet.com Sector: Advertising & Marketing Region: London Revenue: £6M to £10M

ID Medical

www.id-medical.com Sector: Employment Services Region: South East England Revenue: £100M to £150M

Ideagen Plc pg 90

www.ideagen.com Sector: Information Technologu Region: East Midlands Revenue: £10M to £20M

Ikon Finance

www.ikonfinance.com Sector: Financial Services Region: London Revenue: £6M to £10M

Immunocore

www.immunocore.com Sector: Pharmaceuticals & Biotechnology Region: South East England Revenue: £10M to £20M

Imperial Corporate Events

www.imperial.events Sector: Advertising & Marketing Region: East Midlands Revenue: £10M to £20M

Impresario

www.impresariofestivals.co.uk Sector: Media Region: London Revenue: £20M to £30M

In Touch Games

www.intouchgames.co.uk Sector: Leisure Region: West Midlands Revenue: £20M to £30M

In Touch With Bricks

www.intouchwithbricks.co.uk Sector: Building Materials Region: North West England Revenue: £20M to £30M

In Vino Veritas Ltd

www.ivvltd.com Sector: Food & Beverage Region: West Midlands Revenue: £100M to £150M

Inception Ventures Group

www.inception-group.com Sector: Leisure Region: London Revenue: £6M to £10M

Industria Personnel Services Ltd

www.industria-jobs.co.uk Sector: Employment Services Region: East Midlands Revenue: £20M to £30M

Industrial Cleaning Equipment Ltd

www.ice-clean.com Sector: Professional Services Region: South East England Revenue: £10M to £20M

Infinity

www.infinitysdc.net Sector: Information Technology Region: South East England Revenue: £20M to £30M

Inland Homes

www.inlandhomes.co.uk Sector: Engineering & Construction Region: South East England Revenue: £100M to £150M

Inntel

www.inntel.co.uk Sector: Professional Services Region: East of England Revenue: £10M to £20M

Inoapps

www.inoapps.com Sector: Information Technology Region: Scotland Revenue: £20M to £30M

Inspired Energy Solutions

www.inspiredenergy.co.uk Sector: Professional Services Region: North West England Revenue: £10M to £20M

Instant Offices (Holdings) Ltd

www.instantoffices.com Sector: Professional Services Region: London Revenue: £40M to £50M

Instinctif

www.instinctif.com Sector: Professional Services Region: London Revenue: £40M to £50M

Intelliflo

www.intelliflo.co.uk Sector: Information Technology Region: London Revenue: £10M to £20M

Intelligent Services

www.intelligentservicesgroup.com Sector: Real Estate Region: North East England Revenue: £6M to £10M

International Packaging

www.interpak.com Sector: Plastic Manufacturing & Engineering Region: East of England Revenue: £10M to £20M

Investis

www.investis.com Sector: Information Technology Region: London Revenue: £20M to £30M

Invicta IT

www.invictait.com Sector: Information Technology Region: South East England Revenue: £10M to £20M

Iprs Group Ltd

www.iprsgroup.com Sector: Healthcare Region: East of England Revenue: £10M to £20M

Ixxus

www.ixxus.com Sector: Publishing Region: London Revenue: £10M to £20M

J K R Contractors Ltd

www.jkrcontractors.com Sector: Engineering & Construction Region: Scotland Revenue: £10M to £20M

J R Smart

www.jrsmart.com Sector: Engineering & Construction Region: Wales Revenue: £10M to £20M

J. Ollif & Son Ltd

www.ollif.co.uk Sector: Building & Landscape Services Region: London Revenue: £10M to £20M

JCRA Group Ltd

www.jcragroup.com Sector: Financial Services Region: London Revenue: £10M to £20M

JD Classics pg 103

www.jdclassics.net Sector: Retail Region: East of England Revenue: £100M to £150M

Jennings Building & Civil Engineering Ltd

www.jenningsbce.co.uk Sector: Engineering & Construction Region: Wales Revenue: £10M to £20M

Jerram Falkus

www.jerramfalkus.com Sector: Engineering & Construction Region: London Revenue: £50M to £75M

Jestic

www.jestic.co.uk Sector: Manufacturing Region: South East England Revenue: £20M to £30M

Jetline Holidays

www.jetlinetravel.com Sector: Travel Region: London Revenue: £30M to £40M

Jhoots Pharmacy

www.jhootspharmacy.co.uk Sector: Pharmaceuticals & Biotechnology Region: West Midlands Revenue: £10M to £20M

John Adams Leisure Ltd

www.johnadams.co.uk Sector: Wholesale Region: East of England Revenue: £20M to £30M

John F Hunt

www.johnfhunt.co.uk Sector: Engineering & Construction Region: East of England Revenue: £75M to £100M

John Flowers Ltd

www.johnflowers.co.uk Sector: Building & Landscape Services Region: North East England Revenue: £10M to £20M

Joie

www.joiebaby.com Sector: Retail Region: London Revenue: £10M to £20M

Jointing Tech

www.jointingtech.co.uk Sector: Electronic Engineering Region: South East England Revenue: £20M to £30M

Jones

www.jbhl.co.uk Sector: Engineering & Construction Region: Wales Revenue: £10M to £20M

Junction 4 Pallets

www.junction4pallets.co.uk Sector: Wholesale Region: Yorkshire and the Humber Revenue: £6M to £10M

Just Develop It

www.justdevelop.it Sector: Financial Services Region: South East England Revenue: £10M to £20M

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www.cenkos.com

Just Eat pg 33

www.just-eat.co.uk Sector: Food & Beverage Region: East of England Revenue: £200M to £250M



Kavanagh Motor Group

www.kavanaghmotorgroup.co.uk Sector: Motor Vehicle Retail Region: London Revenue: £10M to £20M

Kaue Aluminium Ltd

www.kayealu.co.uk Sector: Metal Manufacturing & Engineering Region: Yorkshire and the Humber Revenue: £50M to £75M

Kent Periscopes Ltd

www.kentperiscopes.co.uk Sector: Manufacturing Region: Wales Revenue: £6M to £10M

Keu Retirement Solutions

www.keyretirement.co.uk Sector: Professional Services Region: North West England Revenue: £30M to £40M

Keystone Developments

www.keustonedevelopments.co.uk Sector: Engineering & Construction Region: East Midlands Revenue: £40M to £50M

132

www.kgd.co.uk Sector: Manufacturing Region: West Midlands Revenue: £10M to £20M

Kiltearn Partners

www.kiltearnpartners.com Sector: Financial Services Region: Scotland Revenue: £6M to £10M

Kinaxia Logistics

www.kinaxia.co.uk Sector: Transportation Region: North West England Revenue: £10M to £20M

Kindertons

www.kindertons.co.uk Sector: Financial Services Region: North West England Revenue: £75M to £100M

King Construction

www.kinaconstruction.co.uk Sector: Engineering & Construction Region: North West England Revenue: £10M to £20M

Kinadom

www.kingdom.co.uk Sector: Securitu Region: North West England Revenue: £50M to £75M

www.kkfinefoods.co.uk Sector: Food & Beverage Region: Wales Revenue: £30M to £40M

Knights of Old Group

www.knightsofoldgroup.com Region: East Midlands Revenue: £50M to £75M

www.kobaltmusic.co.uk Sector: Media Region: London Revenue: £150M to £200M

www.kooltrade.co.uk Sector: Retail Revenue: £10M to £20M

Kromek pg 69

& Engineering Region: North East England Revenue: £6M to £10M

KW Bell Group

Region: South West England Revenue: £30M to £40M

L Lunch (Plant Hire

Sector: Rental & Leasing

Revenue: £50M to £75M

LJ Fairburn and Son Ltd

www.lifairburnpoultru.co.uk

Sector: Farming & Fishery

Region: East Midlands

Revenue: £50M to £75M

La Fosse Associates

Revenue: £30M to £40M

www.lailasfinefoods.co.uk

Region: North West England

www.lanchesterwinecellars.com

Region: North East England

Landhold Developments

Revenue: £30M to £40M

Revenue: £20M to £30M

Sector: Food & Beverage

Revenue: £20M to £30M

Lanchester Wines

Sector: Wholesale

www.landhold.com

Sector: Real Estate

Region: London

Lanes Group

www.lanesgroup.com

Sector: Building &

Laptop Outlet

Sector: Retail

Region: London

Landscape services

Region: Yorkshire and the Humber

Revenue: £100M to £150M

www.laptopoutlet.co.uk

Revenue: £10M to £20M

www.larkinsurance.co.uk

Revenue: £20M to £30M

Sector: Insurance

Region: London

Laila's Fine Foods

Sector: Employment Services

www.lafosse.com

Region: London

& Haulage) Ltd

www.l-lunch.com

Region: London

кк

Sector: Transportation Services

Kobalt Music

Kooltrade

Region: North West England

www.kromek.com Sector: Metal Manufacturing

www.kwbell.co.uk Sector: Engineering & Construction

Laser Quantum

www.laserquantum.com Sector: Manufacturing Region: North West England Revenue: £10M to £20M

Lawrence David Ltd

www.lawrencedavid.co.uk Sector: Automotive Region: East of England Revenue: £50M to £75M

Learning Technologies Group Plc

www.ltaplc.com Sector: Information Technology Region: London Revenue: £10M to £20M

Lee Baron Group Ltd

www.leebaron.com Sector: Real Estate Region: London Revenue: £10M to £20M

Leisure Pass Group

www.leisurepassgroup.com Sector: Leisure Region: London Revenue: £50M to £75M

Lewis

www.teamlewis.com Sector: Advertising & Marketing Region: London Revenue: £40M to £50M

Liason

www.liaisonfs.com Sector: Professional Services Region: West Midlands Revenue: £10M to £20M

Lime Wood Group pq104

www.limewoodgroup.co.uk Sector: Leisure Region: South East England Revenue: £10M to £20M

Linaro Ltd

www.linaro.org Sector: Information Technology Region: East of England Revenue: £40M to £50M

Lindsell Train

www.lindselltrain.com Sector: Financial Services Region: London Revenue: £30M to £40M

Linear

www.linearinvestment.com Sector: Financial Services Region: London Revenue: £10M to £20M

Lingfield Park Resort

www.lingfieldpark.co.uk Sector: Leisure Region: South East England Revenue: £20M to £30M

Lioncourt Homes

www.lioncourthomes.co.uk Sector: Real Estate Region: West Midlands Revenue: £40M to £50M

Liontrust

www.liontrust.co.uk Sector: Financial Services Region: London Revenue: £30M to £40M

Liquid Personnel

www.liquidpersonnel.com Sector: Employment Services Region: North West England Revenue: £75M to £100M

Little Tiger

www.littletigerpress.com Sector: Publishing Region: London Revenue: £10M to £20M

Livedrive

www.livedrive.com Sector: Information Technology Region: London Revenue: £10M to £20M

Living Care

www.livingcare.co.uk Sector: Healthcare Region: Yorkshire and the Humber Revenue: £6M to £10M

Llanmoor Homes

www.llanmoor-homes.com Sector: Real Estate Region: Wales Revenue: £20M to £30M

Loaf pq 49

www.loaf.com Sector: Retail Region: London Revenue: £20M to £30M

Lodge Park Holdings Ltd

www.lodgepark.uk.com Sector: Engineering & Construction Region: East Midlands Revenue: £10M to £20M

Lognet

www.lognet-systems.com Sector: Professional Services Region: South East England Revenue: £10M to £20M

London & Country

www.landc.co.uk Sector: Financial Services Region: South West England Revenue: £30M to £40M

Lone Star Funds

www.lonestarfunds.com Sector: Financial Services Region: London Revenue: £20M to £30M

Lothian Electric Machines Ltd

www.lemac.com Sector: Manufacturing Region: Scotland Revenue: £10M to £20M

Lowri Beck

www.lowribeck.co.uk Sector: Professional Services Region: North West England Revenue: £40M to £50M

LP4C

www.londonproperties4cash.com Sector: Financial Services Region: London Revenue: £50M to £75M

LSE Retail Group

www.lseretailgroup.co.uk Sector: Retail Region: North West England Revenue: £10M to £20M

Luceco

www.luceco.com Sector: Manufacturing Region: West Midlands Revenue: £100M to £150M

Lumi

www.lumiglobal.com Sector: Information Technology Region: South East England Revenue: £10M to £20M

Lundy Projects

www.lundy-projects.co.uk Sector: Engineering & Construction Region: North West England Revenue: £20M to £30M

Mind Gum

www.uk.themindgym.com Sector: Professional Services Region: London Revenue: £10M to £20M

M Seven Real Estate

www.m7re.co.uk Sector: Real Estate Region: London Revenue: £10M to £20M

Maats Tech Ltd

www.maats.co.uk Sector: Engineering & Construction Region: South East England Revenue: £30M to £40M

Mac Roofing And Contracting Ltd

www.macroofing.com ector: Engineering & Construction Region: North West England Revenue: £20M to £30M

Mac-Interiors

www.mac-interiors.com Sector: Engineering & Construction Region-London Revenue: £30M to £40M

Mac's Truck Sales Ltd

www.macstrucks.co.uk Sector: Transportation Region: Yorkshire and the Humber Revenue: £20M to £30M

Madigangill

www.madigangill.co.uk Sector: Engineering & Construction Region: London Revenue: £40M to £50M

Madison Drinks Compnay

www.madisondrinks.co.uk Sector: Food & Beverage Region: London Revenue: £10M to £20M

Magal Engineering www.magal.co.uk

Sector: Metal Manufacturing & Engineering Region: South East England Revenue: £50M to £75M

Maama

www.magmaceramics.com Sector: Manufacturing Region: Yorkshire and the Humber Revenue: £10M to £20M

Maidenwau

www.maidenwau.com Sector: Real Estate Region: London Revenue: £6M to £10M

MainPay

www.mainpay.co.uk Sector: Financial Services Region: Yorkshire and the Humber Revenue: £20M to £30M

Maintel

www.maintel.co.uk Sector: Information Technology Region: London Revenue: £50M to £75M

Majedie Asset Management

www.majedie.com Sector: Financial Services Region: London Revenue: £100M to £150M

Management Resource Solutions

www.mrsplc.net Sector: Minina Region: South East England Revenue: £10M to £20M

Manorview

www.manorviewhotels.co.uk Sector: Leisure Region: Scotland Revenue: £6M to £10M

Mansion House Consulting www.mansion-house.co.uk

Sector: Financial Services Region-London Revenue: £20M to £30M

Mark Allen Group

www.markallengroup.com Sector: Professional Services Region: London Revenue: £20M to £30M

Lark

Mark Thompson Transport

www.markthompsontransport.co.uk Sector: Transportation Region: North West England Revenue: £10M to £20M

Marlborough

www.marlboroughfunds.com Sector: Financial Services Region: North West England Revenue: £50M to £75M

Marlico

www.marlico.co.uk Sector: Food & Beverage Region: South West England Revenue: £20M to £30M

Maru Katrantzou

www.marykatrantzou.com Sector: Retail Region: London Revenue: £10M to £20M

Maylim

www.maylim.co.uk Sector: Engineering & Construction Region: London Revenue: £20M to £30M

McCarthys

www.mccarthygroup.co.uk Sector: Engineering & Construction Region: West Midlands Revenue: £6M to £10M

MCCGLC

www.mccglc.com Sector: Advertising & Marketing Region: London Revenue: £6M to £10M

Media 10 Ltd

www.media-ten.com Sector: Advertising & Marketing Region: East of England Revenue: £30M to £40M

Media Circus Group Ltd

www.mediacircusgroup.com Sector: Advertising & Marketing Region: London Revenue: £20M to £30M

Medigold Health

www.medigold-health.com Sector: Healthcare Region: East Midlands Revenue: £10M to £20M

Mellors Group Events

www.mellorsgroup.com Sector: Leisure Region: East Midlands Revenue: £10M to £20M

Merchant Place Developments

www.merchantdevelopments.com Sector: Engineering & Construction Region: London Revenue: £40M to £50M

Metapack

www.metapack.com Sector: Financial Services Region: London Revenue: £20M to £30M

Metro Bank

www.metrobankonline.co.uk Sector: Financial Services Region: London Revenue: £150M to £200M

Mezzanine International

www.mezzanine.co.uk Sector: Engineering & Construction Region: South East England Revenue: £10M to £20M

Mick George

www.mickgeorge.com Sector: Waste Management Region: East of England Revenue: £75M to £100M

Midas Underwriting

www.midasuw.com Sector: Financial Services Region: East of England Revenue: £20M to £30M

Millane Contract Services Ltd

www.millane.ltd.uk Sector: Engineering & Construction Region: East of England Revenue: £10M to £20M

Millennium Ladieswear Manufacturers

Sector: Manufacturing Region: East of England Revenue: £20M to £30M

Mimecast

www.mimecast.com Sector: Information Technology Region: London Revenue: £75M to £100M

Missguided

www.missguided.co.uk Sector: Retail Region: North West England Revenue: £75M to £100M

Miura Systems

www.miurasystems.com Sector: Information Technology Region: South East England Revenue: £20M to £30M

MJ Church

www.mjchurch.com Sector: Waste Management Region: South West England Revenue: £40M to £50M

MJL Group

www.mjl-ltd.com Sector: Engineering & Construction Region: South West England Revenue: £30M to £40M

Mleszko

www.mleczkodelikatesy.com Sector: Food & Beverage Region: London Revenue: £20M to £30M

MMC Management

www.mmc-management.co.uk Sector: Employment Services Region: North West England Revenue: £6M to £10M

Modebest

www.modebest.co.uk Sector: Engineering & Construction Region: London Revenue: £75M to £100M

Modern Tyres

www.moderntyres.com Sector: Retail Region: Northern Ireland Revenue: £10M to £20M

Molson

www.molsongroup.co.uk Sector: Engineering & Construction Region: South West England Revenue: £75M to £100M

Mondrian Investment Partners Ltd

www.mondrian.com Sector: Financial Services Region: London Revenue: £10M to £20M

Moneu

www.money.co.uk Sector: Financial Services Region: South West England Revenue: £20M to £30M

Monica Vinader Ltd pg 48

www.monicavinader.com Sector: Retail Region: East of England Revenue: £10M to £20M

Monopro

Sector: Real Estate Region: London Revenue: £6M to £10M

Montpeliers

www.montpeliers.co.uk Sector: Leisure Region: Scotland Revenue: £10M to £20M

Moran Logistics

www.moranlogistics.co.uk Sector: Transportation Services Region: East Midlands Revenue: £40M to £50M

Morses Club

www.morsesclub.com Sector: Financial Services Region: Yorkshire and the Humber Revenue: £75M to £100M

Mortgage Advice Bureau

www.mortgageadvicebureau.com Sector: Financial Services Region: East Midlands Revenue: £75M to £100M

Motion Picture Solutions pg 92

www.motionpicturesolutions.com Sector: Arts Region: London Revenue: £10M to £20M

Motor Parts Direct

www.mpdonline.co.uk Sector: Retail Region: East of England Revenue: £50M to £75M

MPE

www.mpb.co.uk Sector: Engineering & Construction Region: East Midlands Revenue: £50M to £75M

MPM

www.mpmproducts.co.uk Sector: Veterinary Region: North West England Revenue: £20M to £30M

MSI Group

www.msigroupltd.com Sector: Employment Services Region: London Revenue: £50M to £75M

Multistar Container Transport Ltd

www.multistar.com Sector: Transportation Region: North West England Revenue: £6M to £10M

Mundy Cruising

www.mundycruising.co.uk Sector: Travel Region: London Revenue: £10M to £20M

A world leading IPO market

£5.5bn

2016 saw a total of £5.5bn raised through IPOs on the Main Market and AIM

65

There were 65 IPOs in 2016

39%

The 38 companies that floated on AIM ended the year up more than 39% on average

78%

78% of 2016 IPOs have ended the year above their IPO price

5

Equity deals in London raised over £1bn in 2016

38

38 IPOs on AIM compared to 31 in 2015



MWR Infosecurity Ltd

www.mwrinfosecurity.com Sector: Security Region: South East England Revenue: £10M to £20M



NAL Developments Ltd

www.nal.ltd.uk Sector: Manufacturing Region: West Midlands Revenue: £10M to £20M

Nasco

www.nasco-uk.com Sector: Wholesale Region: London Revenue: £20M to £30M

Nasstar

www.nasstar.com Sector: Information Technology Region: West Midlands Revenue: £10M to £20M

Nationwide Concreting

www.nationwideconcreting.co.uk Sector: Engineering & Construction Region: South East England Revenue: £6M to £10M

Native Land

www.native-land.com Sector: Real Estate Region: London Revenue: £6M to £10M

Natural Kitchen

www.thenaturalkitchen.com Sector: Food & Beverage Region: London Revenue: £6M to £10M

Natural Selection Foods

www.evolutionfoods.co.uk Sector: Food & Beverage Region: West Midlands Revenue: £20M to £30M

Natural World Products Ltd

www.nwp-recycle.com Sector: Waste Management Region: Northern Ireland Revenue: £20M to £30M

Natures-Menu

Sector: Food & Beverage Region: East of England Revenue: £20M to £30M

NDC Polipak

Sector: Plastic Manufacturing & Engineering Region: West Midlands Revenue: £10M to £20M

Nectere

Sector: Professional Services Region: West Midlands Revenue: £20M to £30M

Neptune

www.neptune.com Sector: Retail Revenue: £30M to £40M

Netdimensions

www.netdimensions.com Sector: Information Technology Region: London Revenue: £6M to £10M

Sector: Telecommunications Revenue: £10M to £20M

Neville

www.nevilleuk.com Sector: Food & Beverage Region: London Revenue: £10M to £20M

New World Builders

www.newworldbuilders.co.uk Sector: Engineering & Construction Region: East of England Revenue: £10M to £20M

www.newspace.co.uk Sector: Manufacturing Region: South West England Revenue: £10M to £20M

Newton Trailers

www.newtontrailers.com Sector: Rental & Leasing Region: East of England

Newvoicemedia Ltd

www.newvoicemedia.com Sector: Information Technology Region: South East England Revenue: £10M to £20M



www.naturesmenu.co.uk

www.ndcpolipak.com

www.nectere.ora

Region: South West England

Network Telecom

www.networktelecom.co.uk Region: West Midlands

Newspace Containers Ltd

Revenue: £20M to £30M

Revenue: £10M to £20M



Nexus

Sector: Insurance

Region: London

Nicholsons

& Engineering

www.nexusunderwriting.com

Revenue: £10M to £20M

www.nicholsons.co.uk

Revenue: £6M to £10M

Sector: Farming & Fishery

Region: West Midlands

Revenue: £6M to £10M

Nicolas James Group

Region: South West England

Revenue: £10M to £20M

Sector: Manufacturing

Region: South East England

Revenue: £75M to £100M

Sector: Engineering & Construction

Nickrick Farms

www.nia.co.uk

Niftulift

www.niftulift.org

Nitritex Ltd

NJC

www.nitritex.com

Sector: Manufacturing

Region: East of England

Revenue: £10M to £20M

www.notjustcleaning.co.uk

Sector: Professional Services

Region: South East England

Sector: Metal Manufacturing

Region: North East England

NMC Surfacing

www.nmcsurfacing.co.uk Sector: Engineering & Construction Region: Yorkshire and the Humber Revenue: £10M to £20M

NMS International Group

www.nmsigrp.com Sector: Information Technology Region: East Midlands Revenue: £10M to £20M

North Atlantic Drilling

www.nadlcorp.com Sector: Oil & Gas Support Services Region: Scotland Revenue: £50M to £75M

North West Tools

www.entus.co.uk Sector: Wholesale Region: North West England Revenue: £10M to £20M

Northern Offshore (UK) Ltd

www.northernoffshorelimited.com Sector: Oil & Gas Support Services Region: London Revenue: £50M to £75M

Nostrum Group

www.nostrumgroup.com Sector: Information Technology Region: Yorkshire and the Humber Revenue: £6M to £10M

Notcutts

www.notcutts.co.uk Sector: Retail Region: East of England Revenue: £6M to £10M

NRL GROUP

www.nrl.co.uk Sector: Employment Services Region: North West England Revenue: £150M to £200M

NSC Global

www.nscglobal.com Sector: Information Technology Region: London Revenue: £100M to £150M

Nucleus Financial

www.nucleusfinancial.com Sector: Financial Services Region: Scotland Revenue: £20M to £30M

Numeric Futures Holdings Ltd

www.numericfutures.co.uk Sector: Telecommunications Region: West Midlands Revenue: £10M to £20M

Nursing 2000 Ltd

www.nursing2000.co.uk Region: London Revenue: £10M to £20M

O'Halloran & O'Brien

www.ohob.com Region: London Revenue: £200M to £250M

Oakford Homes

www.oakfordhomes.co.uk Sector: Real Estate Region: South East England Revenue: £10M to £20M

www.oaklandsconstruction.com Sector: Engineering & Construction Region: Yorkshire and the Humber Revenue: £6M to £10M

www.oakleafpartnership.com Sector: Professional Services Region: London Revenue: £6M to £10M

Oakley Capital

www.oakleycapital.co.uk Sector: Financial Services Region: London Revenue: £20M to £30M

OBG

www.obq.co.uk Sector: Pharmaceuticals & Biotechnologu Region: North West England Revenue: £20M to £30M

Objectivity

www.objectivity.co.uk Sector: Professional Services Region: West Midlands Revenue: £10M to £20M

OC Sport www.ocsport.com

Sector: Advertising & Marketing Region: London Revenue: £10M to £20M

OCSL

www.ocsl.co.uk Sector: Information Technology Region: South East England Revenue: £75M to £100M

www.octopusinvestments.com Sector: Financial Services Region: London Revenue: £100M to £150M

www.od-group.com Sector: Engineering & Construction Region: London Revenue: £30M to £40M

Oil NRG

www.oilnrg.co.uk Sector: Oil & Gas Region: North East England Revenue: £50M to £75M

Sector: Telecommunications Region: South East England Revenue: £20M to £30M

Oliver Bonas pg 47

Sector: Retail Region: London Revenue: £30M to £40M

Sector: Manufacturing Revenue: £20M to £30M

Onboard Corrugated Ltd

Revenue: £10M to £20M

Sector: Advertising & Marketing Region: London Revenue: £10M to £20M

One Group Construction

www.onegroupconstruction.com Sector: Engineering & Construction Region: East of England Revenue: £100M to £150M

Onecom

www.onecom.co.uk Sector: Telecommunications Region: South East England Revenue: £50M to £75M

Onepost

www.onepost.co.uk Sector: Postal Services Region: South West England Revenue: £50M to £75M

OpenX

www.openx.com Sector: Information Technologu Region: London Revenue: £50M to £75M

Optal

www.optal.com Sector: Information Technology Region: London Revenue: £50M to £75M

Opus 2 International

www.opus2.com Sector: Legal & Accounting Region: London Revenue: £10M to £20M

Orbital Education

www.orbitaleducation.com Sector: Education Region: North West England Revenue: £10M to £20M

Orbital Equipment

www.orbitalequipment.co.uk Sector: Engineering & Construction Region: East of England Revenue: £10M to £20M

Orbital Payroll Group

www.orbitalservices.co.uk Sector: Professional Services Region: Yorkshire and the Humber Revenue: £10M to £20M

Orchard Valley Foods

www.orchard-valleu.co.uk Sector: Food & Beverage Region: West Midlands Revenue: £20M to £30M

Origin

www.originbifolds.com Sector: Architecture & Engineering Region: East of England Revenue: £10M to £20M

Orlebar Brown Ltd www.orlebarbrown.co.uk

Sector: Retail Region: London Revenue: £10M to £20M

Oaklands Construction

Oakleaf

Sector: Employment Services



Sector: Engineering & Construction



Octopus Investments

OD Group

Olive www.olive.co.uk

www.oliverbonas.com

Omar Group Ltd

www.omar.co.uk Region: East of England

www.onboardcorrugated.com Sector: Manufacturing Region: West Midlands

Once Upon A Time www.onceuponlondon.com





Osprey

www.ospreyeurope.com Sector: Residential Care Region: South West England Revenue: £20M to £30M

Outreach

www.outreachltd.co.uk Sector: Engineering & Construction Region: Scotland Revenue: £10M to £20M

OX Group

www.oxtools.co.uk Sector: Manufacturing Region: London Revenue: £10M to £20M

Oxford Capital Partners Holdings Ltd

www.oxcp.com Sector: Financial Services Region: South East England Revenue: £6M to £10M

Oxford PharmaGenesis

www.pharmagenesis.com Sector: Pharmaceuticals & Biotechnology Region: South East England Revenue: £10M to £20M

Oxford Policy Management

www.opml.co.uk Sector: Professional Services Region: South East England Revenue: £40M to £50M



P. Flannery Plant Hire (Oval) Ltd

www.flanneryplanthire.com Sector: Transportation Region: London Revenue: £40M to £50M

PAW Structures

www.pawstructures.com
Sector: Metal Manufacturing
& Engineering
Region: Yorkshire and the Humber
Revenue: £10M to £20M

PJ Brown (Construction) Ltd

www.pjbrown.co.uk Sector: Engineering & Construction Region: South East England Revenue: £30M to £40M

Pacific Produce

www.pacificproduce.co.uk Sector: Food & Beverage Region: South East England Revenue: £30M to £40M

Paine Manwaring

www.painemanwaring.com Sector: Professional Services Region: South East England Revenue: £10M to £20M

Pakeeza

www.pakeeza.co.uk Sector: Food & Beverage Region: North West England Revenue: £20M to £30M

Palace Capital

www.palacecapitalplc.com Sector: Real Estate Region: London Revenue: £10M to £20M

Paladone

www.paladone.com Sector: Retail Region: South East England Revenue: £10M to £20M

Palletforce

www.palletforce.com Sector: Transportation Services Region: West Midlands Revenue: £100M to £150M

Palringo

www.palringo.com Sector: Information Technology Region: North East England Revenue: £6M to £10M

Paneltx

www.paneltex.co.uk Sector: Transportation Region: Yorkshire and the Humber Revenue: £40M to £50M

Panther group

www.panthergroup.co.uk Sector: Transportation Services Region: East Midlands Revenue: £20M to £30M

Paperhat group

www.paperhatgroup.com Sector: Media Region: London Revenue: £10M to £20M

Paragon Interiors Group Plc

www.paragonplc.com Sector: Engineering & Construction Region: East Midlands Revenue: £40M to £50M

Parcel2Go

www.p2g.com Sector: Transportation Services Region: North West England Revenue: £40M to £50M

Pario Group

www.pariogroup.co.uk Sector: Employment Services Region: London Revenue: £10M to £20M

Parkerau

www.parkeray.co.uk Sector: Engineering & Construction Region: London Revenue: £50M to £75M

Parvus Asset Management

Sector: Financial Services Region: London Revenue: £50M to £75M

Paumentsense Ltd

www.paymentsense.co.uk Sector: Information Technology Region: London Revenue: £20M to £30M

Perform

www.performgroup.co.uk Sector: Media Region: London Revenue: £200M to £250M

Personal Group Holdings Plc pg 91

www.personal-group.co.uk Sector: Employment Services Region: South East England Revenue: £50M to £75M

Petrotechnics

www.petrotechnics.com Sector: Information Technology Region: Scotland Revenue: £10M to £20M

PGL

www.pgl.co.uk Sector: Leisure Region: Wales Revenue: £10M to £20M

PGR Builders & Timber Merchants

www.pgrtimber.co.uk Sector: Building materials Region: East of England Revenue: £20M to £30M

PH Property Holdings

www.phph.co.uk Sector: Engineering & Construction Region: North West England Revenue: £10M to £20M

PHMG

www.phmg.com Sector: Advertising & Marketing Region: North West England Revenue: £20M to £30M

Pho

www.phocafe.co.uk Sector: Food & Beverage Region: London Revenue: £10M to £20M

Phoenix Learning & Care

www.phoenixlearningcare.co.uk Sector: Education Region: South West England Revenue: £6M to £10M

Picksons

www.picksons.co.uk Sector: Retail Region: South West England Revenue: £10M to £20M

Piers Meadows Recruitment

www.piersmeadows.co.uk Sector: Employment Services Region: London Revenue: £10M to £20M

Pipers Crisps pg 39

www.piperscrisps.com Sector: Food & Beverage Region: Yorkshire and the Humber Revenue: £6M to £10M

Pixel Inspiration

www.pixelinspiration.co.uk Sector: Media Region: London Revenue: £6M to £10M

PJ Care

www.pjcare.co.uk Sector: Healthcare Region: South East England Revenue: £10M to £20M

Plan B Healthcare

www.planbhealth.co.uk Sector: Employment Services Region: London Revenue: £20M to £30M

Plan B Professional Services

www.myplanb.it Sector: Financial Services Region: Scotland Revenue: £10M to £20M

PMweb

www.pmwebprint.com Sector: Printing Region: North West England Revenue: £10M to £20M

POD Point pg 108

www.pod-point.com Sector: Automotive Region: London Revenue: £6M to £10M

Polaris Britain

www.polarisbritain.com Sector: Motor Vehicle Retail Region: West Midlands Revenue: £10M to £20M

Pollock Lifts

www.pollocklifts.co.uk Sector: Manufacturing Region: Northern Ireland Revenue: £10M to £20M

Porchester Equity

www.porchesterequity.com Sector: Financial Services Region: South East England Revenue: £100M to £150M

Port Haven Care Homes

www.porthaven.co.uk Sector: Residential Care Region: North West England Revenue: £20M to £30M

Porta Romana

www.portaromana.com Sector: Retail Region: South East England Revenue: £10M to £20M

Portland Fuel

www.portland-fuel.co.uk Sector: Oil & Gas Region: Yorkshire and the Humber Revenue: £20M to £30M

Powakaddy

www.powakaddy.co.uk Sector: Retail Region: South East England Revenue: £6M to £10M

Premier Logistics

www.premier-logistics.co.uk Sector: Transportation Services Region: East Midlands Revenue: £10M to £20M

Premier Technical Services Group Plc

www.ptsg.co.uk Sector: Building & Landscape Services Region: Yorkshire and the Humber Revenue: £20M to £30M

Premiership Rugby

www.premiershiprugby.com Sector: Leisure Region: London Revenue: £50M to £75M

Preqin Holding Ltd

www.preqin.com Sector: Financial Services Region: London Revenue: £10M to £20M

Prestige Recruitment www.prestige-recruitment.com

Sector: Employment Services Region: Yorkshire and the Humber Revenue: £30M to £40M

Prime Education

www.primeeducation.com Sector: Education Region: South East England Revenue: £30M to £40M

Primrose

www.primrose.co.uk Sector: Retail Region: South East England Revenue: £40M to £50M

Princes Gate

www.princesgate.com Sector: Food & Beverage Region: Wales Revenue: £10M to £20M

Principle Healthcare

www.principlehealthcare.com Sector: Manufacturing Region: Yorkshire and the Humber Revenue: £20M to £30M

Proactis

www.proactis.co.uk Sector: Professional Services Region: Yorkshire and the Humber Revenue: £10M to £20M

Procam Television Ltd

www.procam.tv Sector: Media Region: London Revenue: £10M to £20M

Project One

www.projectone.com Sector: Professional Services Region: North West England Revenue: £20M to £30M

Property Recycling

www.propertyrecycling.co.uk Sector: Building & Landscape Services Region: East of England Revenue: £6M to £10M

Proseal

www.proseal.com Sector: Manufacturing Region: North West England Revenue: £30M to £40M

Prosight

www.prosightspecialty.com Sector: Insurance Region: London Revenue: £6M to £10M

Proximo

www.proximo.co.uk Sector: Insurance Region: North West England Revenue: £20M to £30M

Public Sewer Services

www.publicsewerservices.co.uk Sector: Waste Management Region: East of England Revenue: £6M to £10M



Q A Weldtech pg 70

www.qaweldtech.co.uk Sector: Engineering & Construction Region: North East England Revenue: £10M to £20M

139

Qdos

www.qdosconsulting.com Sector: Insurance Region: East Midlands Revenue: £6M to £10M

Omac Construction Ltd

www.qmacconstruction.com Sector: Engineering & Construction Region: Northern Ireland Revenue: £10M to £20M

Qmetric Group

www.qmetric.co.uk Sector: Insurance Region: London Revenue: £20M to £30M

QTS Group

www.qtsgroup.com Sector: Engineering & Construction Region: Scotland Revenue: £50M to £75M

Qualitysave

www.qualitysave.co.uk Sector: Retail Region: North West England Revenue: £50M to £75M

Quartix

www.quartix.net Sector: Information Technology Region: Wales Revenue: £10M to £20M

Quixant Plc

www.quixant.com Sector: Information Technology Region: East of England Revenue: £20M to £30M



RACS Group Compliance

www.racsgroup.com Sector: Professional Services Region: South West England Revenue: £100M to £150M

Radmat Building Products

www.radmat.com Sector: Engineering & Construction Region: East Midlands Revenue: £20M to £30M

Raeburn Brick

www.raeburnbrick.co.uk Sector: Manufacturing Region: Scotland Revenue: £10M to £20M

Rambus Ecebs

www.ecebs.com Sector: Information Technology Region: Scotland Revenue: £20M to £30M

Rapha

www.rapha.cc Sector: Retail Region: London Revenue: £30M to £40M

RCL

www.rclservices.com Sector: Building & Landscape Services Region: East of England Revenue: £10M to £20M

Reach Active

www.reachactive.com Sector: Engineering & Construction Region: East of England Revenue: £20M to £30M

Recroot

www.recroot.net Sector: Employment Services Region: East of England Revenue: £10M to £20M

Red Box Recorders

www.redboxrecorders.com Sector: Telecommunications Region: East Midlands Revenue: £10M to £20M

Red Recruitment

www.red-recruitment.com Sector: Employment Services Region: Wales Revenue: £10M to £20M

Red Snapper Recruitment Ltd

www.redsnappergroup.co.uk Sector: Employment Services Region: London Revenue: £20M to £30M

RedstoneConnect pg 93

www.redstoneconnectplc.com Sector: Information Technology Region: London Revenue: £40M to £50M

Redwood

www.redwoodpartners.com Sector: Employment Services Region: London Revenue: £10M to £20M

Reel Cinemas (Europe) Ltd

www.reelcinemas.co.uk Sector: Leisure Region: East Midlands Revenue: £10M to £20M

Reflex

www.reflexvans.com Sector: Transportation Services Region: London Revenue: £10M to £20M

Regal Crown Logistics

www.regalcrown.co.uk Sector: Transportation Services Region: North West England Revenue: £20M to £30M

Reliable Contractors Ltd

www.reliablecontractors.co.uk Sector: Employment Services Region: South East England Revenue: £20M to £30M

Renaker Build Ltd

www.renakerbuild.com Sector: Engineering & Construction Region: North West England Revenue: £50M to £75M

Renal Services pg 56

www.renalservices.com Sector: Healthcare Region: London Revenue: £6M to £10M

Renshaw Bay

www.renshawbay.com Sector: Financial Services Region: London Revenue: £6M to £10M

Repl Group Worldwide Ltd

www.replconsulting.co.uk Sector: Professional Services Region: West Midlands Revenue: £6M to £10M

Reston Waste Management

www.restonwaste.co.uk Sector: Waste Management Region: London Revenue: £10M to £20M

Restore Document Management

www.restore.co.uk Sector: Professional Services Region: South East England Revenue: £75M to £100M

Retro Apparels

Sector: Wholesale Region: London Revenue: £10M to £20M

Revcap

www.revcap.co.uk Sector: Financial Services Region: London Revenue: £6M to £10M

RFS

www.rfsgroup.net Sector: Financial Services Region: South West England Revenue: £10M to £20M

Rhc Care

www.rhcare.co.uk Sector: Healthcare Region: North West England Revenue: £6M to £10M

RΙ

www.research-instruments.com Sector: Pharmaceuticals & Biotechnology Region: South West England Revenue: £10M to £20M

Richardson Hotels

www.richardsonhotels.co.uk Sector: Leisure Region: North West England Revenue: £10M to £20M

Right Choice

www.rcib.co.uk Sector: Insurance Region: London Revenue: £10M to £20M

Ripe Now

www.ripenow.co.uk Sector: Food & Beverage Region: East Midlands Revenue: £20M to £30M

RJM International

www.rjm-international.com Sector: Manufacturing Region: South East England Revenue: £10M to £20M

RO Group

www.rogroup.co.uk Sector: Real Estate Region: East of England Revenue: £50M to £75M

Roc Technologies

www.roctechnologies.com Sector: Information Technology Region: South East England Revenue: £10M to £20M



Rock Civil Engineering

www.rockcivils.com Sector: Engineering & Construction Region: East Midlands Revenue: £10M to £20M

Roe Timberframe

www.roeltd.co.uk Sector: Engineering & Construction Region: South East England Revenue: £10M to £20M

Roman Originals

www.romanoriginals.co.uk Sector : Retail Region : West Midlands Revenue : £50 to £75M

Rotamead

www.rotamead.co.uk Sector: Building & Landscape Services Region: East of England Revenue: £10M to £20M

Roundel

www.roundelkitchens.co.uk Sector: Manufacturing Region: North East England Revenue: £10M to £20M

Roythornes Solicitors

www.roythorne.co.uk Sector: Legal & Accounting Region: East Midlands Revenue: £10M to £20M

RP2

www.rp2-global.com Sector: Advertising & Marketing Region: East of England Revenue: £40M to £50M

Rudolph and Hellmann Automotive

www.rh-automotive.co.uk Sector: Automotive Region: West Midlands Revenue: £30M to £40M

Runnymede Homes

www.runnymedehomes.co.uk Sector: Engineering & Construction Region: South East England Revenue: £10M to £20M

Rushton Hinchy Solictors

www.rushtonhinchy.co.uk Sector: Legal & Accounting Region: North West England Revenue: £6M to £10M

Russells Contruction

www.russells-construction.co.uk Sector: Building Materials Region: North West England Revenue: £50M to £75M

Rydei

www.ryderarchitecture.com Sector: Architecture & Engineering Region: North East England Revenue: £10M to £20M



S Morris

www.smorris.co.uk Sector: Engineering & Construction Region: South West England Revenue: £20M to £30M

S&A Group

www.sagroup.co.uk Sector: Farming & Fishery Region: West Midlands Revenue: £75M to £100M

Sabre

www.sabreoceansolutions.com Sector: Transportation Services Region: Yorkshire and the Humber Revenue: £10M to £20M

Saddleback

www.saddleback.co.uk Sector: Retail Region: South West England Revenue: £10M to £20M

Sahara Presentation Systems

www.saharaplc.com Sector: Wholesale Region: South East England Revenue: £30M to £40M

Salamanca Group

www.salamanca-group.com Sector: Financial Services Region: London Revenue: £20M to £30M

Saltash

www.saltashconstruction.co.uk Sector: Engineering & Construction Region: London Revenue: £20M to £30M

Sambro www.sambro.co.uk Sector: Wholesale Region: North West England Revenue: £50M to £75M

Sanctuary Personnel

www.sanctuarypersonnel.com Sector: Employment Services Region: East of England Revenue: £100M to £150M

SC Group

www.scgroup-global.com Sector: Transportation Services Region: South West England Revenue: £20M to £30M

SCA Group

www.sca-group.com Sector: Building & Landscape Services Region: South West England Revenue: £6M to £10M

Scarsdale Vets

www.scarsdalevets.com Sector: Veterinary Region: East Midlands Revenue: £6M to £10M

Scott Parnell

www.scottparnell.com Sector: Manufacturing Region: East of England Revenue: £10M to £20M

Scotts of Thrapston

www.scottsofthrapston.co.uk Sector: Manufacturing Region: East Midlands Revenue: £10M to £20M

SDH Project Services

www.sdh-ps.com Sector: Engineering & Construction Region: Yorkshire and the Humber Revenue: £6M to £10M

Seasalt

www.seasaltcornwall.co.uk Sector: Retail Region: South West England Revenue: £20M to £30M

Sedacol

www.sedalcol.com Sector: Food & Beverage Region: Yorkshire and the Humber Revenue: £50M to £75M

Select Health Care Ltd

www.selecthealthcare.co.uk Sector: Healthcare Region: West Midlands Revenue: £10M to £20M

Sense

www.sense-network.co.uk Sector: Professional Services Region: North West England Revenue: £20M to £30M

Seraphine

www.seraphine.com Sector: Retail Region: London Revenue: £10M to £20M

Sertec pg 53

www.sertec.co.uk Sector: Metal Manufacturing & Engineering Region: West Midlands Revenue: £150M to £200M

Service Care Solutions

www.servicecare.org.uk Sector: Employment Services Region: North West England Revenue: £30M to £40M

SevenCapital

www.sevencapital.co.uk Sector: Real Estate Region: London Revenue: £20M to £30M

SG Technologies

www.sgtec.com Sector: Manufacturing Region: London Revenue: £10M to £20M

Shawbrook Bank

www.shawbrook.co.uk Sector: Financial Services Region: East of England Revenue: £200M to £250M

Shepley Spring

www.shepleyspring.co.uk Sector: Food & Beverage Region: Yorkshire and the Humber Revenue: £10M to £20M

Shires Equestrian

www.shiresequestrian.com Sector: Retail Region: West Midlands Revenue: £10M to £20M

Shoryu Ramen

www.shoryuramen.com Sector: Food & Beverage Region: London Revenue: £6M to £10M

Signal House Group

www.collis.uk Sector: Engineering & Construction Region: East Midlands Revenue: £10M to £20M

Signature Care Homes

www.signature-care-homes.co.uk Sector: Residential Care Region: South East England Revenue: £6M to £10M

Simco External Framing Solutions

www.simcoefs.com Sector: Engineering & Construction Region: West Midlands Revenue: £20M to £30M

Simplexity Travel

www.simplexitytravel.com Sector: Travel Region: London Revenue: £6M to £10M

Simplify Digital

www.simplifydigital.net Sector: Professional Services Region: London Revenue: £20M to £30M

Skills Travel Ltd

www.skillsholidays.co.uk Sector: Travel Region: East Midlands Revenue: £10M to £20M

Sky Lord Travel

www.skylordtravel.com Sector: Travel Region: London Revenue: £50M to £75M

Skyscanner

www.skyscanner.net Sector: Information Technology Region: London Revenue: £100M to £150M

Smart Solutions Recruitment

www.smartsr.co.uk Sector: Employment Services Region: Wales Revenue: £75M to £100M

SMS Plc www.sms-plc.com

Sector: Professional Services Region: Scotland Revenue: £50M to £75M

Solo Rail Solutions

www.solorail.com Sector: Transportation Services Region: West Midlands Revenue: £6M to £10M

Sorbon Estate

www.sorbonestates.com Sector: Real Estate Region: South East England Revenue: £150M to £200M

Souk Management

www.soukmanagement.co.uk Sector: Financial Services Region: London Revenue: £40M to £50M

Source Personnel Ltd T/A Source and Lipton Fleming

www.wearesource.co.uk Sector: Employment Services Region: London Revenue: £10M to £20M

South Coast Building Supplies

www.scbs.ltd Sector: Retail Region: South West England Revenue: £6M to £10M

Spark Energy pg 81

www.sparkenergy.co.uk Sector: Oil & Gas Region: Scotland Revenue: £100M to £150M

Spark44

www.spark44.com Sector: Advertising & Marketing Region: London Revenue: £40M to £50M

Specialist People Services Group Ltd

www.spsgroup.uk.com Sector: Employment Services Region: Yorkshire and the Humber Revenue: £30M to £40M

Spectra Packaging

www.spectra-packaging.co.uk Sector: Manufacturing Region: East of England Revenue: £6M to £10M

Spectrum Premier Homes

www.spectrumpremierhomes.com Sector: Engineering & Construction Region: South West England Revenue: £20M to £30M

Spencer Ogden Ltd

www.spencer-ogden.com Sector: Employment Services Region: London Revenue: £75M to £100M

Speratus Group

www.thesperatusgroup.com Sector: Employment Services Region: Scotland Revenue: £6M to £10M

Spigen

www.spigen.co.uk Sector: Retail Region: London Revenue: £6M to £10M

Springhill Care Group Ltd

www.springhillcare.net Sector: Residential Care Region: North West England Revenue: £6M to £10M

143



Sprue Aegis Plc

www.sprueaegis.com Sector: Wholesale Region: London Revenue: £75M to £100M

SRC Aggregates

www.srcaggregates.co.uk Sector: Engineering & Construction Region: East of England Revenue: £20M to £30M

SRS Rail System Ltd

www.srsrailuk.co.uk Sector: Transportation Services Region: East Midlands Revenue: £10M to £20M

St Pier Group

www.stpier.co.uk Sector: Real Estate Region: South East England Revenue: £10M to £20M

Stackright

www.stackright.com Sector: Engineering & Construction Region: North West England Revenue: £10M to £20M

Stanmore

www.stanmoreltd.co.uk Sector: Engineering & Construction Region: London Revenue: £100M to £150M

Stapem Offshore

www.stapem-offshore.fr Sector: Oil & Gas Support Services Region: London Revenue: £10M to £20M

Stephill Generators

www.stephill-generators.co.uk Sector: Manufacturing Region: East Midlands Revenue: £10M to £20M

Steve Hoskin Construction Ltd

www.shc-ltd.co.uk Sector: Engineering & Construction Region: South West England Revenue: £40M to £50M

Stonewood Builders www.stonewoodbuilders.co.uk

Sector: Engineering & Construction Region: South West England Revenue: £10M to £20M

Storefield Aggregates

www.storefield.co.uk Sector: Building Materials Region: East Midlands Revenue: £10M to £20M

Story Contracting Ltd

www.storycontracting.com Sector: Engineering & Construction Region: North West England Revenue: £50M to £75M

STR Group

www.strgroup.co.uk Sector: Employment Services Region: South East England Revenue: £40M to £50M

Strata

www.strataproducts.co.uk Sector: Manufacturing Region: East Midlands Revenue: £20M to £30M

Strategic Team Group

www.strategicteamgroup.com Sector: Real Estate Region: Yorkshire and the Humber Revenue: £50M to £75M

Streamline Shipping Group

www.streamlineshippinggroup.com Sector: Transportation Services Region: Scotland Revenue: £40M to £50M

Strongvox

www.strongvox.co.uk Sector: Engineering & Construction Region: South West England Revenue: £30M to £40M

Studwelders

www.studwelders.co.uk Sector: Metal manufacturing & Engineering Region: Wales Revenue: £30M to £40M

Summerleaze

www.summerleaze.co.uk Sector: Building Materials Region: South East England Revenue: £20M to £30M

Surepharm

www.surepharm.com Sector: Manufacturing Region: East Midlands Revenue: £10M to £20M

Surf Bay Leisure

www.surfbayleisure.co.uk Sector: Leisure Region: South West England Revenue: £20M to £30M

Swan Staff Recruitment Ltd

www.swanstaff.co.uk Sector: Employment Services Region: South East England Revenue: £10M to £20M

Swift

www.swiftgroup.co.uk Sector: Retail Region: Yorkshire and the Humber Revenue: £200M to £250M

Switch Concepts Ltd

www.switchconcepts.com Sector: Information Technology Region: London Revenue: £30M to £40M

Sygnature Discovery

www.sygnaturediscovery.com Sector: Pharmaceuticals & Biotechnology Region: East Midlands Revenue: £10M to £20M



T & R Precision Engineering Ltd

www.trprecision.co.uk Sector: Architecture & Engineering Region: North West England Revenue: £6M to £10M

T2 Group

www.t2group.co.uk Sector: Employment Services Region: Wales Revenue: £10M to £20M

Talon

www.talonoutdoor.com Sector: Advertising & Marketing Region: London Revenue: £100M to £150M

Tamar Energy

www.tamarenergy.org Sector: Waste Management Region: London Revenue: £6M to £10M

Tangle Teezer

www.tangleteezer.com Sector: Retail Region: London Revenue: £20M to £30M

Tanglewood Care Homes

www.tanglewoodcarehomes.co.uk Sector: Residential Care Region: East Midlands Revenue: £6M to £10M

Tardis Environmental UK

www.tardishire.co.uk Sector: Waste Management Region: West Midlands Revenue: £10M to £20M

Team 17

www.team17.com Sector: Information Technology Region: Yorkshire and the Humber Revenue: £10M to £20M

Tech21

www.tech21.com Sector: Information Technology Region: London Revenue: £50M to £75M

Techflow Marine

www.techflowmarine.com Sector: Oil & Gas Support Services Region: North East England Revenue: £10M to £20M

Teclon (UK)

www.teclonuk.com Sector: Transportation Services Region: London Revenue: £40M to £50M

Tetronics International

www.tetronics.com Sector: Waste Management Region: London Revenue: £10M to £20M

Thai Leisure Group

www.thaileisuregroup.co.uk Sector: Food & Beverage Region: Yorkshire and the Humber Revenue: £20M to £30M

The7Stars pg 27

www.the7stars.co.uk Sector: Media Region: London Revenue: £200M to £250M

The Advantage Travel Partnership

www.advantagetravelcentres.com Sector: Travel Region: London Revenue: £10M to £20M

Welcome to ORB

ORB, the Order book for Retail Bonds from London Stock Exchange, gives companies – from ambitious SMEs to large multinationals – access to the capital they need for growth. As the UK's only regulated retail bond platform, it enables businesses to access additional investors and an entirely new source of funding. With ORB, you can take the direct route to a high profile liquid market – and a wider investment audience.

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londonstockexchange.com/orbguide



The Bread Factory

www.breadltd.co.uk Sector: Food & Beverage Region: London Revenue: £50M to £75M

The Breakfast Club pg 98

www.thebreakfastclubcafes.com Sector: Food & Beverage Region: London Revenue: £6M to £10M

The Cambridge Strategu

www.thecambridgestrategy.com Sector: Financial Services Region: London Revenue: £10M to £20M

The Chesterford Group

www.tcg-ltd.co.uk Sector: Food & Beverage Region: East of England Revenue: £10M to £20M

The City Pub Company West

www.citypubcompanywest.com Sector: Food & Beverage Region: London Revenue: £10M to £20M



Sector: Leisure Region: East Midlands Revenue: £10M to £20M

The Coleman Group

www.coleman-co.com Sector: Engineering & Construction Region: West Midlands Revenue: £30M to £40M

The Contact Companu

www.tcc.co.uk Sector: Professional Services Region: North West England Revenue: £10M to £20M

The Event Business pg 101

www.theeventbusiness.co.uk Sector: Advertising & Marketing Region: South East England Revenue: £10M to £20M

The Foodfellas

www.thefoodfellas.co.uk Sector: Food & Beverage Region: London

Revenue: £40M to £50M





The Coaching Inn Group

www.theframeworks.com Sector: Advertising & Marketing Region: South East England Revenue: £6M to £10M

The Frameworks

The Furniture Practice

www.thefurniturepractice.com Sector: Building & Landscape Services Region: London Revenue: £10M to £20M

The Gym Group

www.thegymgroup.com Sector: Retail Region: London Revenue: £50M to £75M

The Harris Partnership

www.harrispartnership.com Sector: Architecture & Engineering Region: Yorkshire and the Humber Revenue: £10M to £20M

The Hoxton

www.thehoxton.com Sector: Leisure Region: London Revenue: £20M to £30M

The Livesey Shoe Company

www.liveseyshoe.co.uk Sector: Retail Region: North West England Revenue: £10M to £20M

The Maindec Group

www.mcsa.co.uk Sector: Information Technology Region: South East England Revenue: £50M to £75M

The Nexus Group

www.nexusgroup.co.uk Sector: Financial Services Region: London Revenue: £6M to £10M

The Recruitment Shop

www.therecruitmentshop.co.uk Sector: Employment Services Region: London Revenue: £10M to £20M

The Rutland Hotel

www.therutlandhotel.com Sector: Leisure Region: Scotland Revenue: £10M to £20M

Third Bridge

www.thirdbridge.com Sector: Financial Services Region: London Revenue: £30M to £40M

Thirteen Group

www.thirteengroup.co.uk Sector: Accommodation Region: North East England Revenue: £150M to £200M

Thomas Bow Citu Asphalt

www.thomashow.co.uk Sector: Engineering & Construction Region: East Midlands Revenue: £20M to £30M

Thompson Aero Seating

www.thompsonaeroseating.com Sector: Manufacturing Region: Northern Ireland Revenue: £50M to £75M

TIMco

www.timco.co.uk Sector: Wholesale Region: North West England Revenue: £20M to £30M

TJ Waste

www.tj-waste.co.uk Sector: Waste Management Region: South East England Revenue: £20M to £30M

www.tlaworldwide.com Sector: Advertising & Marketing Region: London Revenue: £30M to £40M

TMN

www.tmnltd.com Sector: Engineering & Construction Region: London Revenue: £6M to £10M

Togher Construction

www.tclonline.co.uk Sector: Engineering & Construction Region: London Revenue: £20M to £30M

Tomlinson Dairies

www.welovemilk.co.uk Sector: Food & Beverage Region: Wales Revenue: £40M to £50M

Tomrods

www.tomrods.co.uk Sector: Metal Manufacturing & Engineering Region: Yorkshire and the Humber Revenue: £50M to £75M

Tortilla

www.tortilla.co.uk Sector: Food & Beverage Region: London Revenue: £10M to £20M

Total Computers

www.totalcomputers.co.uk Sector: Information Technology Region: East Midlands Revenue: £50M to £75M

Total Motion Ltd

www.totalmotion.co.uk Sector: Transportation Region: East Midlands Revenue: £20M to £30M

Touch Associates

www.touchassociates.com Sector: Advertising & Marketing Region: South East England Revenue: £10M to £20M

Tough Construction Ltd

www.tough-construction.co.uk Sector: Engineering & Construction Region: Scotland Revenue: £30M to £40M

Toureen Group

www.toureenmangan.co.uk Sector: Building & Landscape Services Region: London Revenue: £75M to £100M

Tracsis

www.tracsis.com Sector: Transportation Services Region: Yorkshire and the Humber Revenue: £20M to £30M

Trade Van Sales

www.tradevansales.com Sector: Motor Vehicle Retail Region: East of England Revenue: £6M to £10M

Trakm8

www.trakm8.com Sector: Insurance Region: South West England Revenue: £20M to £30M

Transflex

www.transflexvehiclerental.com Sector: Rental & Leasing Region: North East England Revenue: £10M to £20M

Tredz

www.tredz.co.uk Sector: Retail Region: Wales Revenue: £20M to £30M

Tristan Capital Partners

www.tristancap.com Sector: Real Estate Region: London Revenue: £20M to £30M

Triton Construction Ltd

www.tritonconstruction.co.uk Sector: Engineering & Construction Region: Yorkshire and the Humber Revenue: £30M to £40M

Tropical Marine Centre

www.tropicalmarinecentre.co.uk Sector: Wholesale Region: East of England Revenue: £10M to £20M

TSL Projects

www.tslprojects.com Sector: Professional Services Region: South East England Revenue: £50M to £75M

TTC

www.ttc-uk.com Sector: Education Region: West Midlands Revenue: £20M to £30M

Tunnelcraft Ltd

www.tunnelcraftltd.co.uk Sector: Engineering & Construction Region: London Revenue: £40M to £50M

Turbine Efficiency

www.turbine-efficiencu.com Sector: Oil & Gas Support Services Region: Yorkshire and the Humber Revenue: £10M to £20M

www.tvbgroup.co.uk Sector: Food & Beverage Region: South West England Revenue: £20M to £30M

TXM Plant

www.txmplant.co.uk Sector: Building & Landscape Services Region: South East England Revenue: £40M to £50M

Tyne Insulation

www.tuneinsulation.co.uk Sector: Building Materials Region: Yorkshire and the Humber Revenue: £10M to £20M

Udare

www.maganumclothing.com Sector: Textile Manufacturing Region: London Revenue: £10M to £20M

Uform

www.uform.co.uk Sector: Wholesale Region: Northern Ireland Revenue: £10M to £20M

UK Parking Control

www.ukparkingcontrol.com Sector: Transportation Services Region: South East England Revenue: £10M to £20M

UK Specialist Ambulance Service

www.uksas.org Sector: Healthcare Region: London Revenue: £10M to £20M

UKF Stainless

www.ukfstainless.co.uk Sector: Metal Manufacturing & Engineering Region: West Midlands Revenue: £10M to £20M

Ultima Furniture

www.ultimafurniture.co.uk Sector: Manufacturing Region: Yorkshire and the Humber Revenue: £20M to £30M

Unique Window Systems Ltd

www.uniquewindowsystems.com Sector: Manufacturing Region: East Midlands Revenue: £10M to £20M

Unison

www.unisonltd.com Sector: Metal Manufacturing & Engineering Region: Yorkshire and the Humber Revenue: £6M to £10M

147

Urban Recruitment

www.urbanrec.co.uk Sector: Healthcare Region: London Revenue: £40M to £50M

Ustwo Fampany Ltd

www.ustwo.com Sector: Information Technology Region: London Revenue: £20M to £30M

Utilitywise

www.utilitywise.co.uk Sector: Oil & Gas Region: North East England Revenue: £50M to £75M



V Installations

www.vinstallations.co.uk Sector: Engineering & Construction Region: West Midlands Revenue: £30M to £40M

Van Elle pg 59

www.van-elle.co.uk Sector: Engineering & Construction Region: East Midlands Revenue: £75M to £100M

Vario

www.variouk.com Sector: Printing Region: South East England Revenue: £6M to £10M

Venture Life

www.venture-life.com Sector: Healthcare Region: South East England Revenue: £6M to £10M

Verne Global

www.verneglobal.com Sector: Information Technology Region: London Revenue: £6M to £10M

Vertex Pharmaceuticals Incorporated

www.vrtx.com Sector: Healthcare Region: London Revenue: £40M to £50M

Victorian Plumbing

www.victorianplumbing.com Sector: Retail Region: North West England Revenue: £40M to £50M

Vincent Stokes

www.vincentstokes.com Sector: Engineering & Construction Region: East Midlands Revenue: £10M to £20M

VIP Nursing

www.vipnursing.co.uk Sector: Healthcare Region: London Revenue: £20M to £30M

Vision

www.visionvehicles.co.uk Sector: Automotive Region: South East England Revenue: £6M to £10M

Vivalda

www.vivalda.co.uk Sector: Engineering & Construction Region: London Revenue: £20M to £30M



W Lucy & Co Ltd

www.lucygroup.com Sector: Electronic Engineering Region: South East England Revenue: £200M to £250M

Wahaca

www.wahaca.co.uk Sector: Food & Beverage Region: London Revenue: £30M to £40M

England
OM

Wallacespace

www.wallacespace.com

Sector: Real Estate

Region: London

Revenue: £6M to £10M

Walter Forshaw

www.walterforshaw.co.uk Sector: Building & Landscape Services Region: North West England Revenue: £6M to £10M

Waltermiles

www.waltermiles.com Sector: Electronic Engineering Region: East Midlands Revenue: £20M to £30M

Waltet

www.waltet.co.uk Sector: Engineering & Construction Region: South East England Revenue: £10M to £20M

Warm Welcome

www.warm-welcome-hotels.co.uk Sector: Leisure Region: South West England Revenue: £6M to £10M

Wasdell Group

www.wasdell.co.uk Sector: Pharmaceuticals & Biotechnology Region: South West England Revenue: £10M to £20M

Watchfinder (UK) Ltd www.watchfinder.co.uk Sector: Retail Region: South East England Revenue: £30M to £40M

Waymark Asset Investments Ltd

Sector: Financial Services Region: London Revenue: £10M to £20M

WCM Europe Ltd

www.wcmeurope.com Sector: Plastic Manufacturing & Engineering Region: East of England Revenue: £10M to £20M

Cream UK Ltd

www.creamuk.com Sector: Advertising & Marketing Region: London Revenue: £10M to £20M

We Are Friday Ltd

www.wearefriday.com Sector: Information Technology Region: London Revenue: £6M to £10M

We Fight Any Claim

www.wefightanyclaim.com Sector: Financial Services Region: Wales Revenue: £20M to £30M

Welbeck pg 102

www.welbeck.co.uk Sector: Real Estate Region: East Midlands Revenue: £10M to £20M

Welch And Tidy Ltd

www.welchandtidyltd.co.uk Sector: Wholesale Region: London Revenue: £20M to £30M

Wellocks

www.wellocks.co.uk Sector: Food & Beverage Region: North West England Revenue: £30M to £40M

Westmorland pg 44

www.westmorlandfamily.com Sector: Retail Region: North West England Revenue: £50M to £75M

White Meadow Furniture Ltd

www.whitemeadow.com Sector: Retail Region: East Midlands Revenue: £20M to £30M

White Oak Underwriting Agency Ltd

www.whiteoakuw.com Sector: Financial Services Region: London Revenue: £6M to £10M

Whitehouse

www.whitehouseconstruction.co.uk Sector: Engineering & Construction Region: East Midlands Revenue: £10M to £20M

Whitescape

www.whitescape.co.uk Sector: Engineering & Construction Region: South East England Revenue: £6M to £10M

WhitmanFry Wealth Management www.whitmanfru.co.uk

Sector: Financial Services Region: London Revenue: £10M to £20M

Widget

www.widget.co.uk Sector: Wholesale Region: East of England Revenue: £100M to £150M

Wiggett Homes

www.wiggett.co.uk Sector: Engineering & Construction Region: North West England Revenue: £20M to £30M

Wilder Logistics

www.wilderlogistics.com Sector: Transportation Services Region: South East England Revenue: £6M to £10M

Wilson Power Solutions Group Ltd

www.wilsonpowersolutions.co.uk Sector: Oil & Gas Support Services Region: Yorkshire and the Humber Revenue: £10M to £20M

Wilsons Carpets

www.wilsonscarpets.com Sector: Retail Region: Yorkshire and the Humber Revenue: £10M to £20M

Windmill Organics

www.windmillorganics.com Sector: Food & Beverage Region: London Revenue: £30M to £40M

Winner Recruitment

www.winnerrecruitment.co.uk Sector: Professional Services Region: West Midlands Revenue: £10M to £20M

Winning Pitch

www.winning-pitch.co.uk Sector: Professional Services Region: North West England Revenue: £10M to £20M

Woodall Nicholson

www.woodall-nicholson.co.uk Sector: Automotive Region: North West England Revenue: £30M to £40M

Woodway UK

www.woodwayuk.com Sector: Wholesale Region: East Midlands Revenue: £20M to £30M

Woodford Heating Holdings Ltd

www.woodfordheating.com Sector: Specialist Construction Region: East of England Revenue: £20M to £30M

Woodhead Construction Wo

www.robert-woodhead.co.uk Sector: Engineering & Construction Region: East Midlands Revenue: £40M to £50M

Woodland

www.woodlandni.com Sector: Manufacturing Region: Northern Ireland Revenue: £6M to £10M

Woodmace pg 71

www.woodmace.co.uk Sector: Engineering & Construction Region: South West England Revenue: £20M to £30M

World of Books

www.worldofbooks.com Sector: Retail Region: South East England Revenue: £30M to £40M

World Remit

www.worldremit.com Sector: Information Technology Region: London Revenue: £20M to £30M

World Wise Foods

Sector: Farming & Fishery Region: London Revenue: £30M to £40M

Worldwide Book Services (UK) Ltd

www.worldwidebookservices.com Sector: Leisure Region: East of England Revenue: £6M to £10M

Worldwide Recruitment Solutions

www.worldwide-rs.com Sector: Employment Services Region: North West England Revenue: £30M to £40M

Wunda Group

www.wundafloorheating.co.uk Sector: Manufacturing Region: Wales Revenue: £6M to £10M

149



Xeretec

www.xeretec.co.uk Sector: Printing Region: South East England Revenue: £50M to £75M

Xerxes Equity

www.xerxesequity.com Sector: Manufacturing Region: East Midlands Revenue: £40M to £50M

Xiros

www.xiros.eu.com Sector: Pharmaceuticals & Biotechnology Region: Yorkshire and the Humber Revenue: £10M to £20M

Xpel Marketing Ltd

www.xpelmarketing.com Sector: Manufacturing Region: North West England Revenue: £10M to £20M

Xport Sales

www.xportsales.com Sector: Wholesale Region: North West England Revenue: £10M to £20M



Yorkshire Wildlife Park

www.yorkshirewildlifepark.com Sector: Leisure Region: South East England Revenue: £10M to £20M

Your World Recruitment Group Ltd

www.yourworldrecruitmentgroup.com Sector: Employment Services Region: London Revenue: £75M to £100M

Yours Clothing

www.yoursclothing.co.uk Sector: Retail Region: East of England Revenue: £40M to £50M



Zantra Ltd

www.zantra.com Sector: Farming & Fishery Region: East of England Revenue: £20M to £30M

Zenith Wholesale

www.zenithuk.co.uk Sector: Wholesale Region: East of England Revenue: £6M to £10M

Zone pg 53

www.zonedigital.com/uk Sector: Advertising & Marketing Region: London Revenue: £10M to £20M

Zuto pg 60

www.zuto.com Sector: Automotive Region: North West England Revenue: £20M to £30M

21 Construction

www.21construction.co.uk Sector: Engineering & Construction Region: London Revenue: £10M to £20M

3V Natural Foods

www.3vnaturalfoods.com Sector: Food & Beverage Region: South East England Revenue: £20M to £30M

5 Hertford Street

www.5hertfordstreet.com Sector: Leisure Region: London Revenue: £10M to £20M



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About London Stock Exchange Group

London Stock Exchange Group (LSE.L) is an international markets infrastructure business. Its diversified global business focuses on capital formation, intellectual property and risk and balance sheet management. LSEG operates an open access model, offering choice and partnership to customers across all of its businesses. The Group can trace its history back to 1698.

The Group operates a broad range of international equity, ETF, bond and derivatives markets, including London Stock Exchange; Borsa Italiana; MTS (Europe's leading fixed income market); and Turquoise (a pan-European equities MTF). Through its platforms, LSEG offers market participants, including retail investors, institutions and SMEs unrivalled access to Europe's capital markets. The Group also plays a vital economic and social role, enabling companies to access funds for growth and development.

Through FTSE Russell, the Group is a global leader in financial indexing, benchmarking and analytic services with approximately \$10 trillion benchmarked to its indexes. The Group also provides customers with an extensive range of data services, research and analytics through Mergent, SEDOL, UnaVista. XTF and RNS.

Post trade and risk management services are a significant part of the Group's business operations. In addition to majority ownership of LCH, a multi-asset global CCP operator, LSEG owns CC&G, the Italian clearing house; Monte Titoli, a leading European custody and settlement business; and globeSettle, the Group's CSD based in Luxembourg.

LSEG is a leading developer and operator of high performance technology solutions, including trading, market surveillance and post trade systems for over 40 organisations and exchanges, including the Group's own markets. Additional services include network connectivity, hosting and quality assurance testing. MillenniumIT, GATElab and Exactpro are among the Group's technology companies.

Headquartered in the United Kingdom, with significant operations in North America, Italy, France and Sri Lanka, the Group employs approximately 3,500 people.

Further information on London Stock Exchange Group can be found at www.lseg.com

Contact details

Primary markets - UK companies

Tel: +44 (0) 20 7797 3429

Email: equityprimarymarkets@lseg.com

Media enquiries

Tel: +44 (0) 20 7797 1222 Email: newsroom@lseg.com